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PRINTERS' INK

A JOURNAL FOR ADVERTISERS 185 Madison Avenue, New York City

Vol. CXVI, No. 2

New York, July 14, 1921

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HONEST ADVERTISING of HONEST CIGARETTES

THE R. J. Reynolds Tobacco Co., of Winston-Salem, North Carolina, about eight years ago said they were going to make the best cigarette in the world. They made it. They decided to tell the world about it. We helped them. When the crowd read those first simple statements of fact they believed them. They were the truth, unemotional, but sterling.

For eight years Camel Cigarette advertising has been the simplest, unvarnished, statement of fact. No pyrotechnics, no ravings, no shoutings, no waving of arms, no bawling in the market place, no soapbox oratory. Just the truth. And my! how folks like it—and Camels.

There is a psychology that unlocks the door of prejudice for every product. Perhaps we can file a key that will unlock the door for you.

N.W. AYER & SON

ADVERTISING HEADQUARTERS

NEW YORK BOSTON

PHILADELPHIA

CHICAGO



A DATA BOOK ON THE FARM MARKET

The Standard Farm Paper Unit has just compiled a new data book which contains complete information on the farm market.

Every advertiser and every advertising agency should have a copy of this compendium of information for all important facts regarding the farm field. With its maps, charts and figures at hand, the advertiser or agency can lay out a farm paper campaign to reach the whole country or any part of it.

The Standard Farm Paper Unit, maintaining 17 editorial offices with an editorial personnel of 88 able men in 13 states, is in position to render the best service to both farmers and advertisers.

A copy of this book may be secured by request on your business letterhead.

The Standard Farm Paper Unit

The flexible national medium with local prestige

A. B. C. Circulation 1,900,000

Wallaces' Farmer Established 1895

The Ohio Farmer Established 1848

The Wisconsin Agriculturist
Established 1877

Prairie Farmer, Chicago Established 1841

Pennsylvania Farmer Established 1880

The Breeder's Gazette
Established 1881

The Nebraska Farmer Betablished 1859 Lincoln, Neb. Progressive Farmer

Betablished 1888

Birmingham, Raleigh,

Momphis, Atlanta, Dallas

The Michigan Farmer Established 1843

Pacific Rural Press

The Farmer, St. Paul Established 1882

The Farmer's Wife Established 1900 St. Paul

Hoard's Dairyman Established 1870

Western Representatives STANDARD FARM PAPERS. INC. 1109 Transportation Bldg. Chicago



Hastern Representatives
Wallace C. Richardson, Inc.
85 Madison Ave.
New York City

All Standard Form Papers are members of the A. B. C.

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PRINTERS' INK

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VOL. CXVI

NEW YORK, JULY 14, 1921

No. 2

What Advertising Has Done to Make 1921 Victor's Best Year

Development of Product, Work of World's Leading Artists, Sales Plan and Advertising in Unusual Co-ordination

An Interview by Roland Cole with

Ralph L. Freeman

Director of Distribution, Victor Talking Machine Co., Camden, N. J.

THE fare from Philadelphia, Pa., to Camden, N. J., is four cents. It takes five minutes to get there by ferry across the Delaware

River.

Standing on the forward deck of the boat while it is yet in the Philadelphia slip and looking toward the Jersey shore, one is inclined to think that the city opposite is Victor and not Camden. Victor signs and Victor chimneys are among the first objects that attract the eye. There is little else to Camden, thinks the visitor, but Victor.

In somewhat the same manner one is inclined to feel about Victor advertising during the present year. It appears to be everywhere, in every sort of advertising medium and in the show-windows of every town and city. Not that it crowds other advertising out of notice or actually appears in every advertising medium in the country, but it does appear in a sufficiently large number of them to spread the impression among the people of every community that the Victor company is one of the country's leading advertisers the year.

To what extent is this true? Anothere enough people able and records to buy talking machines and records to warrant the company in pending such a large amount of money in-advertising this year when there has been so much re-luctance manifested in the buying

of foods, toilet goods, household appliances, automobiles, building materials, tires and clothing?

materials, tires and clothing?

Is the Victor company actually selling more phonographs and records this year than it sold in any previous year? Are the Victor factories actually going at full capacity to supply the demand being created by present advertising or are the sales now being made merely sales of accumulated stocks, the result of last year's manufacturing activity?

If it is true that the company's advertising expenditure is greater this year than during any previous year, and that its sales are larger, and that its factories are running at capacity to keep up with present orders, at a time when manufacturers in many lines have made cuts in their advertising appropriations and are operating their plants on part time, what lesson does such a situation present to

other advertisers?

"The present satisfactory condition of our business," said Ralph L. Freeman, director of distribution of the Victor company, "is due in large measure to the conservative policy of our company, our knowledge of the field and the quality of our product. Our growth has been steady and consistent. Sales for the first five months of 1921 are considerably greater than for any corresponding period in our history. Our advertising appropriation for this

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year is greatly in excess of that for 1920, which up to that time was our largest advertising year.

"We are now working a full forty-eight-hour week, and although the number of our employees has been reduced about 20 per cent during the past six months, this has been due to the return of many skilled workmen who left us during the war period for more lucrative employment in other fields. We have therefore been able to increase our production through greater individual efficiency.

"Our factories continued working overtime until May. It will be necessary for us to arrange for a partial shutdown of two weeks some time during the summer, though this may prove difficult, to give an opportunity to make repairs and rearrangements after the long period of intensive production we have experienced.

"Conditions among our distributors and dealers are particularly gratifying. Stocks of cabinets and records are low. We have not had the problem of unusual credit demands to deal with. Our inventory of finished instruments and records comprises only the last few days' output, now in process of being shipped. Our cash on hand has increased by \$2,500,000 since January."

OUTPUT FELL TO TWELVE PER CENT OF NORMAL DURING WAR

The full significance of the company's position cannot be comprehended without a glance at the background. The Victor Talking Machine Company was established some twenty-odd years ago and throughout that period has devoted itself exclusively to the making of talking machines and records. Its growth has been regulated, according to Mr. Freeman, to meet the needs of the enduring demand from the public and is not built on an artificially inflated market.

During the war period a very unusual demand set in for talking machines of all kinds from a class of the population which previous to that time had not been considered prospects to any great extent. With the high wages paid to industrial workers in every field came the ability to buy, and sales of phonograph equipment increased enormously.

Victor sales for the year 1917 were the largest in the company's history up to that time, but its experience during the war differed from that of other large manufacturers of talking machines.

"We took a number of contracts with the Government," continued Mr. Freeman, "for the manufacture of gunstocks, rifle parts and for making and assembling airplane parts, motors excepted. Beginning in 1917, our output of talking machines was steadily reduced and was still further reduced during 1918. When the armistice was signed in November, 1918, our output of talking machines was only about 12 per cent of our customary peace-time production.

"It was not until some time in 1919 that we were able to obtain releases from our Government contracts. By October, 1919, however, we had succeeded in bringing our production of talking machines up to our normal pre-war volume, so that our total sales for 1919 were in excess of those of 1917. Our business continued to increase during 1920 and our total for that year represented an increase of approximately 40 per cent over sales for 1919."

Inasmuch as the abnormal demand for talking machines during the prosperity days of the war has now fallen off, because of much unemployment and lower wages, and Victor sales during the first five months of 1921 are heavier than for the corresponding period of 1920, Mr. Freeman had this to

"We attribute the increased demand for our products to the fact that many dealers during the war had experience with other less advertised lines. These merchants are now, we believe, concentrating their investment and sales energies on our goods, with the result that the increased sales at this time are more than sufficient to offset the falling off in demand



Familiar Packages on the Druggist's Shelves

BECAUSE they are proved goods, these products are purchased with confidence.

Nujol is handled by practically every druggist in the United States.

"Vaseline" is a household word. Borden's Malted Milk is the popular choice both at the fountain and in the home. Penslar Products are on sale today at over 7,000 Penslar Drug Stores.

We prepare the advertising for these and other products sold through the drug trade. We

believe we know this trade—from both the retailer's and consumer's viewpoints,



If your product is one of quality—and does not compete with those we now handle—we should like to prepare your advertising. We invite your investigation of our facilities.

THE H.K.MCCANN COMPANY

Advertising 61 Broadway New York

CLEVELAND SAN FRANCISCO TORONTO



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for talking machines in general."
In corroboration of the foregoing statement, Mr. Freeman
showed me a quarter-page newspaper advertisement of a dealer
operating stores in two Ohio
towns, and which appeared about

operating stores in two Ohio towns, and which appeared about the first of the year. It bore the caption, "Why We Now Sell the Victrola Exclusively," and contained the following statement:

"For the past few years we have handled, in addition to Victrolas, various other talking machines. The shortage of Victrolas, following the mobilization of the great Victor plant for war purposes, made this unavoidable. During this time we have investigated at first hand the merits and the shortcomings of most talking machines. We have studied them with painstaking care, not only in customers' homes, but especially right in our own repair shops. Our experiences have convinced us positively that hereafter we can conscientiously recommend and sell only the Victrola."

Business to-day, in many lines, is poor. Explaining why it is poor has become a popular pastime. Almost every day some new and hitherto unheard-of reason is submitted by this or that observer. Everything from unemployment in this country to widespread employment at low wages in Germany is named as a reason. a score of concerns, all of them large and all of them national advertisers, are spending more money for advertising this year than they did last and report sales for the first five or six months of this year equal to or in excess of the same period a year ago. Why is the Victor Talking Machine Company, for example, so conspicuously successful during a period when concerns in its own and other lines find conditions bad and prospects discouraging?

The answer is worth a hunt. It is not stretching the truth a fraction of a point to say that Victor is one of the country's most conspicuous advertising successes. Almost from the day the company was established it has advertised extensively in a national way.

Year after year its advertising expenditure has grown in amount until the money spent for this purpose during 1920, according to one statistical agency, placed the company fifth in the list of the country's largest advertisers. This is the more astonishing when it is considered that the Victor product is not a first necessity, and that musical instruments, into which group it falls, stands ninth in the list in a tabulation recently published on product advertising during 1920 in the leading national periodicals. For example, food advertising was heaviest, and in the order named, toilet articles. electrical appliances, household goods, automobile utilities, passenger cars, structural materials, tires and musical instruments.

WELL-GROUNDED ADVERTISING POLICY

The amount of money set aside for advertising during 1921 by the Victor company is so much in excess of its 1920 appropriation as to warrant the expectation that a compilation at the end of the present year will show the company to be, if not in first place, at least in second or third. As amazing as this seems, when the nature of the business is considered, still more amazing are the facts that have led up to the accomplishment, for the advertising policy of the company is thoroughly conservative, its finances are sound, its management from the beginning has been in the hands of men of tested wisdom and integrity and at no time in its history has it deviated from the straight line of development marked out for it by the founders of the business, namely, to manufacture talking machines and records of a chosen standard of quality.

Mr. Freeman's statement that the present satisfactory condition of the business is due to the conservative policy of the company, its knowledge of the field and the quality of the product may not sound thrilling on the face of it and an advertising man may be inclined to regard it as somewhat

(Continued on page 122)

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You want Facts— Will you help us get them?

AS a background for our recommendation of

NEEDLECRAFT MAGAZINE

we are endeavoring to collect additional facts of actual experiences from advertisers and advertising agents.

From results obtained by advertisers who have used Needlecraft Magazine steadily for some years, we have statistics of unusual value to new and prospective advertisers. But we need even more. Mr. Advertiser—Mr. Advertising Agent—won't you tell us the result of your experience with Needlecraft Magazine?

WILL C. IZOR Advertising Manager



Member A. B. C.

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Order Fright

Salesmen Who Buckle Down to Business Are Finding That All Buying Has Not Ceased

By A. H. Deute

"IT just can't be done. The trade isn't buying!"

Salesmen from all corners of the country and in all lines of merchandise are making this statement.

And they sincerely believe it.
One sales manager listened to
this sort of thing for three months
and then took his figures for the
first three months of this year and
found that in spite of the fact
that "the trade isn't buying" he

that "the trade isn't buying" he actually did half as much business as last year and the year before, when orders were being forced upon the house.

"The trade wouldn't buy," yet the volume was half of what it

was a year ago.

This year the salesmen, going around in the same manner they traveled during the past few years, were getting half as much business, and coming in and telling the house that the trade were not buying.

The answer was simply this: The sales force had developed

"order fright."

Most of us have felt this form of fright in some form or another. Many of us have had a chance to shoot a fine deer, only to develop a momentary mental paralysis which made it impossible for us to shoot.

There are hundreds of salesmen traveling around the country who get about so close to an order and then recall that the trade is not buying—and "order fright" develops and they stop in their

tracks.

It is an entirely mistaken idea that the trade is not buying. Most assuredly the trade is buying. There may be some exceptional line which for some reason or other is out of the running, but people are most certainly buying and selling goods these days.

While it is true that dealers are not forcing orders upon the salesmen as they did a year and two and three years ago, nevertheless they are buying.

Only, they must be sold. They won't take it away from the sales-

man any more.

This is what too many salesmen are overlooking. They forget that the selling business is back where it used to be when a

dealer had to be sold.

During the five or six years just past, salesmanship has, to a large extent, become a lost art. The title of "salesman" has continued, and many men think they are salesmen when they are nothing but order takers and never have been anything but order takers. It is pretty safe to say that any man who had his first selling experience inside of the past six years is only recently getting an idea of conditions which cause a man to sell goods.

TOO EASY TO TAKE "NO" FOR AN

There are, also, many of the men who were in the selling business before the war, who have learned to forget the conditions which surround the making of a sale.

Now, when these men find themselves interviewing a dealer who throws up his hands and tells them that he never wants to buy another dollar's worth of goods, these chaps believe that he means it and report to the house: "It can't be done. The trade isn't buying."

Sales managers are coming to realize that this is absolutely untrue—that it is the statement of men who should be saying: "I have ceased to be a salesman. I can't get the business."

One sales manager in New York found his sales far behind what they should be. He got his men together. They told him that conditions were such that the uying

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behind got his nim that nat the "Fame is harder to keep going than it is to get."

Getting and keeping Fame in Brooklyn is largely a matter of using the Standard Union.

P. P. Shinesman

trade simply couldn't and wouldn't buy, in spite of everything they could say.

He asked them if they really felt they were salesmen. They assured im they were.

He told them that, as salesmen, their job was to sell the goods, demand or no demand. He told them that the house expected to stay in business and the only way it could stay in business was to sell goods. And he told them, further, that this was no longer an order-taking job but a selling job.

Finally he said to them: "If you fellows are salesmen, you will sell goods. A man who can't sell goods is no salesman. Anybody who can't sell, can't draw pay.

"Sure, I realize that the demand is rotten. If there was any demand we wouldn't need salesmen. We could use girls with little baskets into which the dealers could drop their orders.

"But since there isn't the oldtime demand, the line must be sold, and that's why we are keeping you on the job. We can't pay salaries with anything except money coming in from goods sold. We aren't hiring reporters to tell us about conditions. We don't want reports, we want orders. Go out and get them or get off the job!"

This sales manager was in a position where he either had to produce business or lose his own head, so he produced. And much to his surprise, he found that there was plenty of business to be had.

There may not be enough orders lying around to permit of all the individuals to keep traveling who traveled during the past few years, but there is enough business to compensate any man who really can sell.

The day of the real salesman has certainly dawned again.

The order taker is dropping by the wayside. The only thing that is still permitting him to linger is the willingness of some sales managers to believe that orders cannot be had.

There are many articles in news-

papers and business papers which lead the owners of business houses to believe that there is no business. This leads them to accept the statements of their men that orders aren't to be had.

It is only when they find themselves with their backs to the wall and with a realization that once more merchandise has to be sold, that they shake off that disease which we may well call "order fright" and realize that if they would stay in business they must sell goods. And then, when they refuse to listen to excuses any longer, their men get to work. Then they either produce orders or show that they had no right to be called salesmen, and give way to men who can sell.

THE CASE OF A MAN SELLING TO GEOCERS

A grocery specialty salesman had worked the same territory for some twelve years. In fact, he had introduced the line into his territory when he first began. He had done good work. During the war his house managed to keep up good deliveries. Naturally, he wrote some phenomenal business. He developed tremendous volume. Being apparently a real business getter, he was able to extract from his house a salary commensurate with the volume he was producing. The house felt he was overpaid, but in the spirit of the moment felt that the traffic could bear the salary. The salesman himself, true to type, felt that this volume of his was genuine, not fictitious-that it represented his ability as a salesman.

Some months ago he began to fall off in volume, but there were plenty of newspaper articles and government reports and what not to substantiate his statements that these were only natural conditions and that the trade would refrain from buying until things "got down to normal." His house patiently kept him on the payroll, hoping month after month that he would get back to a profit.

Within the last month or two the rest of the territories began to produce volume. But this one 1921

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To Find the Family

- -at their best
- -in their home
- -united in interest
- -with a hundred wants
- -with their favorite paper
- -that is opportunity!

THE YOUTH'S COMPANION

For all the Family

BOSTON

MASSACHUSETTS

NEW YORK OFFICE: 1701 Flatiron Building CHICAGO OFFICE: 122 South Michigan Boulevard

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star salesman's territory remained down in red figures. He kept on going the rounds, and the trade kept on telling him that the time for buying had not yet come. He, in turn, reported these conditions to the house.

Finally the house made up its mind that this was a real case of a man being "order shy." He was mentally willing to be turned down. He refused to believe it when his house told him that competitors were getting nice business from that territory.

Then, one day, the credit man went to the president of the company and showed him eleven requests for credit information on their old customers, which competitors were asking. It was plain that their customers were placing orders with competitors and giving the firm as reference for credit.

This was the proverbial straw that broke the camel's back. The salesman was called in. Those credit information slips were shown him. He himself was dumfounded. He had been sound asleep to the situation.

"Now, we have already lost all the business we can afford to lose in your territory, and then some," the president explained to him. "All told, you have probably lost fifty good orders during the last month. We can't afford to pay you war-time salary now unless you can produce war-time volume. It's up to you."

And this salesman shook off that willingness to take "No" for an answer, overcame his feeling of "order shyness," and went out and wrote business. The dealer's "No," instead of being final with him, was nothing more than the signal for some frantic work on the part of the salesman. At the end of the week he checked up. He had made thirty calls. Two of the thirty had bought without pressure. Of the remaining twenty-eight, all said "No" to start with, but of those twenty-eight, twenty-one were turned into orders.

There is also the case of a New York manufacturer who has five active competitors, about his own size. All six of these concerns are on sufficiently friendly terms that their heads will speak when they meet on the street. And through the gossip which prevails and the information which goes the rounds, it was plain that five of these houses, all being convinced that 1921 would be a year of most cautious buying, decided to operate on a most conservative basis—hold down production—and wait for things to right themselves.

This information caused the sixth manufacturer to decide to adopt a bold course. Instead of holding down, he planned on in-creased production. He developed his sales force. He planned the most consistent advertising campaign he had ever used. And he turned his men out on the trade with all the enthusiasm that was His men went out full of the idea that business was good -full of energy and life. They went out with evident relish and enjoyment. There was no sign of caution in their manner. They had been told that the dealer would possibly be pessimistic, but that that meant only a little hard work in the overcoming.

While the salesmen representing the competing houses went about cautiously, not feeling especially obligated to their houses for big volume, realizing that their houses were expecting minimum business, the salesmen of the sixth house went out booking business.

It is already evident that this manufacturer will profit tremendously through his competitors' willingness to take a lean year and their highly developed case of "order fright."

All of which leads up to this:
There is always business for the
real salesman. Sometimes the
getting of business is more difficult than at other times, but the
salesman at the top can always
get it. The real job confronting
sales managers this year is to find
out how many of their men are
salesmen and how many are still
suffering from "order fright."



If Advertisers Picked Apples the Way Some Pick Newspapers

The first man who thought of using a "one paper" list had a wonderful idea, but it wouldn't keep.

Too many other fellows were looking for the easy way.

Easy enough for the fellow handling the copy, but mighty hard on the advertiser who was paying the bill.

The first chap soon found his perfectly good scheme shot full of holes. Four, five or six other manufacturers, all in the same line as himself, were also advised to "use only the biggest paper in each town."

The result was that the readers of the "biggest" paper were over-sold

to a finish on some lines and are to-day.

Five or six tooth preparations in one paper all seeking to divide the patronage of about 100,000 families and not one after the easy picking from about 85,000 reading the other paper, and this applies not only to tooth preparations but to other articles galore. Sensible advertising,

Newspaper readers of one paper will not and cannot double their purchases simply because a superabundance of manufacturers urge them to buy, while the entire constituency of the other paper with almost as large a circulation and probably even better as a result producer is left entirely uncovered and wide open to some live competitor who is not quite so gullible as to swallow that "one paper" talk, hook, line and sinker.

Instead of a "one-paper" list being an efficient sales getter, it is, and especially so when used year after year, extravagant and wasteful. Instead of accomplishing the wished-for result of covering the desired field, it is merely an expensive and unsatisfactory duplication of one portion

More and more advertisers are finding this out and are either taking up less territory at one time and doing it right or are alternating the list from season to season where there are two big papers as in Buffalo.

BUFFALO

Is Positively and Emphatically

A TWO PAPER CITY

THE BUFFALO TIMES

82,000 Daily-100,000 Sunday

IS ONE OF THE TWO

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THE NATIONAL WEEKLY ## a copy

Every Door Will Open

By A. B. Forquier

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Also Pete a re plish Jona edito 1021

If fire wiped out your business tonight, your ability to start again would be determined by one thing.

That thing is the most valuable asset you can have; and in dull times it is more precious than gold. With enough of it "dull times" mean nothing to you.

A. B. Farquhar is very familiar with this powerful business force. Through 65 years he has come to know it as an infallible cure for dull times—the only "sure thing" in business.

In Collier's for July 16 he describes it completely. He goes into details; and in what he says you may get a new view of present conditions.

Also in this issue. "Is There a Buyers' Strike?" a survey of selling conditions by Peter Dumont Vroom, "On Sale Everywhere" a report on what prohibition has accomplished by Samuel Hopkins Adams, fiction by Jonathan Brooks, Arthur Somers Roche, editorials, etc.

Collier's



Leads as Home-Owner City

ACCORDING to a report compiled by Federal authorities and made public by Secretary C. Philip Pitt of the Real Estate Board, over 6,000,000 families in the United States own their own residences and of this number Baltimore leads with 80,426.

And so far, Baltimore is the only city in the country that has made an actual house to house canvas to determine the accurate number of its home owners, all of which emphasizes the thrift and progressiveness of Baltimore and the important place it occupies as well as the leadership it enjoys in many things in the national scheme of affairs.

Simultaneously with Baltimore boasting of its lead as home-owner city, The NEWS and The AMERICAN take pardonable pride in the part they have had in this ownership. Individually and as a unit, these great Associated Press papers are potent forces in this community, exerting a tremendous influence on Baltimore's big buying power. Together they offer an intensified circulation of more than 186,000, daily and Sunday, reaching four or five times that many people and going into practically every worth-while home in Baltimore and Maryland.

Advertise your products to the Baltimoreans through The NEWS and The AMERICAN! Rate for both papers, 30c daily—35c Sunday.



The Baltimore American Morning, Daily And Sunday.

DAN A. CARROLL Hastern Representative 150 Nassau Street New York



J. E. LUTZ Western Representative First Nat'l Bank Bldg. Chicago Orga

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Putting Duckling on the Dining Table Just a Little Queneral

Organized Long Island Duck Raisers Get Results Tich Show Their Advertising Will Lead to a Greatly Incomes, Market

By Edward T. Tandy

HAVING got their organization working smoothly and with plenty of experience behind it, the Long Island duck raisers have at last begun to realize their greatest ambition. They are advertising,

More than that, they have registered a trade-mark for Long Island ducks, and though their advertising has been running only about two months and is small at that, they are getting results. Dealers are asking for the trade-

marked ducklings.

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It has taken them six years to reach this point. To be exact one ought perhaps to say fifteen years. But in the first nine years, though much was achieved in the rearing end, little was done to improve conditions in selling. What has been accomplished in the last six years is certainly inspiring.

These have been six years of hard work, first in selling an idea and then in making it work.

Somewhere about fifteen years ago the Long Island duck men formed the Long Island Duck Growers Association, with the hope of improving their situation. They were producing a table luxury that was famous the country over, fetched a high price at retail and was in demand in every high-class hotel and restaurant. Yet few of them were making any money.

At that time they shipped individually to New York. They had no system of selling. But the wholesale houses had a most effective system of buying. The duck raiser was helpless. Often he felt lucky to sell at all.

In the meetings of their association they talked over improvements in methods of breeding and shared every item of knowledge secured by experiment. But the best they could ever do toward making the business profitable for

them failed to work.

This best was the selection at the beginning of each season of five New York commission houses with which to do business. The concerns chosen were those which had been found fairest. Each grower could decide which one of the five he would deal with and agreed to go to no other house.

But this new selling system proved no match for the whole-sale buying system any more than the old lack of any system at all had been. The duck raiser was completely in the hands of the

commission men.

PRELIMINARY TO ADVERTISING

Finally A. J. Hallock succeeded in convincing his fellow duck growers that the only way out was to establish their own commission house in New York. The duck farmers knew that well enough, but could not see how it could be done until Hallock said he would himself take care of it.

Hallock of Speonk was known to every duck grower on the island. He had started as small as any and had become the largest of the raisers. His duck farm was a show place often seen illustrated in magazines and on the

screen in the movies.

In 1914 the Farmers Commission House, Inc., came into existence, and practically all the duck farmers on the island took shares. The total number of stockholders now is sixty-one. About ten are not members, but mostly they sell their birds alive to the Kosher houses, and the F. C. H. does not handle live birds, either duck or fowl, and all its ducks must be ducklings, the equivalent of the popular broiler in the chicken market, and not older than ten or twelve weeks.

To-day, through their organization, the duck farmers have formed a steady and reliable market. They have stabilized their selling machinery and their minimum selling price. They have made it worth while to raise ducks. They control their business—and are able to take steps to expand it.

But this was not brought about without a struggle. The first year was the worst. The Farmers



WHEN you prepare the menu for dinner, think of Long Island duckling. The delicate, luscious taste of Long Island duckling makes your dinner a complete success. Get it from your own butcher.

COLUMN-WIDE NEWSPAPER ADVERTISEMENTS ARE INCREASING SALES OF LONG ISLAND DUCKLING

Commission House plan was to put nothing into cold storage if it would sell on the spot, and to sell to the wholesale houses, not direct to the retail trade or consumers except in the case of very large consumers, such as hotel or restaurant chains. But the wholesale houses were not encouraging any such innovations.

The final success was largely due to the courage and determination of the quict old duck raiser who had promised success and did not mean to be beaten. In the crisis, when the wholesalers would not buy, Hallock stood by his plan. He bought every bird himself on behalf of the organization, paid the raisers the full price, put the birds in cold storage and took the responsibility of bearing any loss that might follow.

Prices went up, as it happened Hallock sold out at a good profit. The wholesalers did not renew the fight. The Farmers Commission House was on its feet, and the next year sold more than 700,000 ducklings in New York City and about 140,000 on Long Island and in other markets, an annual total which stood as the record until this year.

this year.

It is interesting to notice how the war affected the duck market. In 1917, on account of the many men in the business who had either joined the service or taken up other work than duck raising, the F. C. H. record fell from 20,000 barrels of thirty-five birds each to 17,000 barrels, and the next year it went down to 11,000 barrels, a drop of 315,000 birds, nearly half of the record year, three years earlier.

Courage again was required. It seemed easier to believe this steady drop was due to some fault in the new plan rather than to the war. But the armistice brought the proof. In 1919 the sales on the floor of the F. C. H. rose to 15,000 barrels and the next year went up to 18,000 barrels, while this year it seems likely, it is said, that the sales in New York will be more than 25,000 barrels plus at least 5,000 barrels outside the New York market, and about 1,000 barrels on Long Island, a total of about 1,100,000 birds.

Now the duck raisers are out to increase their market by advertising, just exactly as any producer in full control of his business would do. To enable them to do that still more effectively they have also done as every wise producer does. They have adopted a trade-mark.

Meanwhile they have further completed their scheme of cooperation by a grain association qualitare
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for doing their own buying and have an office on the New York Corn Exchange. Better arrangenents have also been made for maintaining and improving the quality of the birds. New drakes are bought, some from as far a vay as China. Few of the breeding ducks are more than a year od.

The question of a trade-mark presented some difficulty. It was easy to design a good trade-mark -a proudly upstanding white duck on a black disk, with the words "Long Island Ducks" below the bird and the letters "F. C. H." (Farmers Commission House) in the space above the duck's back. But it is hard to find a way of marking the ducks other than tagging them.

Ducks are sold wholesale with the head and feet on, but retail without feet and head. farmer will attach a label to the neck, with his own name and address on one side and the trademark on the other side. It is obvious that the advertising has caused purchasers to look for the label and to ask for it-for many of the dealers are keen to get these labels. A special water-proof material had to be made for them and that has delayed their

So far the advertising has been limited to New York City territory, the natural market for Long Island ducklings, and up to now nothing like adequately worked. But already the F. C. H. is shipping birds to Chicago, Detroit and other points in the Middle West. The present campaign is merely an experimental one. The Long Island duck men look forward to the time when their ducklings will be nationally advertised, since the market is a national one. that is for the future. They do not want to build up a bigger demand than they can meet.

"Looking over the market possi-" said Russell W. Hallock, son of A. J. Hallock, who took up the F. C. H. business with his father as soon as he was back from the war, "there is no reason why duckling should not be as widely used as chicken. Of course, the market will probably never be anything like as large as the chicken market, but it unquestionably can be a very great

deal larger than it is.

"As a matter of fact it is curious that duckling is not much more used than it is. It is extremely popular wherever it is served. Some roadhouses on Long Island have made them-selves famous by serving duck dinners exclusively. But there is a too common idea that duck is an expensive luxury, while the truth is that it is just one of the luxuries that is not expensive or at any rate ought not to be, and as a home dish is not so.

"But we have to educate the people to get the Long Island duckling out of the luxury class and put it on the home dining table oftener. That is what we hope our advertising will do. We think we are doing that. Since we started we have heard of several families who had hardly ever thought of duck before and are now buying it as a pleasant variant from chicken. Once we get them to make that change occasionally, we are fairly sure they will get the duckling habit and we shall increase our market, perhaps

enormously, in a very few years."

The copy used is dignified in style and wording. At the head is the duckling trade-mark, which forms a very effective attention-getter. Below, in bold-face type, well supporting the black disk with the white duck, and without any other caption than the "Long Island Ducks" on the trade-mark, runs some such paragraph as this:

"Long Island duckling is served at the best-known restaurants and hotels. A dinner of delicious Long Island duckling is completely satisfying. You can order it from your own butcher and try it at home, either for guests or for Sunday dinner."

That is all, and it not only tells the story pretty well, but sells the butcher, too. No name or address is added. But the "F. C. H." is on the trade-mark disk and that is clue enough to the butcher, be-

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cause he has been well furnished with notifications of the meaning of those initials, and a neat cir-cular sign with an enlarged reproduction of the trade-mark on both sides of it, has been supplied him to hang in his store.

And the cost of the campaign is borne by the duck raisers corporation, each member being assessed his share. The share is based not on the amount of stock he holds in the company but on the number of breeder ducks he carries. The space which is being used is fifty lines, single column, twice a week, and ninety-one lines, double column, once a week in New York newspapers.

Sometimes it takes courage to get started and still more to keep going until the rough spots are passed. But the way the duck farmers of Long Island have solved their selling problem and put their business on a sound and profitable basis should be an encouragement to all with a selling difficulty facing them. There is always a way.

Norman E. Horn Will Direct Winchester Advertising

Norman E. Horn, superintendent of sales service for the Winchester Repeating Arms Co., Inc., New Haven, Cons., will direct the advertising activities of that company in addition to his sales service work. The resignaactivities of that company in addition to his sales service work. The resignation of W. I. Shugg as advertising manager of this company was announced in PRINTERS' INK a short time

Buffalo Lithia Water in New National Campaign

Buffalo Lithia Springs Co., The Buriato Lithia Springs Co., marketing organization for Buffalo Lithia Springs Water, has been reorganized and will shortly undertake a national advertising campaign. The account has been placed with Cecil, Barreto & Cecil, Inc., Richmond, Va. Magazines and newspapers will be used in the forthcoming campaign.

McGraw-Hill Co. Appoints Malcolm E. Herring

Malcolm E. Herring has been Malcolm E. Herring has been appointed advertising representative at St. Louis of Electrical World, Electrical Merchandsing and Journal of Electricity, publications of the McGraw-Hill Co., Inc. Mr. Herring was recently with the Simpson Advertising Service Co., of St. Louis.

Paint Account for Porter. Eastman, Byrne

The Porter, Eastman, Byrne Company, Chicago advertising agency, has secured the account of the H. M. Hooker Paint & Varnish Company, Chicago, manufacturer of "Delesco' and "Hooker's Quality" paints. Another account secured by this agency is the Mississippi Lime & Material Company producer of agricultural limestone. producer of agricultural limestone.

C. J. Watts with "American Boy"

C. J. Watts, for several years a member of the staff of the Green, Fulton, Cunningham Co., Detroit advertising agency, and later with the Meinzinger Studios, Wilfred O. Floing Co., and the Advertiser's Bureau, all of Detroit, bas resigned to become associated with the Sprague Publishing Co., publisher of the American Boy.

Palm Beach and Kayser Accounts with Batten

The advertising of "Palm Beach" made by the Goodall Worsted Company, Sanford, Me., will be handled by the George Batten Co., Inc.

The Batten company will also handle the advertising of Julius Kayser & Co., silk gloves and silk and knit underwear.

O. M. Goge, Sales Promotion Manager of Ingersoll

O. M. Goge, who has been with Robt. H. Ingersoll & Bro., "Ingersoll" watches, New York, for the last eighteen years, first as advertising manager and later as export manager, has become sales promotion manager succeeding Phillip S. Salisbury.

Benjamin Electric Account with McCutcheon-Gerson

The Benjamin Electric Mfg. Co., Chicago, maker of Benjamin electrical devices, industrial illumination reflec-tors, etc., has appointed the Mc Cutcheon-Gerson Service to handle its advertising.

Boston "American" Advances C. I. Putnam

C. I. Putnam, who for the last seven years has been the New York represenyears has been the New York represen-tative for the Boston Evening American, has gone to Boston as manager of na-tional advertising for that newspaper.

Harry H. Lee with Stanford Briggs

Harry H. Lee, artist and illustrator, has joined the staff of Stanford Briggs, Inc., New York, advertising art.

City Population 1.823.779



Separate Dwellings 390,000

Seal of Philadelphia

adelphia

The third largest market in the U. S.

Irving S. Pault, Director, Advertising and Analysis, Pettyjohn Pure Products Co., in a careful analytical article on advertising and distribution, printed in the June issue of "The American Press," sets forth some findings of vital value to manufacturers who seek distribution and sale of their commodities.

The following extract from his article applies with particular force to the Philadelphia situation:

If we want to increase the flow of our particular product through the retail merchant's store, we must do more than urge him to make a special effort on the sale of our goods, and we must do more than show him a campaign of national advertising as a reason for stocking heavily with our merchandise. We must create a suction of demand in his own community, to draw the products out of his store, and thereby create a vacuum to draw more goods through the channels of distribution to supply a steady demand. This means that we must intensively cultivate community markets through sensible co-operation with the retail merchants upon whom we depend for the final dis-tribution of our products. The most readily available facility for this purpose is the dealer's local newspaper, established in response to the demand of readers who constitute the community in which he finds his market,"

Dominate Philadelphia

Create maximum impression at one cost by concentrating in the newspaper "nearly everybody" reads-



Net paid daily average circulation for May, 499,158 copies a day.

No prize, premium, coupon or other artificial methods of stimulating circulation are used by The Bulletin.

The Bulletin's circulation is larger than that of any ether daily or Sunday newspaper published in Pennsylvania, and is one of the largest in the United States.

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Remember the old "one lunger

T had an engine with one big cylinder, big enough to give it a rating of 20-HP or more—but the "flivver" of today could run circles around it, uphill or on the level.

The old single cylinder engine had "power," but its application was intermittent and inefficient. multiple cylinder engine of today has no greater "power," but its application is continuous and effective.

Advertising is power; media, the engine for developing it. You look to Advertising "power" to drive your business. No "one lung" engine, no



THE ASSOCIATED BUSINESS PAPERS, INC. With 122 member papers reaching

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matter how big, will do it effectively. You need that multi-cylinder engine, the "Business Press"—papers that reach the real factors in sales problems—jobber, dealer, merchant, manufacturer, executive, engineer, contractor.

There is practically no business that can be driven effectively by an engine with an "individual consumer" cylinder only.

With 122 member publications of the Associated Business Papers, Inc., reaching 53 distinct fields, there is an appropriate medium for each market. No other medium or group of media is so carefully read and relied upon by the real buyer as the Business Paper of his own field.

At A. B. P. Headquarters there are analytical data on markets and appropriate Business Papers. This information is freely furnished to advertisers and agencies. A.B.P.

w Member of The Associated Business Papers, Ins.", means proven circulations, PLUS the highest standards in all other departments.



Headquarters 220 West 42d Street - NEW YORK 53 different fields of industry

CHICAGO

The 13th "State" in the Union

As a city Chicago, with a population of 2,701,705, ranks second in the United States and fourth in the world.

As a "state" the population of Chicago is greater than that of Wisconsin—the 13th state in the Union.

You cannot imagine covering the state of Wisconsin—or any of the 35 smaller states—with one newspaper.

Yet you can cover the dominating, buying majority of Chicago through the newspaper that concentrates 94% of its 400,000 circulation upon that one productive market.

What would it mean to you to be able to reach 7 out of every 9 English-speaking persons in any of 36 states through a single advertising medium?

That in reality is what you accomplish when you reach 7 out of 9 of the Chicago English-reading public through The Chicago Daily News.

Chicago is more than a city. It is, from the advertising as well as the population standpoint, a "state"—a market of inexhaustible possibilities—a buying center whose influence is felt throughout the entire country.

And in this regard it is unique: that it is a "state" that can be covered thoroughly and economically through a single advertising influence.

The Chicago Daily News

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Preparing the Export Salesman for the Field

Some Methods of Manufacturers Who Are Giving the Men the Support They Need

By Walter F. Wyman

Sales and Export Manager, The Carter's Ink Company

JOHN CHAPMAN, that vet-eran of the export road, once wrote out of his long experience and out of the fullness of his heart, "The number of export salesmen who succeed in spite of the export department's failure to equip them properly for their journeys, makes me proud of the ability of my fellow-travelers."

There are two contributing causes to the failure to equip export salesmen properly. The first s that the subject has not been openly discussed, and even in textbooks it has been all but over-looked. The second, and perhaps the more powerful cause, is that properly to equip the export salesman involves a great deal of work, largely of routine nature, and at a time when the export executive has a right to be mentally and bodily tired from his efforts to keep his regular export schedule moving slowly while training a new salesman for the foreign field.

There are certain developments as a result of experiments which the writer conducted many years ago that have proved their value. Two of these have such manifest advantages that they are given here as freely as they have been guarded carefully until their worth was proved by practice in many markets to be all that the surface indications would prophesy.

The first of these two mechanical steps in preparing the salesman for the field is termed, "Prepared-in-advance Call Sheets." Their use can be recommended safely because the one favorable experience has been duplicated and triplicated by the experience of the few close friends who have been given the plan in its entirety and who have adopted it throughout territory in which their "di-

rect from headquarters" salesmen operate,

The fundamental purpose behind the prepared-in-advance call sheet is to render a sales service to the salesman. It will be seen to be a convenience and a timesaver, but these economies of the salesman's time and effort are a minor factor compared to the means they supply the export executive to convey his best sales suggestions at a vital moment. If this phase of its use is neglected, it becomes merely another burdenremover. Viewed in this aspect, the value of the prepared-in-advance call sheet depends upon the ability, and ability to use ability. of the export executive.

The prepared-in-advance sheet is a form printed on bond paper. At the top it bears the salesman's name and the company name for easy identification. There are designated spaces for the name of the customer or prospective customer, street address, post office box, city, country and date of salesman's report. is in the heading,

WHAT THE SHEETS CONTAIN

On these five-by-eight sheets there is typed (with three carbon copies) in addition to the customer's name and address, a summary of all information possessed by the exporter. If the call sheet describes an actual customer, it shows his purchases in every year, analyzed by products. It shows discounts, special prices and exact terms of sale. In another column it gives the vital facts about the customer as gathered from credit references, letterheads and brother exporters. If there has been a limit set by the credit manager, this is recorded. there is any special matter to be

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adjusted—such as damaged stock or goods shipped or ordered in error—the prepared - in - advance call sheet serves as an admirable place for a reminder. Overdue accounts are frequently noted for collection.

But the important part follows the noting of these facts on the call sheet. After all this information has been entered by clerks on the sheets, the export executive goes into a solitary conference surrounded by all data available on the territory to be covered by the salesman on the customers and prospective customers in the territory. On the third carbon copy he pens his selling instructions, based on his diagnosis of the tasks which he feels most important for the salesman to accomplish.

Because of certain possibilities in production the export manager may indicate on many sheets (where the line of business of the customer or prospect indicates an opening) the featuring of a product other than the one the salesman would select as a leader. Because of the profit involved on another specialty other customers might be offered special quantity prices because their credit reports had shown capacity to absorb an unusual amount. These are but indications of the many forms of sales direction made possible by the use of the prepared-in-advance call sheet.

After the sales executive has completed his comments and instructions on individual customers and prospective customers turns to an even more important task. For there are call sheets for each city and for the entire coun-These show not only customs tariffs and commercial travelers' license fees, for example, but are used by the export executive to lay out the sales plan of each division, indicating the desirability or undesirability of agency treatment, sampling or local advertising campaigns, or need of a local assistant in visiting consumers in behalf of dealers.

When these comments have been made in pen and ink the re-

maining three copies (original and two carbons) are returned to the stenographers, who add to these three copies the sales executive's sales directions. One carbon copy is retained by the export manager one copy is carried by the sales man, while, for greater safety, the remaining copy is mailed, city by city, to be held for the salesman's arrival.

IMPORTANCE OF SAMPLES

The great majority of exporters, both novices and veterans, are correct in the samples which they supply for their salesmen. in conduct, domestic practice and the obvious preference of any buyer for a sample as against a description or illustration explains the practically perfect percentage of correctness in this highly important matter. The usual faultas seen by the salesman and by the watchdog of the treasury-is to give the salesman too many samples on his first trip. results in excess baggage, extra luggage with attendant first expense and need of attention by the salesman, and now and then delays and extra expense in passing through customs.

But, unless carried to a ludicrous extreme, the fault is only in the eyes of the salesman and those who watch his expense account without knowledge of the relative value of expenditures. Many salesmen who have cut down on their samples have later returned to the original or an enlarged assortment. There is a sales value in samples, even in lines that are not sold freely, because the wide variety frees the dealer from a feeling that he has no choice. It also, as has been proved in many cases, magnifies the maker's importance in the dealer's eyes.

There is usually only commendation in the way American manufacturers pack these samples. It is obvious that just as a good jewel deserves and repays a good setting, so articles of quality should not be displayed in any but suitable surroundings. The expense of the best made sample

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The ple cases, trays, racks and trunks is one that will bring dividends.

Whenever size or nature of products prevents the use of actual samples, models or miniatures of the original, hand-colored photographs on sheets eighteen by twenty in a specially made brief case type of holder will be found decided aid to the salesman. This method of presenting a reproduction of articles offered is especially coveted by agents whose salesmen have many lines to present and to whom actual samples are often a real burden. They are highly applauded by "combination export travelers." have a real place in the equipment of the salesman abroad.

It is well to bind the loose typewritten sheets or letters of instruction in a permanent binder, reserving a duplicate carbon copy for the export manager's desk. While loose-leaf binders offer convenience, for this one purpose it has been found that the compactness, security and permanence of the book-binder's method has been best in service,

This book at its best contains all vital information not included in prepared-in-advance call sheets. Cable codes, tables of freight rates, copies of invoices, competitors' prices, exposition of policies, the salesman's route by dates, agency arrangements, if any, in force, specimen agency contracts, special prices to be offered in certain contingencies—these few items show the possibilities of this book.

Each year sees some new refinement in the preparation of the salesman for his overseas field. The outstanding development of recent years in the line of equipment is the portable motion-picture projector. This tremendous sales weapon and its many uses form to-day one of the most important of selling adjuncts. Unquestionably, in the long to-morrow of export sales endeavor it

The George L. Dyer Company 4.2 Broadway New York

Western Offices
76 W. Monroe St.
Chicago



Newspaper, Magazine and Street Car Advertising

Publicity and Merchandising Counsel

July

will become, with the folding typewriter, an item of standard

equipment.

When an exhaustive treatise is written upon the minor, as well as the major, matters which relate to the equipment and preparation of the overseas traveler, undoubtedly chapters will be included which will deal with the salesman's health, just as thoroughly as other chapters will deal with the mechanical fields: The good export executive realizes the necessity for the obvious forms of protection against typhoid and smallpox. Innoculation and vaccination form a definite part of the preparation of the export salesman for the field

the preparation of the export salesman for the field.

It seems hardly necessary to mention the matter of funds for salesmen. Whether these be in the form of letters of credit. money orders or travelers' cheques of various types, the one point which should never be overlooked is that the salesman in order to do good work must be entirely free from the worries which inevitably accompany inadequate, inaccurate or unprotected financing. One excellent practice is to have funds waiting for the salesman at one or more points on his route, so that in case of cable difficulties the salesman at all times knows that he is going toward money rather than away from funds.

In preparing the salesman for the field the four most important things to perfect are his catalogue and price list, his samples, his prepared-in-advance call sheets and his salesman's book. This, plus a thorough physical examination, are prerequisites—if the best methods are to be accepted.

Chicago Hotel Will Advertise

The E. H. Clarke advertising agency of Chicago, has secured the account of the Somerset Hotel of that city. The advertising will be placed largely in newspapers.

Joins New Orleans "Item"

J. M. Black, formerly with the Indianapolis News, has been appointed manager of the classified department of the New Orleans Item.

F. L. Roselius Joins Street & Finney

F. L. Roselius, who from 1914 until 1919 was president of the Kaffee Hsg Corporation, and who for the last two years has been head of Roselius & Co., manufacturers' agents, has joined Street & Finney, Inc. Prior to the time of his connection with the Kaffee Hrg Corporation as organizer and president, he had been with S. Stein & Company for twelve years.

ne had been with S. Stein & Company for twelve years. Ralph Boal, who has been engaged in copy work, is another addition to the staff of this agency.

Will Represent "Woman's Home Companion" in New

Daniel W. Ashley, who has been connected with the advertising staff of The Crowell Publishing Company of New York since 1916, has gone to Boston, to take charge of the New England territory for Women's Home Companion. He succeeds Leon P. Dutch, who has resigned to enter the agency field.

Charles P. Catlin with Remington Arms Company

Charles P. Catlin, recently jobbing sales manager of Oneida Community, Ltd., Oneida, N. Y., has become manager of sales promotion of the cutlery division of the Remington Arms Co., Inc., New York.

K. H. MacQueen with Bearings Service Company

K. H. MacQueen, formerly a member of the firm of Bushnell, MacQueen & Bushnell, MacQueen & Bushnell, Detroit, advertising agency, has joined the Bearings Service Company, Detroit, as assistant to the general manager.

T. L. J. Klapp in Partnership with A. W. Allen

T. L. J. Klapp, for several years associated with A. W. Allen, Chicago newspaper representative, is now a partner in the firm, which will be known as the Allen-Klapp Company.

John G. Curley with Detroit

John G. Curley, who has been engaged in advertising art work in Chicago, has joined the Francis Advertising Agency, Detroit, as manager of the art department.

"Town and Country" Appoints Sweeney & Price

Sweeney & Price, publishers' representatives of Boston, have been appointed New England representatives for Town and Country, New York. , 192

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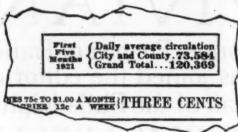
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March A.B.C. for city was 73,337. The circulation grows as the city grows.



Is there such a thing as a one paper town?

FIGURE THIS! U. S. Census gives Indianapolis population as 314,194. The American Association of Advertising Agencies sets 4.1 as number of people in family. This means 76,600 families in Indianapolis. Deduct the small percentage of illiterates and non-readers. Then compare with the last city A.B.C. figures of The News—73,337. Doesn't this indicate that here at least is a "one paper town"?

Wasn't the president of one of the largest New York advertising agencies about right, when he said two weeks ago, "Any agency going into Indianapolis without The News, the backbone of its campaign, is an extremely daring institution?"

The Indianapolis News

USE NEWSPAPERS ON A THREE-YEAR BASIS

New York Office DAN A. CARROLL 150 Nassau Street FRANK T. CARROLL Advertising Manager Chicago Office
J. E. LUTZ
First National Bank Bldg.

July 14, 1021

VIVIANI

Former Premier of France has joined the editorial staff of the Philadelphia

PUBLIC LEDGER

M. VIVIANI will work in close connection with the Paris correspondent of the Public Ledger Foreign Service, Wythe Williams, and with Col. E. M. House, who is also a member of the Public Ledger staff.

With such authoritative sources the Philadelphia Public Ledger is able to offer a news service unsurpassed by any newspaper in America or Europe.

PUBLIC

The staff of the Public Ledger has been called as brilliant an array of notable journalists and publicists as any single newspaper has ever brought together,

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The weekly dispatches by M. Viviani are syndicated by the Public Ledger to many newspapers throughout the United States.

LEDGER

PHILADELPHIA
CYRUS H. K. CURTIS, Publisher

Try it out in Representative Milwaukee

Busy Outlets for Your Product in Milwaukee

The following list shows the number of retail stores in Milwaukee:

Auto Dealers	177	Men's Wear	84
Grocers	2020	Furniture	77
Confectionery	245	Cigars and Tobacco	72
Drug	245	Cloaks and Suits	72
Shoe	199	General	48
Dry Goods	182	Stationery	42
Clothing	136	Electrical	33
Jewelry	129	News Dealers	23
Musical Instrs.	99	Notions	23
Hardware	91	Paint, Oil, Varnish	22

Business is good among these progressive merchants. Milwaukee is prosperous. Are you selling your quota in this thriving financial and industrial center? The Journal's Market Surveys in relation to various products will point out the way to increased sales and increased profits in the Milwaukee-Wisconsin Market.

Milwaukee is a big city. But it is covered by one newspaper, reaching daily 4 out of 5 of the English-speaking population. That's why it is so economical to "Try It Out In Representative Milwaukee."

The Milwaukee Journal

FIRST-by merit

HARRY J. GRANT, Pub. R. A. TURNQUIST, Adv. Mgr.

O'MARA & ORMSBEE, Inc.

Special Representatives

New York Chicago San Francisco

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How Many Kinds of Copy?

Forty-two Subdivisions Are Noted by This Investigator

By an Agency Copy Chief

F course the pattern employed is only a small part of the work of writing copy. At the same time there is often one form of construction which is far better than another to convey a particular line of thought.

In the following list the attempt is merely to gather together some of the different ways in which copy can be constructed. average advertisement is manysided-has combined in it several of the elements listed here. list may not help to get basic copy thoughts, but it has been found useful by several writers who want to keep fresh their approaches when it comes to actual

It is not claimed that this list of patterns is complete. Nor is the sequence of the forms an index to their relative merits.

The name of 1. Reason-why. this type explains its construction. Example: Quaker Oats.

2. Impressionistic. This form is mentioned as the opposite of Reason-why. Reason-why is essentially an appeal to the head. Impressionistic copy might be said to work more upon the heart. It seeks to build up a "feeling" for seeks to build up a "feeling" the merchandise which will lead to sales rather than putting the reader through mental gymnastics to accomplish the same result.

3. Sales Talk. We have in mind a free and easy style of copy which is patterned upon the conversation which a good salesman might give across the counter.

4. Institutional. The copy here onfines itself to the "house." confines itself to the The reader is expected to infer that the standing of the house is ample evidence as to the standing of the merchandise itself

5. "How to Use It." Here the copy jumps the gap of selling you the merchandise and pictures instead the satisfaction you experience in using the article. inference that the product is so

good that you would not think of buying anything else makes this form of copy very strong.

6. Mechanical. This includes straight technical advertising. It also includes many advertisements on non-technical products—those where the addition of a mechanical or semi-mechanical feature lifts the goods above competitors. When the clip on Waterman's Fountain Pen was new, that feature deserved special attention in Waterman advertisements. When the autographic feature was added to Eastman Kodaks, the same procedure was advisable. Sometimes exclusive machinery and patented processes are worth giving attention, even on the commonest forms of products.
7. Personification. The grand-

daddy of this type of copy is "I am the printing-press." Sometimes intimacy is secured by referring to the product as "he" or "she." This is best done where the product appeals particularly to one sex. Of a cigar, for instance, it might be said that "you will enjoy his fragrance, etc."

8. Follow-the-Leader Copy. The line of reasoning here is something like this: Everybody is doing a certain thing. Therefore you must do it to be in the swim. Sample scenario: "Smart women are wearing felt hats this summer. If you want to be smart you will have to wear one too. have more different kinds of felt hats than any other store in the city. We have the most exclusive designs. You will make a great mistake if you buy your felt hat anywhere else." This style of copy is not by any means limited to products where style is a fac-Another example: course you have noticed that the really modern homes have electric washing machines. You have wanted one, but it was hard to find out which make was really the best. You can easily settle the

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problem by calling on the nearest dealer who represents us."

 Dialogue. A difficult form, because people seldom hold animated conversations about this or that brand of beans, collars or veils. So watch out that it doesn't sound silly.

10. Question and Answer. Closely related to Dialogue, but more easy to use because it need not be free and easy. It is based upon court cross-examination, which form it follows very closely.

11. Signed Statement. One subdivision is the Jim Henry type of advertising. Another is the signed statement made by the president of the company to announce some important move which his com-

pany proposes to make.

12. Testimonial. (a) Mass testimony. In using testimony in this form, the copy may read somewhat in this fashion: "One hundred users of the Ramsay Carreport an average gasoline consumption of one gallon for every thirty miles of running." Mass testimony may also take a somewhat general form, such as "Experiences of users all over the country show that Jones Trucks do the work faster, and with less expense, than the trucks they formerly used."

(b) Anonymous testimony. This takes such form as, "A lady in Duluth wrote us the other day,"

(c) Letter or published testimony. Here a straight letter of testimony is reproduced, either through type or a facsimile plate. A reprint from the trade paper, newspaper or magazine which quotes some big achievement of the advertiser is reproduced in photographic form.

13. Exhortation. This form of copy is often very effective. It urges you to "order now as the supply is limited." It makes you want a thing largely because you are told that "there will be only a few fortunate producers."

14. Reading Notice.

15. Sample Offer. It is sometimes difficult to convey the merits of the product in a short message, and so the copy may be written entirely with the idea of getting the reader to send for a sample. A variation of this type of advertisement is the booklet advertisement—in which the copy is written to get the reader to send for a booklet which will give him all the facts which cannot be crowded into single advertising.

16. Blind Copy. Blind copy does not attempt to deceive as in the case of the reading notice, but it trims off some of the advertising properties, such as heavy display slugs, pictures of products or containers, etc. The reader knows that it is an advertisement, but he is tempted to read it because it keeps him guessing just a little

keeps him guessing just a little.

17. Geographical Atmosphere.
In order to give size and scope, geographical advertisements may bring in testimonials from far off countries with appropriate illustrations. They may show the activities of the advertiser in different parts of the globe. Such advertisements may make up a series, or they may be used occasionally to spice up the regular campaign.

18. Historical. There are sev-

eral subdivisions:

(a) The advertising tells the personal history of the manufacturer.

(b) The advertiser tells the his-

tory of his business.

(c) The advertiser relates history of the industry of which his business is a part, connecting the past of the industry to some present achievement of his own.

(d) The history may deal with raw materials. For instance, a tire manufacturer might tell about

the history of rubber.

(e) Any kind of historical incident is used to start off the copy and illustrate a point. The advertiser, with more of less skill, then relates some policy or performance of his own associated with the historical fact introduced.

19. Poetical. (a) Jingles. (b) Vers Libre. (c) Walt Mason style.

20. Teaser Copy.

21. Dramatic. Some of the advertising on Grinnell Sprinklers illustrates this type,

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(a) Slang.

(b) Period English-such as Colonial or Quaker.

(c) Sectional English. A Southern house that wanted to introduce a Southern tobacco could introduce the Southern drawl into its advertising.

(d) Foreign atmosphere. ample: Djer-Kiss advertising.

23. News. The advertiser's product played a part in an important event. He makes this the

basis of his advertising.

24. Timely Advertising. Copy can be related to some happening or holiday which can be anticipated. We know that Decoration Day will occur next year on the thirtieth of May. Therefore we could now tie up a product with Decoration Day and schedule it for May 30. Sporting events are scheduled well ahead, and the advertiser can, if he wishes, tie up with these.

25. Scriptural or Philosophical. This form is commonly used by charity organizations, etc. It has also been used in mail-order courses. It is written along the lines of a sermon or philosophical

26. Incident. An interesting incident about the goods is related, and to this is hitched a selling talk.

27. Scare Copy. Probably the most familiar example of this type of advertising is that which has been done for Weed Chains. 28. Slogan. Slogans are apt to

be thought of only as detached phrases which appear underneath the name of a product. Some advertisers, however, build all of their copy around a slogan. For instance, "A Skin You Love to Touch."

29. Circus Advertising. Circus advertising makes free use of

Gothic caps, exclamation points and "come hither."

30. Statistical Advertising. Here the figures connected with a business or industry are so romantic that they need only to be quoted to make the reader want to buy the goods advertised. Running true t to form, this type of advertising compares its volume of business done to the

from here to Mars, etc.

31. Personal Efficiency. A great deal of personal efficiency copy is now appearing on memory courses, reading courses and correspondence schools. This same personal efficiency note can often be introduced into advertising of merchandise. Example: Fatima

"The Sensible Cigarette."
32. Epigram. Here a strong sentence is used which at its best is epigrammatic in quality, Perhaps one of the best examples is the Eastman Christmas copy, which reads: "Your friends can buy everything you can give them

except your photograph."
33. Juvenile. Very often on products of wide consumption an almost primer-like style of copy is advisable. The words are so simple, the sentences are so absolutely plain, that we are justified

in calling this "juvenile copy."

34. Prestige. This advertising exalts the merchandise and may

be easily overdone.

35. Quotation. The copy writer takes a quotation from Emerson, Ben Franklin, Abraham Lincoln, or some other worthy, and then ties his product up to what they

36. Sense Appeal. This is a very strong form of copy. writer cuts out all funny business. If he is advertising soup, he tells what a beautiful color it has, how fragrant the aroma is when a plate of it is set before you, how good it tastes when you get it into your mouth, and what a thrill of warmth passes through you as you swallow it. As far as possible he makes you see, hear, feel, taste, smell everything he advertises.

37. Playful Copy. Sometimes the writer is entitled to deal with his product in a light, playful way but not very often.

38. Editorial. This form, of copy follows the pattern set forth by the editorial writers.

39. Humorous Copy. Can come

in many forms. 40. Plain Facts. This copy is written in a take-it-or-leave-it

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style and on the assumption that the facts in the case are enough to make the sale.

41. Association. The product is associated with a certain class of people or set of circumstances which will by inference establish its merits and make it desirable.

42. Story. The copy is written in short story form.

United Cigar Sales Decreased in June

Sales of United Cigar Stores Co. of America in June were 3.7 per cent be-low June of last year. Sales for the six months were 2.9 per cent above the corresponding period of 1920.

The figures are: June, 1921, \$6,296,672; June, 1920, \$6,541.015. Six months ending June, 1921, \$37,522,248; six months ending June, 1920, \$36,443.

New Shipping Accounts for Scovil Agency

Scovil & Company, Medley Scovil & Company, New York advertising agency, have secured the accounts of the Merchant Shipbuild-ing Corporation and the United Ameri-can Lines of the Harriman interests; S. O. Stray & Company, operators of the Stray Line of Steamships to Nor-way, and the International Freighting Corporation. Corporation.

Robert E. Ramsay to Help in Direct-Mail Convention

Robert E. Ramsay, director of sales promotion, publicity and advertising of the American Writing Paper Company, has been appointed vice-chairman of the Springfield Publicity Club's general committee in charge of the 1921 annual convention of the Direct-Mail Advertising Association, which will be held in Springfield, Mass., October 25 to 28.

Made Head of Dallas Better Business Bureau

E. J. Gannon has been elected president of the Dallas, Tex., Better Business Bureau. Porter Lindsley has been made secretary and treasurer.

Tire Account for South Bend Agency

The Universal Tire Company, Phila-delphia, Pa., has placed its account with the Lamport-MacDonald Co., South Bend, Ind.

Has Standard Oil of Louisiana Account

The Chambers Advertising Agency, New Orleans, is placing copy for the Standard Oil Company of Louisiana.

To Lessen Cereal Losses from Insects

The Cereal Division of the American Specialty Manufacturers' Association, of which C. Francis, of the Ralston-Purina Co., St. Louis, is chairman, is taking steps to lessen the losses caused by cereal insects. In a letter to jobbers it is stated that a member of the Cereal Division will call on the jobbers to look over their cereal floors for the purpose of making suggestions.

of making suggestions.
Wholesalers are told in another form letter of methods that may lessen the losses caused by the insects. "Do not overstock at any time, especially not in the spring or summer months," is one of the suggestions offered.
"Even if the manufacturer buys back the spoiled article," says the letter, "your expense in handling is not paid for—it is therefore to every jobber's interest to co-operate in this work."

O. P. Kilbourn with Cohen & Lang

O. P. Kilbourn has been appointed sales and advertising director of Cohen & Lang, Inc., New York, makers of clothing for young men and boys. Mr. Kilbourn was recently advertising and sales promotion manager of the John M. Willys Export Corporation, New York

Trade-Marked Tennis Courts from England

Be prepared for an influx of imported tennis courts. An English firm of Leices-ter, The En-Tout-Cas Company, has just filed an application in this country for registration of the total country for registration of its trade-mark, "En-Tout-Cas" for material which it pre-pares for the making of tennis courts.

Joins H-O Company

Stanley H. Davis, who for the last nine and a half years has been with the Goodyear Tire & Rubber Co. Akron. O., in sales promotion work, has become sales promotion manager of the H-O Cereal Company, Inc., Buffalo, N. Y.

New Campaign in Women's Magazines

The Paris Toilet Co., Paris, Tenn, maker of Golden Peacock toilet requisites, has placed its account with Ceci, Barreto & Cecil, Inc., Richmond, Va. A campaign using color pages in women's magazines is planned.

New England Silversmiths to Advertise

The Wood, Putnam & Wood Co-Inc., Boston, has been appointed to handle the account of the Whiting & Davis Co., manufacturing jeweler and silversmith, Plainville, Mass. A maga-zine campaign is planned.

Connecting your product with the buyers in Latin America and Spain

HE MARKETS of the Spanish-speaking countries are of vital importance to manufacturers of engineering or industrial equipment and to advertising agents with such clients.

Keen and farsighted business executives in the United States are not merely watching these countries with interest—they are establishing themselves there now, today, before the opportunity is gone. They are accomplishing this through INGENIERIA INTERNACIONAL, the McGraw-Hill Spanish-language publication because they know it reaches the consequential buyers in these twenty-two countries.

Before the domestic depression a certain New England manufacturer's export business comprised only ten per cent of his total sales. Now it is eighty per cent of the total and he says that without foreign business his factory would not be running. The vice-president of one of the largest machine tool factories in the world has just written:

"We consider INGENIERIA INTERNACIONAL the best advertising medium for machine tools in Spanish-speaking countries that we have ever seen or heard of. This statement is based on the large number of Spanish inquiries which we are receiving which is further evidenced by the inquiries coming in on the Spanish insert placed in our advertisement for that purpose."

One of our Market Briefs may have just the information which you need for consideration of this rich field. Executives who avail themselves of our extensive research facilities are not obligated beyond their consideration of the data presented.



geniería Internacional

(INTERNATIONAL ENGINEERING)

McGraw-Hill Company, Inc.

Tenth Avenue at 36th Street, New York City

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"Stylish Stout" Corsets



Turning prospectinto live accoun

ACKING dealer co-operation, manufact advertising is bricks without straw. I garten Brothers knew this. And they was show dealers who sold Stylish Stout Content the corollary of this—that dealer co-operation manufacturers' advertising increases sales we

So they planned to obtain a definite num window displays among these New York deals gave the list of them to the Merchandising S Department of the New York Evening Jou

Using the department's motor truck to can display material, New York Evening Jo Field Men, within three days called on the a number of dealers, described the consumer ading to appear in the New York Evening Jo exclusively in the evening field, showed how a tageous it was to link-up sales work with a campaign and installed display material in of the stores sought.

188,322 calls

made since January, 1920, by this Merchandising Service Department, contacting dealers in the interest of Journal-advertised goods. This dealer stimulation was continued in Me Women's Wear Trade News, telling 8,000 d here the sales story of Stylish Stout Corsels, consumer advertising in the New York Education of the New York Educa

Read Mr. Stern's letter.

Stylish Stout advertising planned by Federal Advertising Agency.

LARGEST DAILY CIRCULATION IN AMERICA

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The New York Evening Journal.

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NEW YORK EVENING JOURNAL Offices

2 COLUMBUS CIRCLE, NEW YORK CITY

ant Building, Chicago

E15:8P

58 Sutter Street, San Francisco

DOUBLE ANY NEW YORK EVENING PAPER

VENING JOURNAL

irculations)

Four of the five largest department store advertisers in Jacksonville regularly use more space in the Evening Metropolis 6 days every week than in 7 days, including Sunday, of the Morning Times Union.

Their results prove that The Metropolis produces the greatest volume of local business.

(Lineage figures supplied upon request)

The Florida Metropolis

Florida's Greatest Newspaper

POLICY

The Jacksonville Metropolis' news services are unexcelled. The Metropolis is a member of The Associated Press, United Press, International News Service, Universal Service, Consolidated Press, and Newspaper Enterprise Association.

The Metropolis is a Democratic paper and believes in the principals of Democracy. It believes in 100 per cent. Americanism, The Sanctity of the Home, Law and Order, and is at all times ready to advocate progressive moves for Jacksonville and Florida.

E. KATZ SPECIAL ADVERTISING AGENCY

Established 1888

Chicago Kansas City New York

Atlanta San Francisco Editor

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Legal Action Against Substitution

G. G. TAUBER WASHINGTON, June 28, 1921.

Editor of PRINTERS' INK:

Editor of PRINTERS' INK:

To you know of any legal steps which might be taken against dealers who deliberately substitute an article to the consumer, where a particular brand has been asked for? One of my clients has a similar problem (their product is sold by grocers) and I have been asked to secure some information. Advertising, of course, will help to remedy the situation, but if any other steps could be taken also and two or three dealers made an example of, it would seem to us that such substitution would seem to us that such substitution could be eradicated.

Your advice on this will surely be

appreciated. G. G. TAUBER.

THERE are a great many degrees of substitution, some of which are legally actionable, and some of which, under ordinary circumstances, are not. As a gen-

eral rule it is safe to say that unless the element of fraud enters into the transaction, there is very little chance of successful legal action against a retailer for this

practice.

Under all ordinary circumstances, a dealer is quite within his legal rights in attempting to persuade a customer to change his mind and accept some brand other than the one originally asked for. So long as the customer knows what is going on, and is free to make a choice, there is nothing fraudulent about the transaction. The dealer is simply exercising his own salesmanship in competition with what the customer already knows about the product. But when the customer does not know what is going on, and believes that he is receiving one thing when in fact he is receiving something else, then the law steps in, both to protect the rights of the consumer and those of the manufacturer.

The B. V. D. Company, for example, has prosecuted a number of retailers for fraudulent substitution of this latter variety, and has secured very drastic injunctions against them. cases have undoubtedly served as a wholesome deterrent to other retailers who might be inclined to pursue the same course. But we do not know of any cases in which substitution of the ordinary competitive variety (without deception or fraud) has been suc-cessfully attacked by means of cessfully attacked by means of legal action.—[Ed. PRINTERS' INK.

> New Boston Advertising Agency

Otis H. Adams and Henry C. Pragoff have formed an advertising agency in Boston under the firm name of the Adams-Pragoff Company.

Mr. Adams has been with the National Cash Register Company, Dayton, O.; General Motors Corporation, and The Martin V. Kelley Company.

Mr. Pragoff was formerly with The Walter M. Lowney Company.

Sullivan-Pallen, Inc., Succeeds Louis J. Goldman

The name of the Louis J. Goldman, Inc., advertising agency, New York, has been changed to Sullivan-Pallen, Incorporated, Michael J. Sullivan is president, and Victoria Tunnell is secretary. dent, and victoria lunient is secretary.

The news that Louis J. Goldman, who
was head of the Goldman agency, had
retired and had joined The Martin V.
Kelley Co. was given in PRINTERS' INK a short time ago.

Biow Agency Increases Staff

Miss Jeanne Stevens, formerly with the J. Walter Thompson Co., has joined the copy staff of The Biow Company, New York.

Mrs. Phyllis Bender, who has been engaged in advertising and merchandising work for a number of years, has also joined the staff of this agency.

In Charge of National X-Ray Advertising

C. E. Johnson has been appointed advertising manager of the National X-Ray Reflector Co., Chicago, succeeding W. L. Griffin.

Mr. Griffin is now engaged in adver-tising work for Montgomery Ward & Co. at Chicago.

Three Leave Staff of Street & Finney

Wyman Fitz, Frank G. Conway and Earl C. Norris bave resigned from the staff of Street & Finney, Inc., New York,

Reaching the Prospect Who "Can't Make Up His Mind"

How the Timken-Detroit Axle Company Is Co-operating with Manufacturers to Stimulate Sales of Automobiles Now

By Roy W. Johnson

I T is entirely probable that the "buyers' strike" over which such copious tears have been shed, was the product rather of sheer indecision than any settled determination not to buy. At any rate, it is reasonably certain that the fellow who "can't make up his mind" is the biggest hindrance to business recovery at the present time. He can afford to buy, and he would rather like to buy-but he can't quite decide to buy now. The possibility of future price declines increases his hesitation, and competitive arguments only confuse him the more. He is a great waster of selling effort into the bargain, for he is always trembling on the verge-never quite ruling himself out of the good prospect classification, and never definitely coming into the market. If he would only decide, one way or the other, it would be better for all concerned.

There have been not a few "Buy It Now" campaigns directed at this coquettish individual, but their effects have not been tremendous. Most of them lost force by reason of the fact that they were inspired solely by the self-interest which was plastered all over them with a trowel, while the general campaigns were altogether too, too general. Advising a man to buy it now in order to keep the wheels of commerce moving, or to enable Uncle Sam to maintain his standing in the world's trade is just a wee bit attenuated, so to speak. It is a noble sentiment, but in percentage of kick, it out-Volsteads Volstead.

It seems fairly obvious, therefore, that advertising which is addressed to the buyer who can't make up his mind should meet his own arguments fairly and squarely, and should avoid so far as possible the suggestion of

blatant self-interest. Perhaps that is difficult to accomplish, but the campaign just inaugurated by the Timken-Detroit Axle Company to induce prospective purchasers of automobiles to buy now, shows that it can be done. Though applying specifically to the automobile business, there is no reason why the campaign should not prove suggestive to manufacturers in other lines.

"We believe," says the company in its preliminary announcement in the "Timken Magazine," "that the supreme duty of every manufacturer is to forget his competitive arguments for a time, and all pitch in to bring customers into the market. Let's all work, shoulder to shoulder, to create more business. Then each of us will have his share.

"There are thousands of car and truck owners secretly wishing someone would come along and persuade them to buy! They want to be sold. The 'buyers' strike' they talk about is a mental attitude. It isn't wholly sincere. While there may be somewhat less buying power, there is plenty on tap to keep the industry moving along nicely if we can only touch the springs of action!

"The Timken-Detroit Axle Company is so sure of the far-sightedness of this view that we are devoting double-page space in two of the leading national weeklies to this idea. Outside of a Timken-Detroit name display at the bottom of the space, there is no mention of Timken or even of axles in this copy! The whole effort is to sell more automobiles and trucks whether Timken-equipped or not.

"We hope that these ideas will suggest other and even better ideas to yow, so that you will bring out additional pieces of literature an't

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Circulation Within a Buying Radius of Distribution

That's where you want your circulation, isn't it, Mr. National Advertiser? After you have created the buying desire in the mind of the prospective purchaser, you wish conditions that will be conducive to his making the purchase.

In other words, you wish your prospects to be bulked as far as is possible within a buying radius of your distribution, so that when the urge to buy is created, the goods to be bought are within easy inspection of the prospective purchaser.

When you advertise to the people of Louisville, New Albany and Jeffersonville, you wish to reach the largest number of people in these cities at the least possible expense. Your distribution is greater in these larger communities, and once the buying desire is created, the purchase is more easily consummated than in the scattered rural districts.

In this connection we wish to state that the circulation of the daily Herald, city and suburban, is 56% greater than that of the other morning newspaper, and that the circulation of the Sunday Herald, city and suburban, is 22% greater than that of the other Sunday newspaper.

Facts are facts; we have the figures proving these. If you wish to reach the ready-to-buy people of Louisville and its suburbs every morning of the year, you will find your best buy in the advertising columns of

The Louisville Herald

Kentucky's Greatest Newspaper

Eastern Representative: Kelly-Smith Co., Marbridge Bldg., New York Western Representative: Glass & Irvin, Wrigley Bldg., Chicago Southern Representative: Geo. M. Kohn, Candler Bldg., Atlanta, Ga. Pacific Coast Representative: R. J. Bidwell, San Francisco, Cal.

ONE OF THE SHAFFER GROUP OF NEWSPAPERS

July

equally free from selfish arguments and all calculated to bring more business for the whole industry.

"If you are an advertiser, may we suggest that you consider such revamping of your trade, news-paper and national campaigns as to make them conform as much as possible with the same thought."

The double-page spreads referred to are scheduled for insermanufacturing passenger cars or trucks, whether users of Timken equipment or not:

Perhaps you missed the "Topple 'em Over" suggestion in the last issue of the "Timken Magazine." If so, please

the "Timken Magazine." It so, piease read the attached copy.

We felt that this suggestion would meet with the approval of the Passenger Car and Truck Builders of the country. We didn't, however, figure that the requests for these little folders would jump to 20,000 in less than a weekbut they did and they are still coming





Buy a New Car?

THIS ADVERTISEMENT RECOGNIZES TWO KINDS OF COMPETITION: THE CAR THAT IS PATCHED UP TO LOOK PRESENTABLE AND FOR COMMERCIAL PURPOSES, THE TEAM AND WAGON

tion late in July, and late in August. In the meantime the company is supplying to manufacturers without cost, folders containing the same copy without mentioning the even Timken name) for distribution through their dealers. Thus, according to the plan, the campaign is made the manufacturer's own campaign, and the Timken advertising merely serves to reiterate the arguments in an impressive way, over the signature of the axle company.

The announcement of the campaign was made in the June issue of the company's house-organ, and within three days after it was in the mails the company had received requests for more than 20,000 of each of the folders. The following letter was then sent to the president of every company We want you to have as many of these folders as you can use. It doesn't make a particle of difference whether you use Timken Products or not bemake a particle of difference whether you use Timken Products or not because there is no mention of Timken in the copy as you will see by reading the enclosed folders. The argument is one that applies to all makes and prices of passenger cars and trucks. In other words, we are trying to get the industry as a whole to make itself felt. If we can help to do that we will be amply

repaid.

We will appreciate your consideration of this suggestion to help in the present emergency.

Won't you pass this letter on to the proper department with your O. K. and tell them to order your supply of folders now?

Writing to PRINTERS' INK under date of June 28, Frank N. Sim, advertising manager of the company, states that requests for a supply of the folders were coming in at the rate of from twelve to fifteen a day. By the time the

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was the average net paid daily circulation (morning and evening) of The Baltimore Sun for the month of June, 1921

This was a gain of 32,306 over the net paid daily circulation for the same month last year.

And the average net paid circulation of The Sunday Sun for June, 1921, was 149,251—a gain of 13,791 over June, 1920.

• Let The Sunpapers, through their exclusive carrier service, take your advertising message into the worthwhile homes of this prosperous and growing market.

¶ Our Service Department is ready to give you sincere and intelligent co-operation in placing your product on the Baltimore market.

Everything In Baltimore Revolves Around



Morning

Evening

Sunday GUY 8. OSBORN Tribune Bldg., Chicago

JOHN B. WOODWARD Times Bldg., New York

Baltimoreans Don't Say "Newspaper" -They Say "Sunpaper"

FUNERAL



The funeral establishment of L. P. Robertson, Fort Worth, Texas. An investment of \$100,000 in a city of 100,000 inhabitants.

PERIODICAL P

District Managers:

VICTOR B. BAER COMPANY, EDWARD R. FORD, 47 West 42nd St., Room 527, 53 W. Jackson Blvd., New York City. Chicago, Ill. SAM LEAVICK Cincinnati, Ohio

The Furniture Manufacturer and Artisan is the only technical and business magazine that blankets the furniture manufacturing field, reaching 90 per cent of those who control and determine the buying policies in this industry.

The Grand Rapids Furniture Record, A. B. C. statements prove, reaches more worthwhile furniture and housefurnishing merchants in the United States than any other trade paper.

ldg..

AMERICAN DIRECTOR

Caring for and burying the dead, until a few years ago, was the job of "undertakers."

This work today, however, is a highly specialized occupation—the task of "funeral directors" and "morticians," who by the very nature of their duties must be professional, foresighted business men.

Funeral directors and morticians are conscientious in regard to their duties. They are also aware of their opportunities.

Their prevision and foresight have built large funeral homes and establishments, with additional investments for each of from \$10,000 to \$20,000 in automotive equipment.

The American Funeral Director, with the largest proven paid circulation reaching these professional business men, is the constant exponent of better business methods and is conceded by those who know to be the largest single force in that direction.

PUBLISHING CO. Michigan



All A. B. C .- A. B. P. Mediums

double-spreads appear the folders will undoubtedly have obtained a

wide audience.

It is obvious that the plan of campaign pretty successfully avoids the suggestion of self-interest. The Timken company puts itself deliberately in a subordinate place by running its own public announcements after instead of before the same arguments have been made by the car manufacturers. While of course it has axles to sell, and will profit by the increasing prosperity of the automobile industry, it speaks to the public as a more or less disinterested party, and from the standpoint of the ordinary consumer puts itself in the position merely of endorsing what has already been said. This would not please old Silas Crabapple, who insists upon seeing his name at least twice in every sentence, but it is

good psychology just the same. So far as the present writer's opinion goes, the copy is equally good. It doesn't deal in glittering generalities, it doesn't preach, it doesn't dodge any issues, it doesn't pussy-foot. It is definitely aimed at the man who wants to buy a new car but can't quite "make up his mind," and it clearly meets the arguments which this hesitating buyer is using on himself. The text of the passenger car folder, for example, as well as the double-spread, is as follows:

"BILL, WHY DON'T YOU BUY A NEW CAR?

"There's no real economy in patching up the old one! It's robbing you of all your recreation. You're worried all the time. It's no pleasure to drive. You never get out in the country for fear something will happen and leave you stranded miles from a garage.

"Last week you bought a new set of transmission gears. Week before that, you had all the body bolts tightened and new bushings put in the front end. Only a little while before that you had the motor gone over. Two cylinders have knocks in them right now—wrist puts, most likely. You keep on driving on a broken spring be-

cause the leaf hasn't yet actually fallen out in the street. It's fix, fix fix all the time—and nothing to show for it.

to show for it.
"Why, you were saying only the other day you hate to put new tires on all around, because you're going to sell before you could possibly get the use out of them!
Then what are you waiting for?

"Prices to come down? Pshaw! You know there's nothing in that! If new car prices do come down, allowances on used cars will come down, too, so you're nothing ahead. And even if you were going to save something, you're spending all you're 'saving' before you get it!

"Bill, why don't you take my advice and stop all your troubles at one shot? I did, and remember, I bought my new car before the last price reduction! I saved money and time and annoyance, and I don't care if there are six more price reductions! I saved by buying when I did, and you'll save by buying now!

by buying now!
"You're going to do it? Fine!
I'm glad of it. Put your tools
away and come on, let's have a
ride in my car."

The copy in the truck folder is headed "Great Scot! Don't Buy Another Team of Horses! Buy a Truck!" and is a straight argument on the economy of motor haulage over horses. The illustrations are human-interest photographs, and the same picture is on the cover of the folder and the left-hand page of the double spread.

It is quite probable that the cynical will see in this merely an attempt to build good-will for the Timken-Detroit Axle Company, and undoubtedly the company is not wholly oblivious to that aspect of the matter. At any rate it will not hurt the company's standing among its customers and prospective customers. But that does not alter in the least the fact that the campaign does avoid the common errors of "Buy It Now" campaigns, and does suggest that co-operative efforts to reach the hesitating buyer may be worth considering.

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Minneapolis is financial headquarters of the Northwest, its average monthly bank clearings running well over \$300,000,000. It has several bond and investment houses that rank with the largest in the country and has branches of every important investment institution in the country. It is the home of the Ninth District Federal Reserve bank and as such them!

If for a for a for a formal such a

Dealers in automobiles, trucks and automotive parts in Minneapolis in 1920 sold \$218,205,000 worth of these products. Minneapolis has the reputation of being one of the larger cities of the country. Recent price cuts in the various lines of cars, tires and parts has resulted in heavy advertising in The Minneapolis Tribune, the recognized automobile advertising medium of the Northwest.

A new drive has been inaugurated in The Minneapolis Tribune for Chesterfield cigarettes by the Liggett & Myers Tebacce Company, copy and schedule coming from the Newell-Emmett Company.

The Vredenburgh-Kennedy Company is carrying a series of advertisements in The Minneapolis Tribune for the Hickok Manufacturing Company.

Daily, for one month, the Northfield Milk Products Company has run a series of readers in The Minneapolis Tribune, advertising its canned milk.

The Minneapolis city counsel recently revoked an old ordinance banning the sale of fireworks within the city limits, and, for the first time in years, their sale is now permitted. As a result merchants have laid in large stocks and are enjoying good business. The Witt K. Cochrane Advertising Agency, of Chicago, has selected The Minneapolis Tribune for a campaign for the Enes Chemical Company, running to September 7. Art work and text for this copy are quite up to the usual high standard of the Cochrane Agency.

Retogravure section copy has been received by The Minneapolis Tribune from the Newell-Emmett Company for Fatima cigarettes for publication in its eight-page rote section—the only one published in the Northwest and the only one between Chicago and the Pacific Coast assembled and printed in its own plant.

The New England Furniture & Carpet Company, one of the largest and oldest retail furniture and housefurnishings stores of Minneapolis, is removing from its location at Fifth, Sixth and Marquette avenues to the corner of First avenue North and Fifth street. In order to acquaint its customers and the people of Minneapolis and the Northwest generally with its new location, William L. Harris, president of the company, has directed the use of full-page announcements in The Minneapolis Tribune, covering a period of several weeks.

Jobbers and wholesale merchants of Minneapolis are planning a novel one-day trade tour over the Dan Patch motorized railway line from Minneapolis to Faribault. The trip will be made July 14 and it is expected that about 100 merchants will comprise the party. Stops will be made at all towns on the line and the advantages of Minneapolis as the great home market of the Northwest will be fully impressed upon the retailers. A band will accompany the party, which will give concerts in all the towns visited. This is the second trade tour Minneapolis has taken this year, the first having occupied an entire week.

Member A. B. C.

The Minneapolis Tribune

FIRST In its City

FIRST In its State

FIRST in its Federal Reserve District Is the oldest and best daily Newspaper published in Minneapolis.

Has the only 7-day Associated Press franchise.

Accepts no questionable advertising.

Makes no trade contracts.

Is cautious as to its credits.

Has the largest total circulation.

Has the largest home carrier circulation





July 14, 1921

We announce the adoption of the

8

Basic Standards of Valuation

Under these fundamental standards, it is now possible for an advertiser to measure correctly the Comparative Advertising Value of any and all Magazines in the GENERAL MAGAZINE field.



HESE standards make possible an absolute and impartial analysis. By them you may verify positively the advertising list upon which you have already determined.

Or they may show that it is possible to cover the same field to better advantage.

This new method of evaluating advertising mediums marks a distinct advance over the usual methods of appropriating advertising moneys.

We are glad to be the first publication of its kind to offer you the explanation of this method and to furnish you with the necessary forms.

Dictate the following to your secretary:

"Please send to me without obligation the EIGHT BASIC STANDARDS OF VALUA-TION as applied to all standard monthly magazines."

And address your inquiry to

Hearst's

119 West 40th Street

New York City



necessary than before. At any rate, that is the hope.

Among the sections of the shipping field in which intensive work is being done by the International Mercantile Marine is that of carrying livestock. For this purpose a human-interest booklet, entitled "Four-footed Passengers has been prepared. Sketches give a good idea of the life of a horse aboard-and one of the noticeable improvements is the elimination of the old method of embarking animals by slinging them. Now they just walk aboard like two-

footed passengers do.
"Four-footed Passengers" tells
of the special vessels built for
livestock carrying, big broad ships that ride steadily. Such boats are veritable hotels for horses and cattle—for some of the fourfooted passengers are aristocrats of the equine world and the bovine social circles, fellows of firstcabin rank, and they get it duly recognized in their staterooms on

these ships.

These booklets are handled so as to serve a double purpose. Directly they sell that section of the freight field they are designed to explain. At the same time they sell the passenger service of these lines. This is done indirectly by the atmosphere of superiority cleverly built into the booklets by their fine tone and high-class production

It is retreshing to see this big shipping concern coming out in a large and courageous way to de its share in creating business. is inspiring, too, to see in the ne freight campaign at this time recognition of the wisdom of creasing your advertising business is not at the peak.

Brown & Bigelow Adv Schneider

C. R. Schneider, who has Brown & Bigelow, St. Pr years, has been made mr New York office of that

New Accounts with Albany Agency

The advertising accounts of the Grip Manufacturing Co., Inc., Falls, N. Y., maker of Arrow chains for motor vehicles, and the erwyck Company, Inc., Albany, maker of cereal beverages a vinegars, are being handled b S. De Rouville, Albany, N. Y. Copy for the Arrow Grip Crunning in trade papers and azines. Newspapers in Mr. New York, Vermont, Rhodr Conpecticut are being used erwyck Company. The advertising accounts of the A

Chain Store Ac Hoyt's Serv

An advertising co-started by Thoma which operates 35°C Brooklyn, Staten Island, N. Y. Thandled by Hoyi rious papers are You may have three territory in whi

guesses as New A

to the identity The Sea and Nev Arnold of the printingadvertis' being folding house which lowed grade planned and executed this booklet.

P. S.—Your first guess would be right.

Charles Francis Press

PRINTING CRAFTS BUILDING 461 Eighth Avenue, New York

Telephone 2320 Longacre

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The Niceties of Composition

"A Place for Everything and Everything in Its Place" Is One of the Essential Doctrines of Advertising Layout

By a Commercial Art Manager

ONE of the highest-priced window-dressers in the business attributes his success to an intuitive sense of composition. He knows just how and where to

place things.

A window display may contain one article or fifty. He seems to sense the essential elements of "spotting"; of preventing a mixture of many objects from looking jumbled. It is not easy, not an acquired talent. Any windowdresser who is worth his salt will tell you that a man is born with the deft instinct above described.

In Chicago, some years ago, a window-dressing contest was held, and the expert who won first prize did his work blindfolded. Given the dimensions of the window and the goods to be placed there, he had a sort of added sense that made him distribute them wisely,

artistically, even without sight. It must not be assumed that discussions of composition, in its relation to advertising, are passively important. The marked advance that has been made in art, design, typography, the appeal to the eye, may be largely traced

to better composition.

Years ago, a book was published that was expected to make a hit. The publishers departed from conventional form and issued a special holiday edition. The type was small and set compactly, with . infrequent paragraphs. There were numerous small-line illustrations scattered through that "broke up the text.'

The sales were disappointing and the edition was recalled. Another followed, clarified, in larger type and with page illustrations, segregated. This time the public response was more gratifying, and at last accounts the book had gone into nine editions.

Why assume that people are not sympathetic when it comes to the niceties of composition?

of composition that immediately marks an advertisement as possessing charm and "good breed-ing." Balance is necessary in all this; that is, the various component parts distributed in such a way as to harmonize, hold their appointed places, adjust themselves in the matter of weight and technique and contour.

There is a certain aristocracy

One of the simplest illustrations of this is to be found in the arrangement of pictures in a room. Everyone knows that an experienced eye and hand can place ten pictures on a wall so that they will fall into the spirit of the room, be a natural and unassum-ing part of it, while the untrained person will make the same walls appear all but hideous.

There is such a thing as a semiscientific balance. There are laws of composition that should not be violated. Advertising, in its broad sense, may not be an exact science. Composition certainly boasts rules that are inflexible, stubbornly ob-

SOMETHING LACKING

An advertisement may lay claim to fine art, beautifully-designed decorative border effects, model type, the most perfect accessories, and still, when assembled, become commonplace, flagrantly inartistic.

The shrewd layout man will take the same parts, and by rearrangement, observing the rules of his art, transform the display, giving it an altogether different appearance. Knowledge is necessary. It is not a hit-or-miss propposition, stumbled on by accident.

But, as we have intimated, the talent to construct a perfectly balanced and composed advertisement is as rare as it is elusive. The men who are most successful at it, are, as a rule, unable to explain how they arrive at their decisions. They "feel" it. On the

Inl : 14.

scientific side, there are certain well-known observances. If a large, dark-colored illustration is placed at the top of a given space, with only light effects beneath, the display will be "top-heavy,"

To drop a picture into an advertisement without regard to

blocks of type, borders and headlines is to court an ungainly, a displeasing composition which is almost sure to repel or at least fail to pleasurably attract the eye.

There is a pro-nounced desire on the part of modernists to dissect advertisement an into at least six units and to build interest with continuity in a certain order. The reader should not be asked to "take in the entire display' at a glance. Rather, he should first concentrate upon that which is to make him desire to follow on through: an illustration, a title, a headline, an exclusive feature, given unusual prominence.

Composition can accomplish this. And balance is the delicate arrangement of the parts, in relation to their color, their strength, their inter-related tone values.

window-dresser will tell The you that an advertising page is not dissimilar to his own working area and there are often as many different things to place judiciously. There is as much difference in the makeup of advertisements as in show windows; they may be likened to the jumbled country-store window or the discreetly dressed Fifth Avenue shop But is there some definite working plan, some scientific mode of operation, by which successful composition may be attained? We are not willing to concede this It is not the sort of thing that Those can be taught in a book.

elements which enter into advertising are far too diversified. There are so few precedents that may be followed in other cases. Each advertise-ment is a new problem in itself, with its own set of unique complications.

There will be as many artistic, beautifully composed advertisements as there are men who intuitively feel their work as they go along and to whom it comes comparatively easy. mere ad-carpenter will always make a botch of it.

Thousands of peculiar conditions arise in planning the ideal composition. A square half-tone at the top of the space, with ruled-border at the bottom, will look ungainly, disjointed. Silhouette the half-tone, as in the case of figures. for instance, and the composition will be satisfactory. And there

are just as many instances of poor composition when silhouettes are improperly employed.

It is a common practice for advertisers to have rough composition layouts made up, in advance, from which drawings of a finished character are made, type set, borders drawn, headlines lettered. This "first floor-plan" is refined



Well-dressed Youngsters

MUCH of the cherm of each Keynee Wash Suit lies in its artistic simplicity . . . a distinctive Keynee achievement in isoya' tailorine. orked out. Every butt

quality. All seams are lock ree-cord thread is used th Materials are all dyed in the yarn to

GOOD BALANCE IN HEADING. ILLUSTRATION AND TEXT

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When Advertisers Are "Hard Boiled"

The local retail merchant rarely does "general" advertising.

He has something to sell tomorrow when he advertises today.

So he buys space on a "hard boiled" basis—a show-me basis so far as the newspaper is concerned; for the newspaper that fails to produce results is immediately taken off the list.

Now.

In June, 1921, the Chicago Evening American was the only Chicago newspaper to show a gain in advertising over the same month of 1920.

Some of the hardest boiled retail merchants in Chicago made this possible by their growing appreciation of the ability of the Chicago Evening American to sell merchandise under all conditions.



Evening

Read by over 1,200,000 people every week day

as it is completed, and alterations of radical changes made, as may seem expedient to the visualizer. It is a good plan, a safe idea, for it is elastic. But those first rough drafts may not be followed always, exactly as they were originally penciled.

We know one art department where completed proofs are cut into many small parts, the illustration, several blocks of type, a display line, a mortise border, a trade-mark, and the artist moves them about in the given space, in the hope that he may hit upon a better arrangement, an inspirational composition that might easily make the display many times more attractive, many times more efficient as advertising.

The slender half page is considered by some to be the most difficult to fill in a well-balanced manner. There is always the advertisement across the column rule to consider-there is competi-You never know exactly what the other fellow will do until the magazine is printed. It may be a delicate display, it may be solid black, with white superimposed text. Therefore, you must take all kinds of composition and illustration and weight for granted and build your own advertisement to hold its own, regardless.

Some achieve this by never using the full width of the space, and by leaving generous gutters of white marginal breathing-room. Still others make such bold and daringly large pictorial compositions that they need not fear the competitor's display.

Every rule of composition that applies to composite advertisements, containing the decorative, the pictorial and type, applies equally well to all-type display. If anything, it is more important here than at other times. Type is beautiful when wisely composed and distributed and there are innumerable cases where no illustration was necessary to complete a highly artistic and interesting effect.

It is the desire to say too much and use too many illustrations that

plays sad havoc with balance, with graceful composition. At best, advertising space is limited, cramped, and clean white paper is as much a necessary part of pleasing composition as the message. The advertisement that denies this privilege is apt to be ugly to look upon, difficult to read. Every part of it starts with a known handicap.

These are the unseen, the really thankless responsibilities of advertising. The hours that have been spent in securing the ideal composition are not known to the reader. He merely appreciates them, absorbs them, unconsciously, as we have said.

If copy is to be read, its setting must be advantageous. Nothing must detract from it. If illustrations are properly to perform their function they must fit into the scheme of things in a scientific

We are just beginning to appreciate what can be done with composition. The art is really in its infancy.

Ford Motor June Output Record-Breaking

The June output of the Ford Motor Co. in the United States totalled 108,962 passenger cars and trucks, which is at the rate of 4,190 cars for each of the twenty-six working days. This is the high mark in the history of the company, breaking the May record by 7,486. The schedule for July calls for 109,000 cars and trucks.

The sales department reports that the demand for closed cars has been exceptionally strong, but that all models are in greater demand than production facilities can provide.

Montgomery Ward Sales

The June sales of Montgomery Ward & Co. were \$6,806,143, against \$9,379,772 in June, 1920. For the first six months of this year its sales amounted to \$37,170,391, in contrast to \$59,298,492 in the corresponding 1920 period.

New Head of Associated Clubs to Address New York Club

Charles Henry Mackintosh, the new president of the Associated Advertising Clubs of the World, will address the members of the New York Advertising Club, on July 26.

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The latest A.B.C. statements also show that in the last four years, or since the price of Minnea polis newspapers was increased one cent, The Tribune has lost nearly 28,000 daily circulation to The Journal's 6,000, and in Sunday circulation has lost 53,000 to The Journal's gain of 7,500.

THE MINNEAPOLIS JOURNAL

Represented in New York, Chicago, and San Francisco by O'Mara & Ormsbee



No Industrial Unrest

in your Southern Market

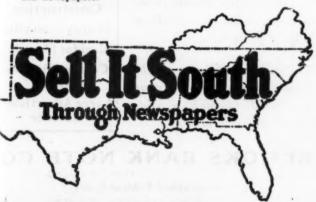
The South solved the labor problem long ago. Solved it in the textile districts by cultivating the home and family instincts. Built colony houses for workers, provided playgrounds for their children.

The Southern workman is loyal. He "sticks." He earns good wages. He spends freely—for that is a Southern trait.

He probably has an automobile. He is interested in automobile accessories; good furniture; in household conveniences; in clothing. His wife is interested in equipment for her kitchen and dining room; in tempting new dishes; in laundering machines; in apparel for herself and the children; in jewelry; in musical instruments.

The Southerner works the year 'round,—for the South has no "off-season." And he buys the year 'round. Furthermore he pays cash, for he has the cash to pay.

Cultivate this market of more than 30 million. Reach it through the logical medium,—the Southern newspapers.



SOUTHERN NEWSPAPER PUBLISHERS' ASSOCIATION

Chattanooga, Tenn.

THE

BROOKS

DISPLAY CONTAINER

The public and your product should be introduced to each other at the dealer's counter, and sales constantly increased by the aid of the Brooks Display Container.

This container embodies many points of superiority. For confections, soaps, perfumes, pastes, extracts, accessories and many other classifications of merchandise, it is a selling help of great value.

The size and shape of the Brooks Display Container can be varied to meet a wide range of requirements.



Attractive
Simple in
Construction
Sturdy—sets flat
Ideal for Shipping
Correct Display
Angle
Large Advertising
Surface

BROOKS BANK NOTE CO.

MANUFACTURERS

Lithographed Folding Boxes

Labels Window Display Advertising

Office Stationery

Springfield, Massachusetts

New York 100 Hudson St. Philadelphia 425 Sansom St.

Boston 114 State St. Big S

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Big Advertising Keeps American Sugar Abreast of the Fruit Crop

1921 "Save the Fruit" Campaign Has Advertising Lessons

By Roy Dickinson

THE American Sugar Refining Company believes in advertising. That is a short and obvious statement, but it is well at times to emphasize the obvious. If every company believed in advertising as much as the sugar company there would be more campaigns running full tilt to-day. Many a manufacturer says that he believes in advertising, but continues to look at it as something a little bit aside from his business, rather than as something built in as an integral part. This latter type of manufacturer wouldn't think of changing his entire accounting system overnight, nor would he think of withdrawing, all his selling force from the road when sales are hard to get. But this same manufacturer may make absolute and fundamental changes in his advertising policy, or cancel his advertising contract when business is not so easy to secure as it was during the years just past.

It will be remembered that the American Sugar Refining Company some years ago made a million-dollar reserve for trade-mark advertising. This was a definite appropriation to reserve of one million dollars which could be used in hard times or when money was scarce in order to keep pounding home its trademark on the minds of the public. In taking this action the company was almost a pioneer in setting up a reserve to secure the permanency of its advertising policy, to the ultimate end that the company might be brought continually closer to the consuming public. It easily will be realized that a company which has sufficient faith in advertising to make this kind of a reserve, when it once decides upon a plan will stick to that plan, although untoward and outside circumstances make it difficult of

accomplishment.

The present "Save the Fruit Crop" campaign, which is running in 347 newspapers in 168 cities and towns, and in car-cards in many cities, represents the sixth consecutive year of this kind of advertising. And it is the sixth time that the company has bucked a line of unusual sales resistance. A series of outside circumstances which had nothing whatever to do with the advertising nor with the company's policy has almost always conspired to rob the company of the full results of its advertising. One year it was the war, another year a railroad strike; another year a late blizzard; another year crop failures which seemed to conspire to hold up the full results of the educational campaign on saving the fruit.

THIS YEAR'S CAMPAIGN EXCELS ALL OTHERS

It is extremely doubtful whether the average manufacturer, having decided upon a policy which he believed was the logical and right one, would after six years be willing to go ahead again if every year some circumstance entirely outside of his own control had worked against him. Yet that is exactly what the American Sugar Refining Company is doing, and this year it is spending a great deal more money on its "Save the Fruit Crop" campaign than it ever has before. The executives of the company believe that they are working along the right principle in this particular part of their advertising campaign. They are not in business for one year or six years, but for many years to come, and one of them told the writer that they would continue the "Save the Fruit

€rop" campaign for sixteen or twenty-five years if necessary.

The purpose of the campaign is that of calling to the attention of millions of people the tremendous importance of preserving the surplus fruit crop which must otherwise go to utter ruin. To carry out this campaign means the formation of intricate advertising machinery and brings up problems

the people there at that particular time to put up a supply of guavas or peaches for future use.

An elaborate schedule had to be worked out to foretell the advent of each fruit in each district throughout the country. In working out this schedule the American Sugar Refining Company did a thing which other manufacturers might well think about.

The Government had no exact chart showing when the various fruits ripen in each county and State in the United States. When the company asked itself whether there were enough anples in Missouri, for example, to advertise apple-butter time, there was no exact and definite way it could tell, nor was there any way of telling the exact moment when fruits were ripe in every part of the United States. So the company evolved its own method of handling this problem. There were no exact data on the subject, so it went out to make its own. The maps for the advertising schedule which have been worked out, thus solve two questions. On each page of the

map of the United States the whole country is laid out in terms of strawberries, let us say. The total production in quarts for each State is noted on the map by a color scheme. A yield of five to ten per cent of the total crop for the entire country is shown in one color, one to five per cent in another and less than one per cent in still another, A separate chart then tells at exactly what time currants are ripe in Wisconsin or figs in Mississippi. Through these two charts—and it took a great deal of time and effort to work them out—the company knows exactly where and when



SUCH ADVERTISING HAS TO APPEAR WHEN FRUIT IS RIPE OR IT IS WITHOUT PURPOSE

which are common in other business and which in many other lines have not been solved.

The mechanical difficulties in a campaign of this sort resemble somewhat the train dispatcher's problem. When strawberries are ripe in San Antonio, the advertising matter in that city at that particular time has to remind and persuade the people of San Antonio to preserve strawberries during one or two weeks. When guavas are ripe in Tampa or peaches are on the market in Portland, Mc., the space in the newspapers of those particular cities must be devoted to inducing

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to run its advertising copy, and what kind of copy to run for that

particular locality. ust as it would be wasted effort to try to sell snowshoes or ear muffs in the lower part of Mississippi, so it is also a waste to advertise the preserving of strawberries there. A quick look at the map, however, will show that it is well worth while to advertise the preserving of figs in Mississippi, and another look at the key chart will tell exactly the date the advertising should be released in that locality. All through this double map and chart the sugar company has worked out a plan in merchandising a certain type of goods in a certain locality at a definite time which has a very broad application, in any special and timely merchandising plan.

A policy question which had to be worked out was the following: It has been the problem of the company both to deliver its message about Domino Sugar and its various other products to the housekeeper and at the same time not to offend or alienate the company's big customer, manufacturing canner, or other manufacturing customer. man who buys in big lots is the company's great outlet, and yet at the same time the company feels that it must reach the household and come close to the final con-sumer. Here also the "Save the Fruit Crop" campaign offers a solution.

A tremendous amount of fruit is wasted every year through want of preservation, and the general public knows it. Acting along the line that forethought plus intelligence, plus Domino sugar will save this fruit, the company based its message to the housekeeper on this idea of conservation. It picked out the one big co-operative campaign which is possible and sold its product on that basis. Any woman who keeps house knows, of course, that she can use any other brand of sugar besides Domino to put up her fruit. Moreover, it might seem that the big canner would say to the sugar company, "Why

do you advertise in order to set up thousands of little competitors of mine in business? Why not advertise the value of canned fruit and let me sell them? I am your biggest customer after all. Why try to go over my head to the ultimate consumer?"

As a matter of fact, the American Sugar Refining Company has found that its big manufacturing customers realize that a "Save the Fruit Crop" campaign is going to help everybody. In the first place, it does not set up little competitors any more than postal savings banks would set up competitors for the big savings banks. Just as the one sells the idea of saving, so the other "Save the Fruit Crop" campaign sells the idea of preserving, and in effect makes more customers for the big manufacturing customers of the sugar company. It is an element of human nature that very few women of the country actually put up sufficient fruit to carry them throughout the long months. By educating the family to eat preserved fruits out of the home supply, it happens that the man of the family demands more when the home stock is gone and mother goes out to the corner grocery to buy more. Thus by building up a new habit the company can talk to its final consumer and at the same time make more business for its big customer. the manufacturing canner.

RETAILERS SEE CAMPAIGN'S HELP-FULNESS

Also by picking out such a cooperative idea as saving fruit, the company helps every one of its local dealers. It is not difficult to show the corner grocer the advantage of tying up closely with the "Save the Fruit Crop" paign. Any woman who decides that she is going to put up some peaches, plums, grapes or rasp-berries immediately becomes a potential and actual customer for such accessories as glass jars, rubber rings, paraffin and spices. Most of these accessories are sold by the average local dealer of the American Sugar Refining Com-

pany. Even the gas companies have in the past seen the value of tying-up with such a campaign. The "National Gas Bulletin" one year reproduced all the advertisements, to induce customers to can and so use more gas in boiling their kettles. Manufacturers of jars and other accessories tell their salesmen to boost the "Save the Fruit Crop" campaign. The local retailer is more apt to hook up 100 per cent with a national advertising campaign when he can sell other products as well as the manufacturer's own. One of the company's dealers wrote in a few weeks ago as follows:

"A number of my customers used to pass my place every afternoon on their way to the movies. Some of them had good-sized families, but these spring after-noons couldn't be resisted. Well, it was funny to watch their faces after I had put in my window display. I had several rows of Domino sugar in packages and bags, a good display of preserving jars and copies of the 'Save the Fruit Crop' newspaper advertisements pasted on the window pane. When these ladies saw that display they would pause in an uncertain way as if somebody had reminded them that they ought to be home putting up preserves for their children instead of going off Some of them to the show. dropped in for sugar and jars right away. Others had to pass the display several times before they got the message. Before very long a lot of them were talking canning and exchanging recipes with each other. I did a bigger business in sugar than I had ever done before. I don't know whether it was conscience or psychology, but it certainly stirred up my trade a whole lot."

With a train dispatcher's schedule to follow in the advertising, the tying-up of the sales force also becomes a problem. A special department attends to this in connection with the advertising, and every Friday night salesmen on the road send in reports of how they have co-operated locally. The men who do the best work

in getting the retailers upon whom they call to tie-up with the national campaign, are written about in the employees' magazine called "The American Sugar Fam-ily." Prizes in past years have tional been given to the salesman who did the best work in this essential tie-up work. The American Sugar salesmen in many localities actually go out and solicit advertising for the local newspapers, They will go to ten or twelve dealers in a town or city, all of whom are carrying sugar in stock. help them write their copy, help them get up their displays, and if possible get them all to run a cooperative page on saving the fruit crop. All these dealers with their copy are, of course, grouped under the big running head of the American Sugar Refining Com-pany. The salesman also helps customers with window displays, recipe booklet, fruit labels, streamers, and all the other dealer help material which is sent out by the company.

The fruit label booklet, for example, gets Domino over and into the consumer's home in a great way. These labels are bright in color, easily readable stickers and are perforated at the edge so they may easily be detached. The preserving recipe booklet gives instructions for the making of delicious jellies, jams, preserves and marmalades. A concise preface to this book furnishes important information which helps to

insure the best results. The company is always on the alert for new ideas that will help its salesmen and the local dealers. A short time ago, for example, in PRINTERS' INK, the story of Rogers, the Atlanta retailer, was described. It will be remembered that he placed in his window a dramatic comparison of prices a vear ago and to-day. In the window were actual products that a certain amount of money would have bought a year ago, and opposite were placed the actual objects which the same amount of money would buy to-day. The American Sugar Refining Company reprinted this plan and sent it out

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Where Business is Done in Billions

Omaha

Omaha's volume of business has grown in twenty years from three hundred million to three billion dollars. Within the last ten years it has grown nearly four hundred per cent and in the last five years it has trebled.

The people of Omaha and the surrounding wealthy region have the buying power of double their number farther east.

Talk to them through the dominant newspaper of this section.

Our service department will cheerfully secure for you any information regarding this territory. Its only purpose is co-operation with the national advertiser.

THE WORLD-HERALD

Away ahead of the rest in news, advertisements and home circulation.

O'Mara and Ormsbee, Representatives, Chicago - New York

He's Getting Bad

THE farmer is farther on his way backtomethings-as-they-used-to-be, than any other man you know!

To begin with he didn't lose his job. He hen working every day—running his plant at ful will capacity. To do that he needs a lot of ith to material and supplies and he is buying them. His crop this year is a big one—produce ke as at a little more than half the cost of las arm year's. Right now farmers' wives are break lore ing all previous records for requests to head Farm Life Patterns.

In fact—after a careful study of the farmer! HE recent buying—we know that in the case of things that have shown what he regards a reasonable reduction in price he is buying we you

Farm Life

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backt much as he ever did—more than he y othought before the war.

hat's why the farm business this year— He hen everything is counted and checked-up at ful-will be found to compare so very favorably lot of the volume done in cities.

then y a process of natural selection—because oduce ke attracts like—the 850,000 readers of of las arm Life are cheerful and optimistic. They, break ore than any other farmers, have gone its for head with their work and their purchasing.

rmer' HE FARM LIFE PUBLISHING COMPANY,
ase o Spencer, Indiana

THE JAMES M. RIDDLE COMPANY

UVING w York, Chicago, Detroit, St. Louis, Atlanta, Cleveland, Kansas City and San Francisco.



to its salesmen all over the country. Many of them immediately went to their local friends, the dealers, and suggested the use of the same plan in their own stores. Sugar certainly has come down, as every housekeeper knows, and this gave an opportunity for the dealer to make sugar a leader and to tie-up with his other reductions.

Thus in its action in finding out a merchandising plan based upon co-operation which it believes to be inherently right, and then stick-ing to it, the American Sugar Refining Company offers a lesson to manufacturers in every other line in the country. A blizzard, a war or a railroad strike really has no final and logical bearing upon the worth and value of a definite pol-Spending more money than ever before upon this plan and making it a definite part of the company policy, the American Refining Company has shown in a very tangible way that it believes in advertising. Moreover, a drop of several hundred per cent in the retail price of its product has not driven the company out of the class of big national advertisers. By showing retailers how to make this drop in the price of sugar a leader in visualizing the general price drop, the company has in effect turned what so many manufacturers consider a liability into a real advertising and sales asset.

A. G. Partridge with Star Rubber Company

A. G. Partridge has been made vicepresident and sales manager of the Star Rubber Company, Akron, O. He was formerly vice-president and general sales manager of the Firestone Tire & Rubber Company.

With El Paso Printers

L. J. Herzberg, for two years in charge of typography for the Gardner Advertising Co. of St. Louis, has joined the staff of the McMath Printing and Lithographing Co. of El Paso, Tex.

Change of Name of "Millard's Review"

Millard's Review of the Far East, Shanghai, China, has been changed in name to The Weekly Review of the Far East.

Memorial Service for British Advertising Men

A dedication service and the unveiling of a memorial which has been erected in St, Bride's Church, London, to the memory of Britishers connected with advertising who fell in the war was held during the last week of June. On the day of the service many of the advertising agencies in London clusted down for several hours in order to permit members of their staffs to be present at the services.

Advertises Metal Shoes to Workers

The American Metal Shoe Company of Racine, Wis., is starting upon a general advertising campaign including the use of farm papers, business papers and direct-mail literature. The object of the campaign is to popularize the use of metal shoes among farmers, miners and factory workmen. Copy will be placed by Frank B. White, Agricultural Advertisers' Service, Chicago.

Chevrolet Motor Moves Offices to Detroit

The general offices of the Chevrolet Motor Co., New York, a General Metors Corporation subsidiary, have been moved to Detroit. The executive staff consists of the following: K. W. Zimmershied, general manager; K. T. Kellar, manufacturing manager; Colin Campbell, sales manager; M. E. Coyle, production manager, and H. C. Tiffany, advertising manager.

Otto C. Mosley Joins Manternach Agency

Otto C. Mosley, recently of The Curtis Publishing Co., New York and San Francisco offices, and a former advertising manager of The American Sugar Refining Co., and Libby, McNeil & Libby, has joined The Manternach Company, advertising agency, Hartford, Conn.

C. B. Burnett to Leave Brotherton-Knoble Agency

C. B. Burnett, who has been vice president of the Brotherton-Knoble Co. Detroit advertising agency, since the organization of the firm several year ago, has resigned, effective August 1. Mr. Burnett has made no announcement of his plans for the future.

H. Flamger with "Oil Trade Journal"

H. Flamger, formerly connected with the promotion department of the Cole Motor Car Company, Indianapolis, and of the Penton Publishing Company, of Cleveland, has joined the staff of the Oil Trade Journal, New York, in a similar capacity.

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You can get BUNDSCHO typography for about everything you may want printed that is worth doing right—booklets, brochures, inserts, catalogues, circulars, etc., as well as advertisements. Lays them out and designs them himself, or works from your sketches or finished plans. Distance isn't any obstacle. Write him—talk it over.



J. M. BUNDSCHO Advertising Typographer

58 EAST WASHINGTON CHICAGO

HERE TYPE CAN SERVE YOU

Chicago





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You make foods maybe. Or maybe you don't. But read this just the same.

Suppose you could get your food into the sportsman's mouth while he is on his hunting or fishing trip—while he is so keenly enjoying things.

Your food would get a lot of the credit. And how about a shaving soap, or a pipe,

cigar or cigarette, or a watch?

Yes, and a fountain pen—and a dozen

other things we might mention.

Mention yours to yourself, and ask yourself whether it wouldn't be a good idea to advertise it in the magazines that red-blooded, clear-headed sportsmen—successful business men—read with devoted *interest* all the year 'round—the outdoor publications which reach 100 per cent men at the lowest cost per man.

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"Fight" Copy—Its Lesson for Advertisers

Each Writer Took a Different Angle in Writing His Assignment

By S. C. Lambert

A MONG the ninety thousand people who watched the recent international episode at Jersey City were a great number of writers. Newspapers from Co-penhagen, Denmark, and Haskin's Corners had their special reporters on hand, And every writer had the copy writer's prob-Each one saw the same arena, the same crowd, the same fight. There were the same men to describe. Anyone could call Dempsey a bear or Carpentier a lily—some did. There was the broken thumb, the pine board arena, the tremendous spectacle. All the facts corresponded to the selling points of a commercial product for which the advertiser wanted something new in words. Each special writer had his au-dience to sell. He had, therefore, to arouse interest with his lead. The letter writer, the copy man, the advertiser, may therefore be interested in reading how the various writers reacted to the same facts, and how they dressed those facts to sell the readers of their various periodicals.

A rule has been suggested for copy writers to "begin at the beginning and end when you are through." I am going to set down a few beginnings culled from certain papers I happened to see on the day after the fight. No attempt is made to renew the controversy whether newspaper writers make good copy writers or vice versa, but merely to find out how these high-priced reporters interested their audiences—how they discussed their facts.

J. Ogden Armour is not usually thought of as a reporter. Yet this well-known Chicago financier and manufacturer made his maiden effort as a fight reporter on July 2. He stressed the moral side in his introduction in the Hearst papers

as follows (incidentally he placed the exact attendance at 90,001):

Is it right or wrong, this tremendous spectacle to which I thrilled this aftermoon with 90,000 other American men and women? Is it worth all this breathless excitement shared not only by the crowds at the ringside, but by millions of people anxiously awaiting the news in every quarter of the globe?

He then led his readers through a discussion in which he approved of boxing as a great sport, but deprecated the knockout blow. Entirely different is the lead of Heywood Brown in the New York Tribune. He said:

Carpentier went down with his head up and his fists flying. He bled and fought to the end, which came in the fourth round.

It is easy to see which fact stood out in this writer's mind and the one which he thought would interest his "buyers" most. And later this line appears:

We know that traditionally the Jacks and the Davids brought down their giants, but in those days there was no infighting.

Otto Floto in the Denver Post editorialized and put down an opinion in his introduction:

It was the day destined for the abysmal to triumph. It was the old story of the good big man beating the good little man. It was the story of a match well made being half won, for had Carpentier's shrewdness not deserted him when he signed the articles he could have insisted upon clean breaks and enhanced his chances a hundredfold.

Damon Runyon in many papers (I saw it in the Cincinnati Enquirer) translated his facts into household conversation. I think he had the women readers in mind:

Our Mary once had a little French doll all lacy and fluffy, and very pretty to look at. One day a bull terrier grabbed the doll. The sight of that little French doll after the terrier dropped it, kept recurring to mind this afternoon as Georges Carpentier, of France, lay on the canvas floor in the fourth round, mauled by "Iron Mike," the right hand of Jack Dempsey.

Gambling, it has been said, is a universal instinct. W. J. Macbeth appeals to it as follows:

Georges Carpentier, heavyweight champion of Europe, light heavyweight champion of the world, and idol of France, took the long gamble and lost.

It is further recorded that one more blow, lucky or skilful, would have meant at least one million dollars in cash to the challenger.

Irvin S. Cobb, writing in the New York *Times*, turns, like so many advertising copy writers, to history for his lead:

It is recorded that once upon a time Aaron Burr, being challenged by Alexander Hamilton, bade Hamilton to meet him over in Jersey, and there destroyed his enemy. Yesterday afternoon also in New Jersey, history, in a way of speaking, repeated itself, which is a habit to which history is addicted. Challenger and challenged met and again the challenger lost the issue.

And then, before he sets down his facts by rounds, this genial writer carries his figure along showing plainly where his sympathies were, by suggesting that in both battles the better man lost.

The Associated Press despatch was more like Old Man Specific. It told facts quickly:

Jack Dempsey is still heavyweight pugilistic champion of the world. A crushing right swing from the fist of the American fighter shattered the titular aspirations of Georges Carpentier in the fourth round of "The Battle of the Century" here this afternoon.

Natural history was apparently the inspiration for other writers. Igoe, in the New York World, said:

Dempsey, the grizzly, crushed Carpentier, the panther, to defeat in four rounds in Rickard's big pine fighting pit yesterday, but Dempsey can thank his steel jaw for saving the title.

A grizzly with a steel jaw might be called nature faking, but natural history inspired also Edwin C. Hill in the New York Herald:

Dempsey won because miracles are so rare. Slim, pale boys are not sent out to beat down rugged men. The deer does not slay the lion, nor does the thoroughbred prevail over a bull with horns.

The bear motif for Dempsey was very popular in other leads, while Carpentier was called everything from a fairy prince and a feudal swordsman, to a lily of France and an enraged cat. The same imagination applied to a can of baked beans might produce unusual copy.

The theatre with its dramatic moments furnished other leads. Jos. Jefferson O'Neill's, for example:

Flat on the canvas midway along one edge of a white roped ring lay a stender-seeming, pale-appearing body. Face downward on the floor, it was, with the eyes and nose buried in a pair of wet, crossed gloves.

Also W. O. McGeehan's lead in the New York Tribune:

Dropped twice in the fourth round, Georges Carpentier lay a huddled and inert heap in the centre of the ring, while Jack Dempsey, the undisputed heavyweight champion of the world, leaned against the ropes in the Carpentier corner watching the motionless form of the poilu boxer until Referee Harry Ertle finished the second count. Then Dempsey carried the Frenchman to his corner.

Note the short sentences and moving action of Arthur Brisbane's lead in the New York American:

They are fighting. Carpentier lands the first blow. He is fast. His legs are powerful.

And Ring Lardner's humorous style:

The boss told me to write what I seen in the order named, so I will start with Bert Williams, who had arranged his season so as to be laying off to-day.

The humorous lead was also used by Jay E. House in the Milwaukee Journal:

Everybody said it was a great spectacle. They remarked it to their friends and neighbors and to strangers in adjacent seats. "It's a great spectacle," they said.

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William Peet, in the Pittsburgh Dispatch, and an unnamed writer

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The Washington (D. C.) Star Is Uncle Sam's Home Paper

Practically every member of his great resident family is its regular reader—as diligent in the perusal of its advertising as its news columns—because of the conceded reliability of both. Advertising in The Star contacts the public of the Nation's Capital under the most favorable conditions.

You'll need only The Star to cover Washington, but you can do it only WITH The Star.

The National Newspaper at the Nation's Capital

The Evening Star.

Write us direct or through our

New York Office Dan A. Carroll 150 Nassau Street Chicago Office
J. E. Lutz
First Nat. Bank Building

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on the Kansas City Star combined the spectacular opening and the Old Man Specific style, Mr. Peet wrote:

The most spectacular heavyweight contest probably in the history of the sport ended quickly in the fourth round when Jack Dempsey, the champion, knocked out Georges Carpentier, of France, after one minute and sixteen seconds, shooting out a powerful right that caught the Frenchman on the jaw as he was coming in.

The Kansas City Stor said:

Georges Carpentier, striving desper-ately to tear the heavyweight crown from the head of Jack Dempsey, broke his right thumb as he struck the chal-lenged on the jaw in the second round of to-day's fight in Jersey City.

Grantland Rice had some wicked He called the knockout "the vast poppy field of uncon-sciousness." His lead was:

Human flesh and bone are still softer than iron. At 3.16 Georges Carpentier stood in the centre of the ring receiving one of the greatest ovations ever given a fighter. At 3.27 the Lily of France lay stretched out upon the resin, now only one of the broken blossoms of pugilism . . his dream of conquest had come to this—a huddled, helpless object at the foot of the throne still guarded by a mandarin of the game.

And so every writer decided in his own mind what fact should come first and how it should be No two felt exactly the same about it. There are equal opportunities for variation of copy treatment in an automobile tire, alarm clocks, or kitchen cabinets. This fact is what makes good jobs for copy writers and also drives many a copy chief to an early grave.

The fight had copy suggestions and also one other lesson for big manufacturers. Did you ever consider how much all the pre-fight publicity was worth to the pro-No other commercial event ever received so much pub-Yet the promoter, Mr. Rickard, bought a very considerable amount of paid space to tell the public the facts about his venture. He realized, apparently, that paid advertising was necessary to get the American public to exchange its dollars for his bits of pasteboard.

His action has a broad general application. It applies equally to the Ladies' Aid Society's play at the Opera House, and to certain big companies with staffs of press agents, but not advertising appropriations.

Employees Advertise Thanks for a Holiday

Employees of the Harned & Von Maur department store of Davenport, Ia., on their own initiative recently inserted an advertisement in newspapers of that city thanking their employers for giving them a weekly half holiday during July and August. The advertisement read:

"An Expression of Appreciation. We take this means of publicly thanking the firm of Harned & Von Maur for their spirit of liberality and consideration which will enable us to enjoy a half holiday each Wednesday during the months of July and August.

"We pledge that our appreciation will

"We pledge that our appreciation will not stop with mere 'Thank You' but that it will be reflected by the more cheerful, more efficient service which will be rendered to customers because of these additional hours of rest and recreation."

Milwaukee Starts Plans for 1922 Advertising Convention

A meeting of the Advertising Council of the Milwaukee Chamber of Commerce was held last week for the purpose of discussing plans and formation of committees for the next convention of the Associated Advertising Clubs of the World. The next meeting for this purpose will be held on August 3 when the council will be addressed by Samuel C. Dobbs, former president of the association.

American Wholesale Corp. June Sales Decreased

The June sales of the American Wholesale Corporation, Baltimore, Md, amounted to \$2,183,192, a decrease of \$156,621 compared with sales for June. 1920, \$2,339,803. Sales for the first six months of this year were \$15,424,758, a decrease of \$3,623,340, compared with sales for the first six months of last year, \$19,048,099.

H. E. Pritchard with New Orleans Agency

H. E. Pritchard has joined the Ferry-Hanley Advertising Co. in New Orleans. Mr. Pritchard has been with the New Orleans Item for several year in the American Geography. He was in its advertising department. He was formerly with the Federal Advertising Agency of New York.

14, 1921

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What the "A. B. C." Thinks About Newspaper Circulation

is well worth knowing. Read these pertinent extracts from recent advertisements of the Audit Bureau of Circulations:

"If you casually look at the first page of an Audit Bureau Report, jot down the 'Net-Paid Circulation' and let it go at that, you are going after bear with shotgun ammunition."

"Remember—it's not the readers you buy that count, it's the readers who buy your product. Know the circulation facts as well as the figures. Study A. B. C. reports before you buy, and get the most for your money."

"The buyer of space can now see through the mist of figures and measure circulation. With an A. B. C. report and a copy of the publication, he can weigh editorial influence and determine reader interest."

Follow the advice of the A. B. C. and you will select the

ROCHESTER

Democrate Chronicle.

for your campaign in the "Garden Spot of Western New York."

"It Gets the Most Advertising Because It Gets the Most Results." Service? Ask us!

Lane Block Inc.

Foreign Advertising Representatives

New York

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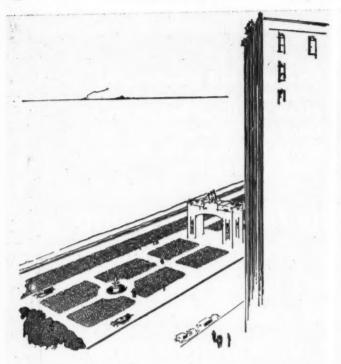
Producers and Manufacturing Consumers of Iron and Steel, Metals and Metal Working Machinery – the broad field commonly known as the Metal Working industries."

Taken from A.B.C Statement

This field represents the greatest single division of the entire Industrial market.
For information on selling it write "The World's Greatest Industrial Paper."

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Paper is part of the picture

Be sure to get a copy of our very interesting Strathmore Demonstration Set. Glad to send it to you. STRATHMORE PAPER COMPANY, MITTINEAGUE, MASSACHUSETTS, U. S. A.

Strathmore Expressive Papers



Advertising Makes Men Want Even Life Insurance

Indiana Underwriters, in "Contribution Campaign," Bring New Angle into This Kind of Selling

THE Indiana Association of Life Underwriters has demonstrated that advertising can lift the selling of insurance out of the big stick class.

1921

A successful life insurance man tells PRINTERS' INK that the average man does not want life insurance and that it practically has to be forced upon him. Away down in his heart of hearts he may realize that he ought to have it. He fully intends to get it some day. But his hold on life seems reasonably secure and he keeps putting it off in a manner that he would not think of applying to any other business transaction.

"A man will apply voluntarily for almost any other kind of insurance," said this agent. "He sees to it that his car, his home and his furniture are fully protected. But he seldom will give that much thought to his life insurance unless somebody calls on him and practically forces him to do so."

practically forces him to do so."

This is just the condition the Indiana insurance men are attempting with a considerable measure of success to correct by advertising. They have united in a newspaper presentation of insurance selling talk to the end that there may be created what might be called a consumer acceptance of life insurance.

An Indianapolis general agent for one of the large companies took one of the advertisements of the series to a prospect with whom he had had some preliminary talk and asked him to read it through. The man did so and signed up for a \$25,000 policy. The advertisement was headed "Will You Support Your Wife as Long as You Live or as Long as She Lives?" It presented to him a human-interest insurance argument that he hadn't thought about and that he never would get, through reading the financial statements of leading companies.

He had heard much about the great strength and performing power of various insurance organizations. Probably he had been assailed by life insurance agents with arguments galore. Who hasn't? But this modest printed message with its common-sense appeal, that had just enough of the sentimental without being sloppy, really presented to him a business reason for wanting more life insurance. As a business man he appreciated it and acted promptly.

Another salesman took the entire series of newspaper advertisements put out by the underwriters' association, laid them down before a prospect and asked him to read them. The man did so and in the reading sold himself on a good-sized policy.

The logical conclusion seems to be that printed advertising can bring to life insurance solicitation an element that cannot be imparted so advantageously in personal salesmanship.

AN ASSOCIATION CAMPAIGN FOR LIFE INSURANCE

The Indiana Association of Life Underwriters was recently formed out of a number of associations in Indiana cities composed of general agents, agents and salesmen. It is affiliated with a national association. The advertising effort in question was financed by special contributions made by the members.

The campaign featured the word "Gamblers!" It started off an the newspapers with teasers to arouse interest and curiosity. The first teasers were run to suggest playing cards. "Gamblers! The Chances Are Against You" was the opening announcement. Next day the message was enlarged by an assertion "The cards are marked." Finally the teasers worked out into an advertisement headed "The Man Who Doesn't

Know," which told about the advantages of life insurance and was signed by the underwriters' association.

Other advertisements in series had such headings as "Are You Betting Your Wife That You Will Make a Fortune Before You Die?", "You'll Need a Shock Ab-Die?", "You'll Need a Shock Absorber If Your Partner Dies Suddenly," and "900 Times as Many Chances to Lose." The word "Gamblers!" and characters from cards were featured in each.

No particular company was mentioned at any time, but the whole argument was in behalf of life insurance in general.

As part of the big boosting plan, a life insurance sales congress, attended by agents and salesmen from all over the State, was held in Indianapolis. The teaser adver-tisements were timed so that the main advertising campaign broke on the day the congress convened.

The general effect upon insur-ance salesmen has been favorable in that it presented them with new selling arguments, many of which were prepared from the standpoint of an outsider.

Are These Chickens Coming Home to Roost?

Automobile Dealers' Association of Portland, Inc.

PORTLAND, ORE., June 14, 1921.

Editor of PRINTERS' INE:
Throughout the country are thousands of automobile merchants who will second that editorial of May 19 entitled "A Contract Is a Contract," provided, how-

contract is a contract, provided, now-ever, that the great manufacturing or-ganizations dependent on these dealers will see the error of their ways in the past.

There is little doubt that dealers are

There is little doubt that dealers are cancelling carload orders every day, and in some cases refuse to take up their shipments after they have been sent to their locality. Factories threaten to cancel their contracts and otherwise penalize dealers who fail to live up to their contracted obligations, but the trouble is that the dealer himself no longer values his end of the contract.

The result is, of course, equally disorganizing to both the manufacturing and selling field and makes the price disturbance more acute.

and selling field and makes the price dis-turbance more acute.

There is a genuine need of confidence in the belief that the far-seeing factory will recognize the problems of the dealer and that the dealer in turn will help in the marketing plans of the factory, which in turn determine production and buying on its part.

While your editorial points out the seriousness of the failure on the part of the retailer to accept goods ordered and manufactured in good faith, the dealer points out the seriousness of the failure of dozens of great factories to carry out their contracted obligations in the strenuous years we have just passed.

Some dealers hail the opportunity to get back at the factories with ill-concealed pleasure. It's the wrong attitude, of course, in these times, and yet anyone connected with the business knows that the dealer, too, has suffered through several years of having to take what the factory wished to hand him, regardless of explicitly expressed contract terms. After having watched his money go up

After having watched his money go up the flue in passing to the public the tech-nical mistakes of the factories and spending his own good money in trying to cover up on such errors, as more than to cover up on such errors, as more than one dealer has to do, after having handled hundreds of carloads of machines, possibly totally unsuited to his market, when his contracts called for stuff which he could have used and to which he was entitled, the dealer who today foregoes his delivery is in a sense adding the balance to a situation in which the factories are as much to blame as the retailer. It was the factories which taught the dealer first that a contract meant nothing, provided it suited either of the parties to that contract to sidestep its provisions. AUTOMOBILE DEALERS' ASSOCIATION OF

PORTLAND, OREGON.
RALPH J. STAEBLI, Secretary.

Boston Ad Women Elect Officers

The Advertising Women's Club of Boston has elected the following offi-cers: President, Miss A. Frances Hanson, sales promotion service; vice-president, Miss Anna M. Quinn, Butpresident, Miss Anna M. Quinn, Butterick Publishing Company; secretary, Miss Marie F. Toner, United Drug Company; treasurer, Miss Mary V. Gardner, E. T. Slattery; directors. Miss Laurice T. Moreland, George Batten Company, Inc.; Miss Agness Hasseth, Miss Helen F. Kent, Louis Fabian Bachrach, Inc.; Miss Josephine Sullivan, Walton Advertising and Printing Company, and Miss Anna Mahoney, Wm. Filene's Sons Company.

Daily Newspapers Appoint Representatives

Carpenter & Company, publishers' representatives of New York, Chicago and Kansas City, have been appointed to represent the Jefferson City, Ma. Evening Post and the East Stroudsburg, Pa., Doily Press in the national field.

Joseph M. Graffis with "Golf Illustrated"

Joseph M. Graffis, recently vice-president and advertising manager of God-ers' Magasine, Chicago, has become Western representative, at Chicago, of Golf Illustrated, New York. 4, 1921

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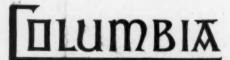
BUY TOLUMBIA

The average age of the 750,000 men who buy [ILLIMBIX] is 33 years—every subscriber is over 18 years of age.

At 33 years a man is in the prime of active life, making money, spending money.

Unlike any other medium [ILLUMBIX] gives the advertiser of anything bought by men a 100% vigorous men's circulation for a rate based on men exclusively.

750,000 MEN—A MARKET
Write for information



National Monthly Published by Knights of Columbus

WARREN KELLY, Adv. Director 105 West 40th Street, New York SEARS & IRVING, Western Representatives Peoples Gas Building, Chicago, Ill.

TO AMERICAN SPECITY

hese ar usi are worry bo at low co

We have solved blem facturers of nat distrib

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You can place a every Pacific, carrying 25,00 family per mont

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CITY MANUFACTURERS

ar usual times, and many of you privabout a form of Sales Insurance

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urban markets at a cost of two and a half cents per year

every other car of our list, from the Atlantic to the rrying 25,000,000 riders monthly for one-fifth of a cent per

er fan sured on the basis of population directly served.

ufacts alize the necessity now more than ever of keeping their and the ducts in actual color before the consumers every hour , and cost of street car advertising makes that possible.

know estreet car lines very closely follow the actual mies of a, thur ating all waste, which is in keeping with the necessity of

aple, a cturer who is accepted as one of the most successful ad-nd me isers of a grocery specialty, at the very height of the in his ed a five-year contract for a card in every car on our list.

tra on, avoid biased counsel and for rself.

STREET RAILWAYS ADVERTISING CO.

National Advertising Manager

Ship from the Center-not the Rim



St. Louis Is Solving Business Problems

As THE United States emerges from the readjustment period, business will become more and more a matter of keen competition. Economy of manufacture and distribution will be the determining factors in both extension and retention of markets. Competition with foreign makers as well as with American products is to be met with goods manufactured and distributed at lowest costs.

The tendency of modern business is to eliminate unnecessary handling of goods. If you are reaching your raw materials and your markets from the edge of things, instead of from the center, you are doing business at a disadvantage. The history of successful manufacture and the greatest net earnings throughout the world have shown a movement toward the centers of raw materials, assured fuel resources and nearness to consuming markets.

The far-sighted heads of industry who are looking to the future and are solving the problems of production and distribution NOW will be the successes of the prosperous days ahead.

The map above shows why St. Louis is the center of economical

production and distribution. No other metropolis with equal distribution facilities is so close to the basic materials, fuel resources and the large consumption of finished products. St. Louis is the market of the Mississippi Valley, Middle West and Far West, the most rapidly developing territory in the United States.

St. Louis manufacturers reach two-third's of the country's buying power with a shorter freight haul and better service via 26 railroads and the Mississippi River than those of New York, Chicago and other big industrial points—besides shipping on one bill of lading to the ports of the world via U.S. river service, at 20% under rail rates.

In looking to the future, our booklet "St. Louis as a Manufacturing Center" will help you. A letter will bring it. Address

General Secretary

St. Louis Chamber of Commerce

St. Louis, U. S. A.

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Big Business Behind Fruit Industry

Corporation with Ten-Million-Dollar Capitalization Will Stabilize Market and Find New Outlets for Western Crop

By Willis Brindley

A T a time when canned goods manufacturers and jobbers are finding it exceedingly difficult to market their wares, the leading bankers and capitalists of Seattle, Portland and Tacoma, after mature consideration at a series of meetings, have decided upon a ten million dollar corporation to take over the fruit business in western Washington and western Oregon.

The story is of particular interest to advertising men, because of the fact that advertising has been in large measure responsible for the remarkable growth of the bush fruit industry during the past few years, and because advertising as a selling force is part of the definite programme of the

new corporation.

It is no new thing for co-operative associations to find themselves in trouble. When an association gets into financial difficulty, there are many meetings, and much talk, but mighty little

Within the past two or three years the berry industry has got out of the association class into the advertising manufacturer class, and now, with the need for additional capital to handle an increasing business evident to everybody, the banks, and individual capitalists, are giving the situation their best thought, and backing the fruit business with fresh capital.

For twelve or fifteen years the farmers of the Puyallup Valley, operating canning plants at Puyallup and Sumner, in western Washington, put up fruits of good reputation with the trade, but nobody heard much about it, nor paid much attention to it.

Finally, about two years ago, the Puyallup and Sumner Fruit Growers Association outgrew itself, sold its properties to the Puyallup and Sumner Fruit Growers Canning Company, and the canned fruit business, and more especially the pure jam business, got on the business map of the United States.

Paul's jam, nationally advertised, sold at once by the hundreds of thousands of cases. The Puyallup and Sumner Fruit Growers Canning Company in 1920 did a five million dollar business, spending nearly three million dollars for fruits and for labor.

Folks generally, in the nearby cities of Seattle and Tacoma, have started to appreciate the berry industry, since it has started to advertise. At Christmas time in 1919, 10,000 jars of Paul's jam were mailed to friends and rela-The cannery tives back East. people were elated. In 1920, the same plan-a jar of jam anywhere, postpaid, for one dollarwithout the advantage of novelty which it had enjoyed on its first trial, worked to the tune of 85,000 jars. In the interim, Paul's Jam advertising had appeared in many general mediums.

A valley man, such, for instance, as the writer of this article, is introduced to a stranger, and his habitat explained. Instead of looking puzzled, the stranger says right away.

stranger says, right away:
"Oh, yes, that's where they
make the jam. Say, tell me, this
man Paulhamus is a pretty big
man, isn't he?"

In Oregon the situation has been a good deal the same. The Oregon growers go in more for loganberries, and the Oregon product has been most widely advertised in the form of loganberry juice, under the trade name Phez, which also has been applied to jams and jellies.

The interest in the berry industry which has been aroused through advertising, has seen expression also in a tremendous boom in berry lands. City folks have been flocking to the valley, and, in 1919 and 1920, they paid very high prices for developed farms. The owners of such places, having sold out, generally take a trip somewhere and then come back, buy a place not yet planted, and proceed to set out berry plants.

While the Puyallup and Sumner Fruit Growers Canning Company has done more business than all other plants combined, the company has not had the berry business to itself, not by a jugful! Competition in buying of berries has been keen during the past two years. Two competing canneries are located in the valley, and several buying agencies, presumed to represent large purveyors of food products, have handled a lot of fruit. The plan of these buying agencies has been to put the fruit into cold storage, and ship it at a convenient time to jam makers.

berry grower has, course, been the big winner in the scramble. Field men have begged story goes that, in 1918, the P. and S. company went down gon for berries, and that an Oregon canner warned the company off with a threat to come up to the Puyallup valley and bid up the price of red raspberries. The P. and S. people paid no heed to this, and in 1919, the Oregon packer made good his threat by coming into the valley and stepping up the price to a figure four times the pre-war price paid to That this particular growers. company is in the hands of a receiver, is just a sidelight on the berry business.

At the time of the 1921 inventory, cannery owners generally found themselves long on stock, with the market slipping fast. It became a fine time for associations, or scantily-capitalized com-

panies, to go broke.

Instead, the Pacific Northwest financial interests have stepped in, and the result is that, out of a group of associations, and a competing aggregate of comparatively weak companies, there is being formed a company big enough to handle the entire fruit business in western Washington and Oregon.

And when the company gets under way, there will be big advertising, both for the sake of moving the crop, and for the sake of advertising the country. It is claimed that California has been glad to take over, and handle under a California label, a great deal of Oregon fruit.

Now that a few folks have pioneered the way, and have proved that canned fruit and jams can be advertised, and sold through advertising, everybody wants to get back of the berry in-

dustry

"People eat five times as much jam in England as they do in the United States," said W. H. Paulhamus, president of the Puyallup and Sumner Fruit Growers Canning Company. "No reason at all why we can't make America a nation of jam eaters. Jam is good stuff, and we can make it better in a modern factory than the housewife can make it at home, and sell it to her cheaper."

Growth of Silk Industry

In a preliminary statement of the 1920 census on silk goods in 1919 the information is given that auch goods were valued at \$688,946,000 compared with \$254,011,000 in 1914. Other establishments properly classed in the knit goods industry reported products made from silk valued at \$207,370,000 in 1919 and \$41,261,000 in 1914. The character of the knitted silks with their respective values, of which the above totals are composed, is shown respectively for the census of 1919 and 1914, in the following: Hosiery, \$98,333,000 and \$2,293,000; fancy knit goods (including sweaters) \$88,926,000 and \$5.042,000; knitted cloth, \$6,437,000 and \$2,739,000, and thread, yarn etc., \$112.000 and \$879,000.

Kresge Six Months' Sales Increased Over Two Million

Sales of the S. S. Kresge Co., chain store system, for June, were \$4,245,317, an increase of \$211,689 over the same month last year.

an increase of \$211,000 over the same month last year.

Sales of this system for the six months ending in June of this year were \$24,194,750, an increase of \$2.033,597 over the same period in 1920.

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VANDERHOOF

& COMPANY General Advertising



VANDERHOOF BUILDING . . 167 E.ONTARIO ST. CHICAGO

Placing a latchstring on the jeweler's door

How a small per capita appropriation is making the Jeweler the Gift Counselor to the Nation

You visit your jeweler's less often than any other store. Therein lies his problem.

To incite a new impulse, to extend you the hand of hospitality, we are using as a basic argument, "Let Your Jeweler Be Your Gift Counselor," in our campaign for the National Jewelers Publicity Association.

Co-operative advertising invariably embraces uncharted lanes—to be ventured only with the counsel of experienced guides.



"Let Your Jeweler Be Your Gift Counselor"

These 16 Canadian Cities Covered By 22 Canadian Newspapers Influencing 1,700,000 Canadian People

Canadian citizens buy advertised goods. They read their Daily Newspapers closely and continuously. They buy necessities, luxuries, novelties, quite as freely as prosperous Americans.

They are accustomed by years of habit — by close proximity to the United States—to buy U. S. goods readily. The fact that there are scores of nationally prominent U. S. products now selling in Canada is the best proof of this, and is a tribute to the foresight of American advertisers.

But Canadians do not regard American advertisements as addressed

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specifically to them until they see them in their own publications.

This is why every U. S. manufacturer who has been successful in the Canadian market, has been a large buyer of space in

The Daily Newspapers of Canada

These are the Newspapers that the U. S. manufacturer should and must use if he desires to cultivate and obtain the buying friendship of these 350,000 Canadian families.

Write direct to these Newspapers or ask your Advertising Agency for data concerning them.

Place	Popu- lation	Paper	Place	Popu- lation	Poper
Charlottetown, P. E. I.	12,000	M. & E. Guardian & Examiner	St. Catharines, Ont.	8010-	E. Standard E. Times-Journal
St. John, N. B.		M. & E. Telegraph & Times	Winnipeg, Man.	196,947	M. & E. Free Press
Montreal, Que.	801,216	M. Gazette E. La Patrie	Regina, Sask.	42,000	M. Leader E. Post
	116,850	E. Telegraph	Saskatoon, Sask.	31,364	M. & E. Star & Phoenix
Sherbrooke, Que. Hamilton, Ont.	110,137		Calgary, Alt.		E. Herald E. Journal
Kingston, Ont. London, Ont.	80,000	E. British Whig M. & E. Advertiser M. & E. Free Press	Victoria, B. C.		M. Colonist B. Times

Spend 10% of your U.S. advertising appropriation in Canada—beginning at once!

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CONFECTIONERY & ALLIED INDUSTRIES EXHIBIT

Second Floor, Wrizley Bidg. CHICAGO

> Conceived and promoted by and under the supervision of

The Three Leading Candy Papers

CANDY FACTORY

CANDY JOBBER
For the Jobbing Confectioner

CANDY & ICE CREAM

For the Retail Confectioner

Publication Handquarters

WRIGLEY BLDG., CHICAGO

47 W. 42nd S

SAN PRANCINCO

Live Wire Papers in a Live Wire Field

ucts Corporation

ucts Corporation

William H. Longstaff, assistant to the director of sales and advertising for Frederick Stearns & Company, manufacturing pharmacists of Detroit, has resigned. He will be advertising and sales promotion manager of the King Coffee Products Corporation, Detroit, manufacturer of minute coffee and Coffee Pep, a new coffee drink. An advertising campaign will be started shortly. The Power, Alexander & Jenkins Company, Detroit agency, will handle the advertising account.

New Account for Philip Ritter The Bertley Company, New York, aker of "Zip" and "Madame Berthe"

preparations has placed its account with The Philip Ritter Co., Inc., New York. A newspaper campaign is planned for New York City. A general magazine campaign is under way.

Los Angeles Chamber of Commerce Will Advertise

The Los Angeles Chamber of Com-merce, industrial bureau, has placed its advertising appropriation with the Los Angeles office of the Lockwood-Shackelford Company, San Francisco. Newspapers and trade journals of the Pacic Coast will be used.

C. M. Young with Automobile Club of St. Louis

M. Young, formerly connected the advertising staff of the St. Post-Dispatch, has been made with the advertising staff of the St. Louis Post-Dispatch, has been made business manager of Apropos, a monthly magazine published by and under the direction of the Automobile Club of St.

Schiele Agency Advances M. S. Rippey

At a recent meeting of the stock-holders and officers of the Schiele Ad-vertising Company, St. Louis, Milton S. Rippey was elected secretary of the company. He will continue as office manager in addition to his new

Made Manager of St. Louis Office of "The Billboard"

Allen H. Center has been made manager of the St. Louis office of The Billboard. He has been with the Chicago and St. Louis office of this publication.

Shoe Account with Federal

Agency
The account of I. Blyn & Sons, shoe stores, New York, has been placed with the Federal Advertising Agency, Inc., New York.

Goes with King Coffee Prod- "Automotive Electrical Engineer," a New Trade Paper

neer," a New Trade Paper
Automotive Electrical Engineer will
be the name of a new publication
which will appear in September. It
will be devoted to the starting, lighting
and ignition branch of auto-mechanics.
It will be published in Chicago by a
company headed by J. F. Knehel who
for a number of years has been engaged in trade paper publishing work.
The other officers will be: J. G. Robel,
former chief of the service department of Electrical Review, and now
president of the Robel-Bryant advertising agency, vice-president, and L. B.
Mackenzie, president and editor of
The Welding Encyclopedia," secretary and
treasurer. treasurer.

Appointments by "Farm Light and Power"

Farm Light and Power, which was recently purchased by the publishers of Fire and Water Engineering. New York, has announced the following appointments: Charles B. Hayward, president of the company, will be managing editor; George W. Ward, vice-president and advertising manager; A. Stirling Smith, treasurer; I. H. Case, secretary; Karl M. Mann, general man

ager.

Harry B. Boardman has been ap-pointed Western manager with offices in Chicago, and F. K. Kretschmar is to be New England manager with offices in Boston.

Better Business Bureau Conference at Denver

A conference of secretaries and managers of thirty-two Better Business Bureaus and Commissions and of officers of the National Vigilance Committee will be held at Denver, Colo., September 20-22.

At this conference action will be taken on a plan that seeks to unite the buorganization.

Mexico Opens Agricultural Show in California

The Mexican Government has opened at Los Angeles, Cal., its first permanent agricultural exhibit in the United States. It consists of Mexican products from all parts of the republic. Government officials are in attendance to furnish information.

S. S. Wolfson Joins Millwood & Brackett Company

S. S. Wolfson, recently sales manager of the Eastern Parts Manufacturing Company, Inc., New York, has been made general manager of The Millwood & Brackett Company, Inc., Des Moines, Ia.

You Can Sell Cars To This Market

MANY sales formulas are being tried in 1921 to overcome the nation-wide buying shyness of the public.

Of them all, this is the only one that has been sure-fire in almost every case:

"Intensive selling in the logical market."

Many sales records have been broken by using this method—even records that were set during the peak of the boom times.

So why not apply the same formula to the selling of automobiles? The simplest analysis will reveal the logical market.

Now, the market for cars is narrower than it was in 1919 and 1920. The broad general market, in which almost anybody was a prospective buyer has lost much of its importance. The Pedestrian Monday-Car Owner Tuesday days are over—for a while at least.

You in the automobile business will find today that your logical market, the certain market, is among persons whose interest in cars is *certain*—motor car owners.

And it is car owners, real enthusiasts, who compose the audience of that group of specialized publications known as the Automobile Class Field.

The owners who read such magazines regard them as motoring Bibles. They depend on them Е

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for all information pertaining to automobiles, their equipment and operation.

Every reader is a 33rd degree motorist.

The artificial automobile market has been deflated. Because of this sales are smaller. Smaller sales mean smaller production. Both together mean smaller advertising appropriations.

A small appropriation must be carefully spent in order to buy the greatest value for every dollar. How will you spend your appropriation?

Will you first select a list of general media to reach the uncertain general market at a certain high cost—and then take what's left for the Automobile Class Field?

Or will you reverse the processes, making the big drive first on the certain, logical market, reached by the specialized group?

This is not an attempt to inspire entire neglect of the general field. But business conditions dictate that it be relegated to a secondary position.

Motor is the leader among Motoring Publications. Any of our representatives can tell you why.

MOTOR

119 WEST 40TH STREET

Detroit Office 1407 Kresge Bldg. Western Office Hearst Bldg., Chicago

Lord & Thomas Reorganized

The reorganization of Lord & Thomas, Chicago advertising agency, the retirement of Thomas, Chicago advertising agency, made necessary by the retirement of M. D. Lasker to become head of the United States Shipping Board has been completed. Claude C. Hopkins now is president, W. T. Kester, vice-president and secretary, and Herbert P. Cohn general manager and treasurer. Mr. Lasker's stock ownership in Lord & Thomas remains unchanged and he expects to resume active connection with that business after he has finished the task to which the Government has called him. called

Death of Willard N. Record

Willard N. Record, general manager and vice-president in charge of the Chicago office of Albert Frank & Company, died in his fifty-fifth year in New York on July 8.

Mr. Record had gone to New York on a business trip and succumbed to an

on a business trip and succumbed to an attack of heart failure the day before he expected to return to Chicago. He had been associated with Albert Frank & Company for eighteen years. Before his connection with this agency, he had been engaged in newspaper work in Chicago.

Milwaukee Hotels Advertise for Motor Tourists

advertising campaign has been aken by The Milwaukee Hotel-An advertising campaign and undertaken by The Milwaukee Hotelmen's Association to attract automobile tourists to the city. Several thousand dollars are to be invested in advertising in Chicago and other cities within motoring distance of Milwaukee. The advertisements are signed by The advertisements are signe eighteen of the Milwaukee hotels.

L. G. Nicolai with "Indiana Daily Times"

L. G. Nicolai, has resigned his position with the St. Louis Times to become general manager of the Indiana Daily Times, Indianapolis. He succeeds John H. Lederer, who was recently made publisher of the Wiscossin News,

Death of John W. Donohue

John W. Donohue, member of the firm of M. A. Donohue & Company, Chicago publishers and printers, died last week in that city. Mr. Donohue was of the third generation of that family of publishers and had just entered active business life.

G. U. Klemme with St. Louis "Post-Dispatch"

G. U. Klemme, for the past several years connected with the St. Louis Times, has joined the advertising staff of the St. Louis Past-Dispatch. He will be in charge of the automobile advertising department.

Dairymen's Association Opens Advertising Campaign

Advertising Campaign
"The Cows Don't Know and We Can't Tell Them" is the theme of the first advertisement in the series just launched in New York City newspapers by the Dairymen's League Cooperative Association of Utics, N. Y. The copy in this first advertisement explains to consumers why milk price may be expected to vary according to the seasons of the year in obedience to the law of supply and demand. "In the spring of the year," it is set forth, "when the grass is green and the weather begins to get warm, the cows give a lot of milk.
"During the summer and through the fall and winter they don't give as much

fall and winter they don't give as much milk

milk.
"People may want as much milk.
They may want more, but that doesn't make any difference to the cow. You can't tell her, "That's enough' in the spring, and 'A little more, please' is

can't tell her, "That's enough' in the spring, and 'A little more, please in the fall. . . "When the milk farmer and the milk drinker know each other a little better, there will be less misunderstanding about this very necessary as valuable food."

The milk producers of New York State conducted a newspaper advantage.

The milk producers of New York State conducted a newspaper advertising campaign once before. This was in 1917 when their organization was known as the "Dairymen's League." The membership was then 32,000. The Dairymen's League Co-Operative Association. Inc., was organized last year for the purpose of carrying of collective marketing according to a pooling plan, on a non-profit basis. It has more than 50,000 members.

How One Business Executive Regards the "Monthly"

ACEGIGS THE "MONTHLY"

THE UPSON COMPANY
FISHER BOARD AUTHORITIES
LOCKFORK, N. Y., July 7, 1921.

Editor of Printers' Ink Monthly:
I have just finished reading the July issue of your publication.
It is certainly a good one! Executive and every sales magnetic.

executive and evought to read it. of helpful, pro every sales manage profitable hints

ot Bergen, suggestions.

THE UPSON COMPANY, W. H. UPSON, JR. Secretar Secretary.

Orrin E. Dunlap, Jr., with Hanff-Metzger

Orrin E. Dunlap, Jr., of Niagan Falls, N. Y., has joined the staff of Hanff-Mettager, Inc., New York. Dw-ing the war. Mr. Dunlap served at the Government Radio Station at Bar Har-bor, Me., as a radio operator.

The S. C. Beckwith Special Agency The S. C. Beckwith Special Agent, has been appointed national representative for the Elmira, N. Y., Advertiser and the Elmira Sunday Telegras. This agency has also been made representative of the El Dorado News, Dorado, Ark. To quote from a recent advertisement of the Audit Bureau:

"The modern Space-Buyer is going to throw aside preferences and prejudices and dig deep into the merchandising value of every publication which appears on his schedule. He is going to make an advertising dollar work harder than it ever worked before.

Scientific Space Selection will be his creed.

To jot down figures on 'Net Paid Circulation' will no longer suffice. How that circulation was obtained, where it goes, to whom it goes, and why it goes, must all be answered before the purchase of white space is begun."

The best that FARM AND HOME can ask for itself is the painstaking study of all the facts contained in the A B C reports—in a word, that you make the most of your membership.

Ask for a complete analysis of FARM AND HOME'S A B C record.



The National Magazine of Rural Life

PHELPS PUBLISHING CO., Publishers

DAVID R. OSBORNE, Advertising Manager

SPRINGFIELD, MASS.

5 South Wabash Avenue, Chicago 461 Fourth Avenue, New York Oneida Building, Minn:apolis, Minn.

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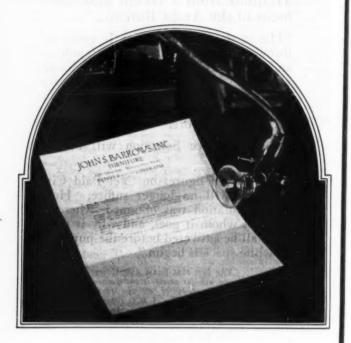
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SYSTEMS

Prepared by The H. K. McCann Company

Impressions

VOICES, colors, figures—all create impressions that sway conclusions.

Stationery likewise makes certain impressions—impressions that seem to mirror the character of the individual—or the organization—whose signature is on the letter. Thus good stationery is a real business asset. At all times it conveys the right thoughts—suggests the better business qualities.

No one is a better judge of paper values than your printer. Ask him about an order of letter-heads and office forms on Systems Bond. Get a sample, and note the brisk crackle and the compact, rich texture. Then get the price!

Systems is a business bond of reasonable price, yet it has a generous content of rag, assuring uniform quality. Also it is very carefully seasoned by loft-drying.

Systems Bond is the standard bearer of a comprehensive group of papers—a grade for every bond and ledger need—all produced under the same advantageous conditions—and including the well-known Pilgrim, Transcript, Manifest and Atlantic marks.

EASTERN MANUFACTURING COMPANY
501 Fifth Avenue
Mills at Bangor and Lincoln, Maine

WKB



The Rag-content Loft-dried Paper at the Reasonable Price



NE naturally associates exquisite printing with Foldwell coated paper—so surpassingly beautiful are the impressions left upon its specially prepared surface.

The master printer and the experienced advertiser are no longer particularly surprised over excellent work done on it. They expect this—they depend on it—and they are always satisfied.

To what other paper can one turn with the same absolute assurance of perfection in reproduction? To what other paper can one turn, confident that even after folding, unmarred beauty will persist in the printed piece?

These are Foldwell advantages. They can be profitably used by those who want their printed pieces to make telling impressions.

If you would like to test our paper we will gladly furnish samples for the asking.

CHICAGO PAPER COMPANY, Manufacturers 870 South Wells Street, Chicago

Distributors in all Principal Cities



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How Nujol Was Advertised into Success

The Story of a Business Founded on an Undeveloped Market

By Martin Hussobee

I N a way, Nujol was a War Baby. One should perhaps say War Orphan, to be correct. Of course at that time it was not Nujol, and at a casual glance it did not seem to be anything you would be likely to write to the old folks at home about.

But our concern is not so much with Nujol itself. The main interest for us lies in the way it was brought up, the form of nursing used. For the war orphan is now a giant, found in every part of the civilized world, solidly en-

trenched against competition.
You will find in the story of
Nujol a vivid picture of the difference between what may be called old-fashioned marketing and modern merchandising. The contrast it draws is very striking. The more so because it is set forth in results which anyone may check. It is a remarkable lesson

in real merchandising.

It shows the failure of a system which considered it sufficient to be ready to meet a possible demand, but without any special preparation to create and maintain that demand. It proves the overwhelming success of the reverse of that system-the new method, expressed in terms of trade-mark name and advertising which, when a want is seen, measures the full possibilities of that want, and goes out to supply it, make the market recognize it and expand it by catering to it.

Nujol, before it was Nujol, was known by many names. The first of these was Liquid Petrolatum, which is still its high-brow designation. This title, which is a description rather than a name, was given to it when it was first produced and used by a few doctors round about 1885, along about the time when its distant cousin, Vaseline, was beginning to make its mark. Like Vaseline,

Liquid Petrolatum was made from

crude petroleum.

After being strongly recom-mended by Sir William Arbuthnot Lane, a noted British surgeon, Liquid Petrolatum rapidly secured general recognition. About seventeen years ago it began to be manufactured on a comparatively large scale in Germany and Belgium from Russian crude oil, and was called Russian Oil. Russian Mineral Oil, White Mineral Oil, and so on. Never, curiously enough, was it given a name that was anything other than a mere description of a natural product. In this country it was mostly known as Russian Oil.

DEMAND WAS THERE, BUT NO IDEN-TIFIED PRODUCT

historical details are given for the purpose of showing what the situation was. By 1914 the so-called Russian Oil had obtained a considerable market in Europe and a fairly good sale, though not a very wide distribution, in America. So far it had not been manufactured in the United States. The imported oil, both bottled and in bulk, was on sale in most cities, but the business was anything but large-it depended almost entirely on recommendation or prescription by medical men.

Along came the war. The manufacture of Russian Oil had been done entirely abroad. None could be imported. Russian Oil here became a war orphan. The business was open to anyone who would take it. But the orphan was not much to look at, and it was thought to be pretty certain that its parents would come to take it back as soon as they were free to do so.

The Standard Oil Company (New Jersey), original parent of the Standard Oil family, had for

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years been noticing the growth of the Russian Oil business both abroad and in this country. So had a number of its big children and also other oil concerns. But they had all decided that there were plenty of other things, bigger things too, for them to do, and

they had kept out of the field.

At one time the Standard Oil Company (New Jersey) had had a very complete investigation made. This covered not only the possible market, but the suitability of different crude oils for producing the liquid petrolatum and the possibility of making an improvement was also considered. But though it liked the prospects the company did not go any further -anyway, medicinal oil was a small for Stanthing dard Oil.

But, of course, the situation was different when the Russian Oil market in this country became an orphan and parients were crying out for their supply. It was certain that somebody or other would adopt the

youngster, a healthy kid, though not very big. Standard Oil pulled its investigation reports out from the files, rapidly made another investigation and swiftly laid its plans for nursing the baby orphan into a giant which would know no other parent than its big nurse.

While the necessary plant was being erected at Bayonne, N. J., the company made a number of remarkable tests as to the product, and went thoroughly into the

question of the best merchandising plan. It is interesting and instructive to observe that every test made and step taken was directly intended to make the merchandising just as near perfect as possible.

By the spring of 1915, in less

than six months after the realization that the war would cut off the European supply for a long while. the Standard Oil Company had Nujol to replace Russian Oil on the market. A number of competitors were also there with so-called Russian Oil made in the U. S. A. from U. S. crude.

from U. S. crude. It had commonly been thought that "Russian" Oil meant quality. As a matter of fact it did not. The oil was, of course, high quality in the sense that it was highly refined. But there had never been a standard, and Russian Oils differed very considerably.

Analysis of samples made it tolerably evident that the European producers must have worked on the belief that all that

lief that all that was necessary for the purpose for which Russian Oil was used was the oil itself and that the extreme amount of refining given to it was merely to make the oil easy to take by making it unobjectionable to the eye, the nose and the palate. The imported oils were always colorless, odorless and tasteless. Apart from that, it was only rare that any two samples were alike. All looked alike, but differed in fitness for their purpose.



The Only Secret of a Beautiful Complexion What Scientists Kn.w About Your Skin

A CLASA realises, routed of conspiration, when date too transits does not realist for experiment of classes, the families of the regiment of process of the families owners were families of the capture for the families women warden for the families owner from the look. If there do not a regularly and throughly, process not remain allowably disaster companies the classicate water from the look. If there do not a regularly and throughly, process not remain, allowably the families and terrated to be gave covering of the body, does made that the all the families of the fam

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This proved an important point in the competition that arose for the market in this country when the new oils were introduced. It was one of many of which the New Jersey company's very complete merchandising system took advantage. It was one of the marked differences of method.

Practically all of its competitors followed the European plan. They hurried out to supply what had been in demand. They did not advertise, but trusted to the established demand to give them their market. They preferred to sell in bulk because they could sell more cheaply that way than in bottles, and bottles were dear just then, anyway.

But this is what the Standard Oil Company did. Notice the difference. The completeness and thoroughness shown in providing for permanent merchandising call

for more than a passing interest. Before it came upon the market this company had everything ready. It had chosen a new and distinctive name for its product and had had it registered in every civilized country. It had fixed a standard of quality. It had designed a distinctive bottle and signed a label. It had prepared its advertising, its booklets, and all the rest of the necessary merchandising machinery. It was not out to carry along an orphan business until the original parents were ready to take it back. It was out to establish a great permanent business.

The name Nujol was an invented one. It means nothing in tiself, nor has it any subtly concealed meaning, as has the name Acto, another new Standard Oil product, which was formed from the initial letters of the words "absolutely, colorless, tasteless, odorless." The name Nujol was picked out from thousands suggested.

Nujol was adopted because in type it has an unusual and attractive "look," sounds well, is easy to say and easy to remember. Another strong reason for its adoption was that it cannot be pronounced in any way which could possibly prevent a druggist from recognizing at once what was meant. Some call it Nu-jawl, others Nujle. In South America they call it Nu-hole. In some parts of Europe it is called Nu-yawl. No matter; the druggists get that it is Nujol that is being asked for.

Most of the big jobbers of druggists' lines throughout the United States had carried Russian Oil. It was the original purpose of the Standard Oil Company to sell Nujol only through jobbers. In fact, it was at first thought that eventually its distribution could be left in the hands of a few jobbers—as few as possible to give complete distribution. For about a year or so the jobbers did do the selling of Nujol. But that plan had to be modified, for reasons given below. The jobbers, however, still get the bulk of the business.

NEWSPAPERS USED FIRST LOCALLY

Nujol was first placed on the market in New York City and the surrounding territory in the spring of 1915. The rest of the country was completely covered by the fall of the same year. It was soon discovered, as had been foreseen, that the imported Russian Oil had barely scratched the surface of the field. It is believed that even now, though the business has already reached immense proportions, Nujol has hardly yet done more than scratch the surface either.

For putting the product over in New York, newspaper advertising was used. The jobbers' salesmen had no difficulty in stocking up all the druggists and retail drug departments of department stores, as the Standard Oil had sent Nujol broadsides to the trade. When every dealer was fully supplied, the New York dailies came out with full pages, which were followed with half pages, quarter pages and ten inches on three columns. The campaign was a big one and was followed out in the whole country.

This advertising told the story

of Russian Oil and that of Nujol. For about a year or so the Nujol advertising continued to tie up with Russian Oil. It was then felt that the new oil was able to stand on its own—that, in fact, it would do better without any further tying up with the previous Russian Oil market.

As soon as countrywide distribution was secured, advertising in national mediums was begun. Then bulk competition began. To advertise Nujol by associating it with Russian Oil only helped the bulk competition. It was extremely difficult to deal with, and at one time threatened to develop into dangerous proportions. To enlist the interest of the druggist, the company adopted a "free deal" system which was recognized by the dealers as generous.

The manufacturers combated this competition by putting its own salesmen on the road so as to be in touch with the retailers, by continuous advertising and by dropping references to Russian Oil in its advertising copy. Today Nujol salesmen cover the entire country. Nujol is sold both direct and through jobbers.

You can take it for granted that what the company does not know about astuteness in selling and in the accurate estimating and checking up of a market would not make a large and useful book. Mention any city, town or village, and the Nujol selling department can tell you to a bottle or two exactly how much Nujol ought to sell there month by month. It was consequently not very difficult to spot the sections that needed special effort.

ADVERTISING CAREFULLY PREPARED

From the first, the product has received big and consistent advertising. Its work in the magazines has always won high compliments for its fine character. Here is one of the features which is regarded as another of the factors of its success. After its initial campaign, Nujol has done its best never to shoot at random, but to know exactly what it was aiming at and the sort of ammunition to

use. All its copy has been "tested" copy. Every form of appeal used has been adopted as the result of tests.

Standard Oil is strong on tests. It never hesitates to spend money freely on any sort of investigation that is likely to produce useful knowledge. Here is how it tries out its advertising copy before using it in national campaigns.

A number of different types of copy, as many as eleven to fifteen. are run in as many different but typical sections of the country at the same time. Just before the advertising starts, the stock of the dealers is counted. After a period of advertising the stock is again counted. This count in each case is deducted from the first count. The same procedure is gone through at the end of the advertising period. Some time before the advertising appears, Nujol men visit the dealers, ascertain how much of the product they have on hand and, if necessary, stock them up so that they will not run short nor have to buy during the test period.

In this matter, the company works much as do the United Cigar Stores and some other big advertisers, on the principle that an advertisement to be considered effective must produce immediate results. It is perhaps quite unnecessary to say that all the results obtained in the tests are carefully recorded, analyzed, charted and studied.

The type that produces the greatest percentage of increased sales is regarded as the best and is set aside for use in national campaigns. Those that fail to produce sufficient increase are thrown away entirely.

Checks of the results as to the form of appeal are made by publishing the different forms in varying classes of magazines. For instance, one of the seemingly most natural appeals is "Health." Another is "Charm of Complexion." Others are "Babies," "Maternity," "Old People."

The tests have shown that "Health," as a matter of fact, does not appeal to all. It appeals (Continued on page 100)

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They say they won't buy because prices are advertisers and agen ces are talking about rates coming down all night. Look at this The Cost Uf Reaching the architect Through architecture Is I ower Goday Than It Was In 1916

Charles Scribners Sons 597 Fifth avenue new york

Publishers of architecture

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A Representative Advertiser and—

Benjamin "292" Two-Way Pluk—The most recent development of the Benjamin Two-Way Plug—the original Two-Way Plug. Screws into single lamp socket like a bulb giving two light or light and power from single socket.



Benjamin Elliptical Anals Reflector — A distinctive Benjamin design of Industrial Illumination Reflector. Designed for illuminating si de-wall areas or working plane where overhead illumination is impracticable.



screw base receptacle without kinking the cord.

Benjamin Swivel Attachment Plug-Found on the cords of most electrical appliances. Permits screwing in E dison Me di um





Benjamin Crysteel Table Top—One of the many porcelainenameled products bearing the name Benjamin. Other products in this line are Benjamin Crysteel Photo Trays, Kelly Kontainers, Stove parts, etc.

McCutcheon-Gerson Service

NEW YORK 19 West 44th Street CHICAGO 64 West Randolph Street

LONDON 84 St. Martin's Lane

.......

. 1921

....

A Representative Advertising Agency

S the Benjamin Electric Mfg. Co. is representative of certain definite developments in the electrical industry—so is this organization representative of the development of the modern advertising agency.

It is only natural that the two organizations should find a common ground of understanding.

The McCutcheon-Gerson service is specially equipped to render intelligent Advertising and Merchandising counsel in many other directions, particularly as applied to Kitchen Cabinets, Furniture and Furnishings, Food Products, Shoes, Wood and Metal Office Furnishings, Water and Rail Transportation, Refrigerators, Automotive Accessories, Trucks, Tractors, Drug Sundries, Farm Machinery, etc.

And even though your product may not come under any of these classifications, it might prove very profitable to discuss your business with us.

A suggestion that you will do so will not obligate you in any way.

McCutcheon-Gerson Service

NEW YORK

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-always say "P&A"

—for "P & A" is just another way of specifying the highest quality of electrotypes, stereotypes and mats—combined with the most intelligent type of service.

Partridge & Anderson Company

Electrotypes - Mats - Stereotypes 714 Federal St. Chicago a little more to men than to women, but men respond much more readily to "Strength,"
"Clear Head," "Vigorous Vitality." The Nujol habit is, however, largely a matter of education, and much of the advertising is devoted to that purpose.

Another interesting feature which has been one of the big factors in the success of the product is the high tone which has been given to every part of its merchandising. A most difficult subject to handle has been invested with an atmosphere of There is artistic beauty in the simple shape of the Nujol bottle, in its label, in its package. A feeling of cleanliness, purity and fine health has been imparted to each part and to all of it. It attracts at sight.

It should be noted, however, that nowhere is it said for the product that it is a cure. The claims made for it are very mod-Its nature is frankly stated-its action is not medicinal but mechanical. Nuiol might easily have been let down into the patent medicine class. The manner of its advertising and mer-chandising has placed it among the products of highest rank.

Manufacturers can sometimes figure out how much a customer is worth to them. Some estimate each customer as worth \$40 a year. There are cases where it is more than that. Each consumer on a milk route is worth more. Smokers are worth still more. Candy and soda customers more even yet. But all these can go from maker to maker, and it is hard for any one maker to keep them sold on himself. Nujol ranks high in customer value-and there is only one Nujol.

With its trade-mark, its standard of quality, fine advertising and merchandising, the product has won a world market and done it in a period of time amazing for its brevity. For the same reasons, this market, the prospects of which are enormous, belongs to Nujol and can be held. It has placed itself in a strong position where competition can only help

Meanwhile most of its competitors, who started even, but did nothing in advertising and nothing in real merchandising, are, if not already more or less lost by the way, in a position of the utmost weakness.

The lesson in this is obvious. There are many manufacturers today who can gain advantage from it by taking it to heart and applying it to their own business. If a baby business has giant possibilities, the way to nurse it into gianthood is just that which was used in the case of Nujol.

Bureaus of Markets and Crop Estimates Combine

The United States Bureau of Markets and the Bureau of Crop Estimates have been connolidated. Leon M. Estabrook, formerly chief of the Estimates Bureau, and now associate chief of the markets sections, will supervise both until a successor is appointed to fill the vacancy resulting from the resignation of George Livingston.

Seattle Grocers Plan Show to Reveal Profits

Grocers of Seattle plan a food show and institute to reveal to the public, step by step, each advance in the cost of an article from producer to con-numer. The plan aims to counteract the charges that the retailer has failed to pass on price recessions to customers. The show is slated for September 21 to October 1.

To Advertise Milk Plant

Apparatus The Frank G. Morris Company, New York, advertising agency, has been appointed to handle the advertising of D. H. Burrell & Co., Inc., Little Falls, N. Y., manufacturers of Burrell B L K Milkers, Burrell Simplex Cream Separators, and other dairy, creamery, cheese factory and milk plant apparatus.

Beaumont Enterprise Company

Buys "Journal"

The Beaumont, Tex., Journal has been purchased by the publishers of the Enterprise. The two papers will both continue to be published, the Enterprise in the morning and the Journal in the evening.

George W. Hopkins Vice-President of Columbia

George W. Hopkins, general sales manager of the Columbia Graphophone (ompany, was last week elected to the office of vice-president.

The American Telephone & Telegraph Stock Purchase Plan

Employees May Take Stock on Liberal Terms of Payment

PRESIDENT H. B. THAYER. of the American Telephone and Telegraph Company has announced a plan for the sale of stock to employees of the Bell System, which represents an un-

usual opportunity.

The new plan became effective on the first of May, and employees who have been in the service of the American Telephone and Telegraph Company or any of its associated companies for six months or more continuously, may "on the first of May, 1921, and on the first of any month thereafter"

subscribe for the stock.

The subscription price is \$100 per share, and it will remain at this figure until such time as a higher price will be fixed by the American company. Each employee will receive a printed copy of the plan and with it a form of subscription agreement. In order to subscribe the employee must fill out the form and turn it over to his immediate superior on or before May 31, 1921, or the last day of any subsequent month in which he exercises the right to subscribe.

The total subscription upon which any employee is paying at one time shall not exceed a num-ber of shares equal to one share of stock for each \$300, or fraction thereof, of his annual rate of pay. In any case an employee shall not subscribe for more than 50 shares in any one year. However, an employee is not compelled to subscribe for the maximum number of shares to which his annual rate of pay entitles him; he may subscribe for less.

To illustrate: John Doe's annual rate of pay is \$1,500. John is entitled to five shares of stock, but he may subscribe for three, two or one share. He may not, however, subscribe for more than five

Payments for the stock are to

made by deductions wages, authority for which granted in the filling out of the subscription agreement form. For stock subscribed for during the month of May, deductions will begin in July; for subscriptions made in subsequent months the deductions will begin in the second month following that in which the subscription is made

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Deductions from wages will be made at the rate of \$3 per share per month. Employees paid semimonthly will have \$1.50 per share deducted semi-monthly; for em-ployees paid weekly, 75 cents will be deducted for each of four weekly payroll periods in the cal-

endar month.

John Doe, let us say, has sub-scribed for four shares of stock and is paid weekly. Three dollars will be deducted for each of the first four weekly "payments" occurring in the calendar month.

Those who subscribe for stock will not participate in dividends until the subscription has been paid. They will, however, receive interest on all amounts deducted from their wages which will be credited to their accounts. interest will be at the rate of eight per cent, compounded quarterly. and will be allowed from the dates of the respective credits until the date when dividends will begin to accrue upon the stock. If instalments are paid regularly, the stock will be fully paid for in the thirtieth month after the month in which the initial instalment is

If, after six months from the initial deduction, an employee wishes to pay the then unpaid balance on account of all or any of the shares of stock for which he has subscribed, he may do so. He will then receive the certificate of stock to which he is entitled.

Until the stock is fully paid for, an employee is not permitted to transfer, pledge or in any manner alienate his rights under the sub-

Reprinted from "The Transmitter," employees' magazine of the Chesapeake and Potomac Telephone Co.

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cription agreement of the plan. Should he transfer his stock, that action will constitute a with-trawal from the subscription agreement. The only right remaining to the employee or his assignee will be to have the American Telephone and Telegraph Company pay to him, or to the person entitled, the total amount withheld from his wages with interest thereon at four per annum, compounded quarterly. Such payment will operate as a cancellation and satisfaction of all rights under the subscription agreement involved.

There are times when an employee's service terminates before his stock is fully paid for. Should this termination be brought about by death, his subscription will be cancelled. His estate will receive the net amount of deductions from wages, plus interest at eight per cent, compounded quar-

terly.

In case an employee's service terminates for any cause other than by death, his subscription agreement will be cancelled and he will be entitled to receive the total amount withheld from his wages, with interest thereon at six per cent per annum, compounded

quarterly.

An employee continuing in the service may, at any time, withdraw his subscription agreement wholly or in part. That is, if he has subscribed for four shares, he may withdraw all of them or any part. Upon receipt of such application by the treasurer, the employee will be entitled to receive the total amount withheld from his wages as apply to the share or shares withdrawn, with interest thereon at six per cent per annum, compounded quarterly. His subscription for such share or shares will be cancelled.

Employees who are on the pension payroll of the company are not entitled to subscribe under the plan. Where an employee becomes a pensioner on or after the date of his subscription and prior to the date of the first deduction to be made from his pay, his subscription shall automatically be

cancelled. An employee, however, who becomes a pensioner after payments have been made upon his subscription may elect to continue payments on stock for which he has previously subscribed, and upon making such payments he shall become entitled to receive a certificate of stock therefor when fully paid. Or, on the other hand, he may cancel his subscription and receive the amount to which he would be entitled when permanently terminating his service otherwise than by death.

The American company reserves the right from time to time to change the terms upon which the stock is offered under the plan, but such changes shall not affect the rights of employees under subscriptions theretofore made by them and accepted by the American company. This offer may also be withdrawn by the American company at any time without notice other than a refusal to accept further new subscriptions.

Although this issue of stock offers a golden opportunity to telephone men and women, it should be remembered that no employee is under any obligation to purchase stock. The plan states specifically and emphatically that the present standing and future prospects of an employee will not be affected in the least degree by his decision as to the purchase of stock.

Under the first stock purchase plan and its extension, 22,155 employees of the Bell System became stockholders, owning 104,781 shares, and under the second stock purchase plan, 41,325 employees are now paying the instalments which will entitle them to ownership in 174,500 shares. It is hoped that many more will take advantage of the present issue.

Baltimore to Have Fashion Show

Baltimore merchants and manufacturers of men's and women's wear will hold a fashion show from August 9 to 19, at the Fifth Regiment Armory and the Pimlico race course. One hundred and twenty-five firms have subscribed to the fund.

When the Product Is Ready the Market Will Be

That Was the Experience of the Macbeth-Evans Glass Company with New Auto Lens

By Hugh E. Agnew

WHEN is the opportune and appropriate time to enter a new market? The question would be easy if the manufacturers could control all the factors, but that is seldom the case. There are the competitors, the raw materials, the allied industries, the consumers, including the consuming industries, all to be taken into account. Then financial and commercial conditions sometimes seem to be more favorable than at other times.

All these things crowded hard upon the Macbeth-Evans Glass Company when it was considering the "psychological moment" for placing a new automobile lens on the market late in the summer of 1917. Four long years had been spent in developing and perfecting the lens. At last it was ready. The large factories were equipped to supply all possible demands. Other manufacturers were becoming stronger daily, and their hold upon the market was constantly tightening. Each was an impelling reason for immediate action.

But delay was urged by the fact that the United States was at war. Already factory activities were being limited by the Government, with a prospect of further curtailment. Workers, both skilled and unskilled, were being rapidly conscripted. That applied to the automobile factories as well as to the Macbeth-Evans factory. the output of automobiles was to be limited, the market for new lenses might be wrecked. For many reasons the time seemed unpropitious for launching a new product—particularly one depend-ing upon the sale and use of auto-

Traditionally, the Macbeth -Evans Glass Company was a manufacturer of lamp chimneys and lantern globes. Even before the two leaders in this industry—George Macbeth and Thomas Evans—combined their institutions, both were known as large producers of these products. The latter's factory turned out as many as 12,000,000 chimneys a year. Mr. Macbeth, almost from the time he started a glass factory in 1877, was a constant student of the relation of glass to artificial lighting. He manufactured any device that would materially add to the effectiveness of lighting, such as the silvered reflectors that were placed behind the kerosene lamps.

As the art of lighting developed, Mr. Macbeth kept abreast with its needs. Various other reflectors were designed and put on the market, including those for railway locomotive headlights. Other lighting equipment for railways, especially for signals, followed. Glass protectors for gas mantels were added to the line as soon as found desirable. With the development of electricity as an illuminant, the glass factory extended its line to include a large variety of globes and redesigned reflectors and lenses to meet the requirements of the new light.

OLD-TIME MACBETH ADVERTISING

Mr. Macbeth early conceived the value of advertising and establishing trade-marks for products going to the general public, and with John E. Powers, outstanding advertising man of the time, ran a general campaign as far back as 1886. Because of this advertising the Macbeth name was generally known for its "pearl top" and "pearl glass" lamp chimneys, although it al(Continued on page 117)

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No. 11—A little history of continuity advertising and results obtained therefrom. Published by permission of the advertiser.

THE VITROLITE COMPANY

Sole Manufacturers of VITROLITE For structural purposes, table tops and counters.

Chicago, Ill., Jan. 7, 1921.

Association Men, 19 So. La Salle St., Chicago, Ill.

Gentlemen:

I thought you would be interested in knowing that Association Men is to be on our list of 1921 —and also that it has proven a source of some very desirable business.

We find your service in the shape of list secretaries, as well as reports of building activities, to be very valuable, as it affords us timely information and enables us to come in contact with the proper officials in your various institutions.

With kindest regards, we are,

Sincerely yours,
THE VITROLITE COMPANY.

J. W. WILEY,

JWW-ECF

Secretary.

These results are due to a combination of circulation value and the unique service we render our advertisers. Put this service behind your goods. Ask us about it.

ASSOCIATION MEN

347 Madison Avenue New York City New York

Western Office 19 So. La Salle Street Chicago

Stubbs

Wynkoop, Hallenbeck,

Printing Company.

Britton Printing

Facts about PRINTERS' INK

Baking Powder Company, Eastman Kodak Co., Klearflax Linen Company, H. Black Company, American Chicle Company, J. L. Kraft & Broth-A recent article in PRINTERS' Inc., Purity Cross, Inc., Royal Typewriter Co., Inc., Joseph Campbell Company, Royal Genessee Pure Food Company, Business Papers, INK brought comments from the Department of Commerce, Typewriter Co., Inc., Campbell Company, ers Company, Associated

ent agencies, in writing for copies of that house organ, have the Associated Business Papers, Inc., would publish a house organ. More than forty differ-A recent news item stated that

cern with a rating of more than In the same issue another conchines to a page ad in I knwi-ERS' INK for a sales executive.

gill-Weinsheimer, Karle Litho Company, L. Kehlman Com-William F. Fell Company, Ma-The following are some of the printers and lithographers who during 1920: Isaac Goldmann Co., Charles Francis Press, y Rogers & Hall Co.), Munro Company, Kenfield-Leach Company, William Darling Press, idvertised in Printers' INK Printing Products Co. (former-Crawford Company, Publishers' & Harford Company, Louis Dejonge Company 12 The large paper manufacturers 52 pages, Hammermill Paper Company 24 pages, Whitaker Paper Company 24 pages, Eastare regularly represented in PRINTERS' INK. During 1920 S. D. Warren & Company used Manufacturing Company pages, American Writing Paper Company 22 pages, West Virginia Pulp & Paper Com-14 pages, Strathmore Paper Company 12 pages, Chicago Paper Company 12 pages, Dany

The circulation of PRINTERS' INK increased 1000 copies, or 5.4% the past six months. * * * *

Without any special sales effort the present newsstand circulation of PRINTERS' INK is 2527 200% nrefer to have Derwrope, The other Manness connección, on our December A. B. C. report. Outdoor advertising concerns Daily League, Select List of Ohio Dailies, Southern News-HEART DUBNIES THAT CH Papers Association, Oklahoma

The other

our December

the present newsstand circulation of PRINTERS' INK is 2527

Outdoor advertising concerns tion ent agencies, in writing for copies of that house organ, have or advertising executive, advertise for him in PRINTERS' INK. Twenty-six firms used display ERS' INK for a sales executive. cern with a rating of more than swers. When you need a sales classified ads in a single chines to a page ad in a kints In the same issue another con-Sales Manager and got 64 an-\$1,000,000 advertised for

Printers' Ink A. B. C. report for June 30, 1920, shows re-newals of 75.1%; for Decem-ber 31, 1920, 73.5%.

19,400 copies, PRINTERS' INK'S Based on the present edition of advertising rate per page per thousand is \$5.15. This is lower than it's ever been in the history of the publication.

account of their using personal stationery, in sending their sub-20% prefer to have PRINTERS A. B. C. report. Daily League, Select List of Ohio Dailies, Southern News-Papers, Inc., Papers Association, Oklahoma Field, Outdoor Publica-Florida Dailies, Associ-Publishers' Association, New England Dailies, All Fic-Canadian Daily Newspapers. DIMPHUS COUNTY Business Daper tions,

scriptions, we are unable to

show their business connection,

although we are finding in a

INK come to their homes. On

great number of cases that these individuals are prominent advertisers. Literary Digest, Women's Tea and Coffee Trade Journal, American Machinist, Interstate Successful Farming, American Articles from PRINTERS' INK have been reprinted recently in Wear, Industrial Management, Journal, Providence Journal, Winnipeg Free Press, Farm and Home, Grocer, Milwaukee

agencies. PRINTERS' INK does tions are going to advertising 1659 paid-in-advance subscripnot maintain a free "list."

shows only 2.2% of our sub-The latest A. B. C. report scriptions in arrears—none over hree months.

> Miller, Hardware and Metal, Chicago Commerce and the

New York Times.

Facts about PRINTERS' INK

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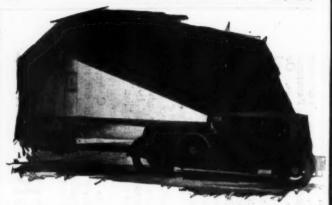
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The Best Maps for Motorists

RAND MCNALLY Official Auto Trails Maps America's Most Popular Road Guide

As the name signifies, they show Official Auto Trails. The best roads are marked with signs painted at frequent intervals on telegraph poles along the route. Curves in the road are plainly indicated. Mileage between towns and cities is printed on the map in figures!

Traveling through strange cities is made easy because the maps are inserted in a booklet containing many city maps, which show best entrances and exits, and locate the better Hotels, Garages and Service Stations catering to tourists.

RAND MCNALLY OFFICIAL AUTO TRAILS MAPS are small and compact. They fit the pocket. They are easy to handle—much easier than bulky books.

Divided into twenty-one convenient touring districts covering the country.

Enjoy motoring-Follow The Painted Poles.

For Sale Everywhere-Price 35c each

RAND MCNALLY & COMPANY Map Headquarters

536 S. CLARK STREET, CHICAGO 42 E.

42 E. 22ND STREET, NEW YORK

WRITE FOR KEY MAP SHOWING AUTO TRAILS DISTRICTS

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ways made a policy of supplying glass for all artificial illuminating nceds which were of sufficient magnitude to make them commercially worth while. For thirtyfive years his factory has been furnishing the Government with lenses for lighthouses - a which was utilized in its recent copy for the automobile lenses.

So the construction of an automobile lens was directly in line with the established policy of the firm. The long delay in perfect-ing the lens, and the subsequent lapse of time in giving it the tests which proved its successful operation, had brought it to a time when conditions were extremely unfavorable for marketing a new

automobile accessory.

Finally it became apparent that if no action was taken until after the war was over and other conditions were all favorable, the delay would give the manufacturers then in the field so great an opportunity to establish themselves that it would be an extremely difficult and expensive proposition to gain a foothold. The head of one of the largest branches of the house thought that the delay had already lost the field to competi-tors. "You doubtless will get some business," he prophesied, but the time is past for Macbeth-Evans ever to be a real factor in the manufacture of automobile lenses. The field is already occupied."

Once the decision had been reached to go ahead, the obvious thing was a widespread announcement that there was a new automobile lens in the field, and that the old, established firm of Macbeth-Evans was the sponsor. Such a notice, if given sufficient circula-tion, would immediately acquaint all automobile owners with the fact that a new lens was on the market. If made large enough to be impressive the new lens would at once assume a position of im-

portance.

Further than that, an unusual announcement of a new lens might arouse a lot of dealers to action, and result in the establishment of some distributing points,

It was an expensive proposition-\$25,000 was spent for pages and double pages in national magazines, just to introduce the new product. Liberal space was also taken in trade journals reaching garages and automobile rooms.

There was an enthusiastic and voluminous response. Automobile owners were glad to get lenses for their cars from the factory where, as explained in the advertising, are made "the coast lighthouse lenses, which rob the denser fogs than are encountered inland of their perils; the important railsignals, where inferiority would be fatal, and the marvelous lenses for our battleships." Also there seemed to exist an equal readiness on the part of dealers to handle such a line of lenses.

The advertising campaign continued, stimulated by all this encouragement, until far over a hundred thousand dollars had been expended. But before the harvest could be reached, after such an expensive seeding, the shut-down of the fall of 1918 came abruptly upon those who had new products under development. By February of 1919 restrictions had reduced the output to almost nothing.

COULD NOT AFFORD NOT TO AD-

While the results of the experimental work might keep, and factory equipment not deteriorate awaiting a proper marketing time, the investment in advertising was. more perishable. The acute ques-tion was how it could be saved. And the only answer was that given by Mr. Macbeth years be-fore to a friend who asked what to do with an advertising invest-ment of thirty thousand dollars which had not brought adequate returns-"Keep on Advertising."

Mr. Macbeth compared an advertising appropriation to an oil well which had not produced. "What can we do to save our investment?" the owner asked the Irish foreman and the Scotchman who had lent money for the The improvident Irishproject. man recommended that the hole be pulled out and sawed up into post-holes and sold to farmers. The dour Scotchman replied, "Keep on going down." The owner did—and struck oil.

So the advertising campaign for the green visored lens was continued. Two colors were used to present it in a way that would allow of no possible failure of identification when the product was seen in use. The striking appearance of the lenses makes them. when illumined on an automobile, a great self-advertiser. And the use of the same green color on the printed pages of magazines made certain the identification of the message with the product. The firm had been advertising for thirty-five years. And the established reputation was enhanced by the extensive advertising of the new product, while the new product-even though it could not be procured-was made standard by the extended publicity of such a well-established maker. So when things did loosen up, and restrictions were removed in the summer of 1919, the demand was established, and the output quickly reached respectable proportions.

But the numerous delays caused by the long time in developing the lens, and the subsequent interruptions, due to trade restrictions, had permitted the establishment of sources of supply which showed unwonted resistance to interference by later entrants into the field. Practically all automobile manufacturers refused to consider the Macbeth lens as standard equipment, either because of existing contracts, or because of its high price—it was advertised as "the most expensive" lens on the market.

New channels of distribution had to be sought. Lamps, lamp-chimneys and lantern globes, eleclighting supplies, and lighting equipment for ships, lighthouses and railways all follow different avenues, none of which is the same as those taken by the automobile accessories. Furthermore, salesmen for the established lines, who were acquainted with their various distributors, were not

found to be effective salesmen to the automobile trade. The final solution of this new difficulty was the selecting and training of a new set of salesmen who handle only automobile lenses. They can talk the automobile language to manufacturers, distributing agents and garage managers. What is perhaps still more important is that these new salesmen can sell the consumer advertising to dealers.

State statutes and city ordinances the country over have had much to prescribe for automobile lenses. The Macbeth-Evans lens, because of its practical design, and perhaps also because of the wide publicity given its "scientific construction," has found little difficulty in meeting legal requirements. In three States, Pennsylvania, California and Wisconsin, legislation was enacted governing headlights, the requirements of which were particularly well met by the Macbeth lens. As soon as the law was passed in each of these States, the company secured a list of their automobile owners and circularized them, calling attention to the new law and to the completeness with which its lens with the green visor met all requirements. This mailing reached about a million and a quarter owners.

Last year the sale reached 600,-000 pairs. But the high price had prevented the adoption of the lens as standard equipment by automobile manufacturers. That was a large and lucrative field into which it did not succeed in making its way.

SELLING TWO COMPETING LENSES

Following the well-established policies of the company, of making an article to meet every well-defined demand in its line, a new lens of simpler design than the green visor was designed particularly for standard equipment in the automobile trade. It was acceptable, the price was right, but automobile builders were afraid to equip, their cars with a new and unknown lens. Consumer advertising was requested as a means of meeting a possible objection.

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Another booklet bound in INTERLAKEN

Printed and bound by the Ruralist Press, Inc. of Atlanta, Ga.

"Backing Up the Sales Force," a booklet published by the Rurallist Press, Inc., of Atlanta, Georgia, is bound in INTERLAKEN. Its text matter, written by Herbert M. Maxwell, is a clean-cut article favoring better printing and binding for sales literature. And since the booklet, itself, constitutes a splendid example of the thing it advocates, it was only fitting that it should have been bound in INTERLAKEN



binding of INTERLAKEN Book Cloth attracts unusual attention: but it does so

in a way that increases, rather than sacrifices, the dignity and prestigevalue of the booklet or catalog.

"Getting Your Booklet Across," our cloth-bound booklet, will explain fully the selling influence and economy of cloth bindings. A copy is yours for the asking.

INTERLAKEN MILLS. Providence, R.I.

Interlal Book Clot

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The Future "Mrs."

Five or ten years from today the 400,000 girls who are now enjoying THE GIRLS' COMPANION will be the home-makers, assuming the steadily increasing privileges and responsibilities of modern womanhood.

It is only five or ten years ago that the young matrons of today were the girls who were enjoying THE GIRLS' COMPANION—just as our 400,000 girl-readers are today.

NOW-not eventually-is the time to win the preference of the future "Mrs." for your goods, a fact which more and more advertisers are proving to their growing satisfaction and profit.

THE GIRLS' COMPANION

David C. Cook Publishing Co., Elgin, Ill.

WESLEY E. FARMILOS, Advertising Manager

Edward P. Boyes, Chas. H. Shattuck, People's Gas Building, Chicago Sam Dennis, Globe-Democrat Building, St. Louis

COOK'S WEEKLY TRIO : A MILLION BOYS AND GIRLS

THE BOYS' WORLD THE GIRLS' COMPANION YOUNG PEOPLE'S WEEKLY

The request was so sane and so thoroughly in keeping with the long-established policy of the company, "to sell the man who will finally use the product and with that as a lever pry the way open through the intermediaries," that an advertising campaign of magnitude was maped out.

A nice question immediately presented itself. How could the Liberty lens be advertised without conflicting with and curtailing the sale of the Macbeth green visor lens? In other words, how could the cheaper lens be well enough advertised so that it would be acceptable as part of the equipment for a new car, and at the same time the buyer would not be so well sold on the lens that he would refuse to consider the higher-priced one?

It is the same question that presents itself constantly to the manufacturer of two grades of the same article. How can the second grade be advertised without infringing upon the higher grade? Hills Bros., roasters of the famous "Red Can" coffee, are one of the firms which have wrestled with the problem. They finally settled it for themselves, as have many others, by discontinuing all advertising for the second grade. But the Macbeth-Evans company was unable to follow that plan, which it had at first adopted. It is in the position that its customers demanded the product be advertised.

In the design of the green visored lens, the principle of light refraction, or the bending of the rays of light in passing through a medium of different density, was milized both to redirect all upward rays and to secure sufficiently wide lateral diffusion to allow for sharp turns and for country roads.

The same principle was utilized in the new lens, but to a far less degree. The Liberty lens met all legal requirements, but did not give the positive advantages of the green visor lens. The copy called attention to the fact that the "Liberty" passed the legal tests, and explained the advantages of its construction. The space used was only a fraction of that de-

voted to its big brother, and the copy ran only long enough to secure the necessary consumer acceptance.

In trade magazines the fact that the Liberty was included in the standard equipment of many cars, and that it met all legal requirements was emphasized. helped the automobile salesman to overcome objections and quiet the fears of possible customers; simply by showing the published statement of the makers who had not seen the limited consumer ad-The continued adververtising. tising of the green visor lens at the same time in the trade press, gave the garage and accessory salesmen plenty of reasons why that lens was to be preferred to all others. It also emphasized the profit to the dealer, who in many cases included it as extra equipment with a new car.

Once established with a considerable number of manufacturers—thirty-six now include it in the standard equipment—the consumer copy was discontinued. And it is one of the advantages of two messages from the same manufacturer at the same time. The cheaper lens can be sold to manufacturers on one page and the higher priced one to dealers on an adjoining page without conflict of interest.

The renewed conclusion of the Macbeth-Evans Glass Company is that the time to market an article is when that article is ready, and the factory facilities are such as to provide adequate quantities. Especially is that believed to be true where the policy is to "sell the man who uses it," as in the case with this company.

Two New Accounts for Pittsburgh Agency

The Feigley Accessory Corporation, Pittsburgh, manufacturer of the Primolite Lens, and the Feigley Focus Finder, has placed its advertising account with The Richard S. Rauh Company, Pittsburgh advertising agency. Copy will appear in city newspapers of the East and Middle West.

The Richard S. Rauh Company, Prittsburgh advertising agency. Copy will appear in city newspapers of the East and Middle West.

The Rauh agency has also obtained the account of the Diamond Chemical Co., Pittsburgh, maker of Kill-em-all disinfectants.

I Am Going Back

London was my home for 2½ years when the Army "demobbed" me. I stayed to direct British Publicity for America's greatest Rubber Company.

Later as "one of the few American copy men who understands the English mentality," I was invited to Canada to lay the advertising groundwork for a new product. My work here will be successfully completed in September.

Then I am going back to London—to stay.

My services as Director of Publicity will be available to any American or Canadian institution seeking an entry into the British market. My knowledge and experience of British people, conditions and business customs would prove a vital factor in any successful sales effort in Great Britain.

Unimpeachable evidence of ability, experience, integrity and love of work vouches for my record—establishes the thorough character of my training.

Finally I am 31, married, healthy, active and ready to enter wholeheartedly into your British plans. Write

London

Box 64 Printers' Ink

What Advertising Has Done for Victor

(Continued from page 6)

disappointing because advertising is not included as a factor.

What are the facts? That the "conservative policy" embraces the advertising. So does "knowledge of the field" in knowing when, where and how to advertise. Moreover, the "quality of, the product" has been the steady, consistent and unvarying theme of the advertising since the great big underlying idea was first presented to the public by means of the dog, and horn trade-mark—"His Master's Voice"—the faithful reproduction of original sound.

No advertising that we know of has been more thoroughly consistent and one-purpose. Its keynote may be found in almost any advertisement, as for example the following quotation from one of the current series:

"The most cherished possession of the great singers and instrumentalists is their art, and their keenest desire is that under all circumstances they shall be heard at their best. It is in appreciation of this fact that the greatest artists of this generation have become Victor artists, and their unqualified endorsement of the Victrola is the most conclusive evidence of its artistic superiority."

There have been minor changes rung on this theme, of course, such as "There is only one way to hear Victor records at their best—play them on Victor instruments," and "The Victrola is to music what gold is to commerce —the one final standard of value."

Let the reader glance back twenty years or so to the invention of the Victor machine. The men who launched the enterprise had four ideas, the machine, the work of the world's leading artists, a sales plan, and advertising.

Place these four ideas back to back and they will look North, East, West and South.

With the invention of the machine there came almost simultaneously a recognition of its true

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FLORIDA

Advertising in the Associated Dailies of Florida stimulates the sales of goods among your distributors in every important market center in the state.

tors in every important ii	larket center in the state.
Daytona Journal(M)	Miami Herald(M)
Daytona News(E)	Orlando Reporter-Star(E)
DeLand News(E)	Orlando Sentinel(M)
Fort Myers Press(E)	Palatka News(E)
Gainesville Sun(M)	Palm Beach Post(M)
Jacksonville, Florida	Pensacola Journal(M)
Metropolis(E)	Sanford Herald(E)
Jacksonville, Florida	St. Augustine Record (E)
Times Union(M)	St. Petersburg Times(M)
Key West Citizen(E)	St. Petersburg Inde-
Lakeland Star(M)	pendent(E)
Lakeland Telegram(E)	Tampa Times(E)
Tampa Tribun	e(M)

Associated Dailies of Florida

Wide Circulation—Small Duplication
For information about the Florida market for advertised commodities,
write direct to any or all of these influential dailies.

FREY

Advertising Illustrations · Complete executive, creative and production staffs, including competent photographic equipment of men and machines in both Chicago and New York.

CHARLES DANIEL FREY COMPANY
New York Chicago

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Are You a Printing. Manufacturing Man?

This means is taken to get in touch with you.

Realignment of our production department makes desirable the addition of one man to our office production organization.

The calibre of man required is not a peruser of the want ads of the daily papers, nor one of a roving disposition with his ear constantly to the ground for a change of job. The man we have in mind is one who is thoroughly experienced and highly successful in his present connection, but who, for some legitimate reason, through no fault of his own and beyond his control or remedy, is not happily situated.

If you are that man, with a full knowledge of papers and engraving processes as well as typography, presswork and binding, with the ability and experience to know how to properly plan high-grade printing, catalogs, booklets and color work from its inception, and to carry through its production to its proper conclusion, and the faculty for personally dovetailing well with the shop superintendent and organization, we believe it will be to our mutual interest for you to get in touch with us.

Initial contact by letter only.

WYNKOOP HALLENBECK CRAWFORD Co. "Printing Headquarters"

PRINTERS & BINDERS

New York

4. 1021

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function in the scheme of human affairs—that music is not a luxury, but one of the great fundamental needs of life and that by means of the talking machine the masterpiece of music might be given to the people.

THE FORTUNATE ALLIANCE WITH CARUSO

Something like seventeen years ago the company made its first contract with Caruso, then just beginning to be recognized as the world's leading tenor. Caruso's name, better known in Europe than it was in the United States at that time, proved to be a beacon for other first-rank artists and other contracts were easily made.

The advertising advantage of the Caruso contract is worth a

moment's notice.

Advertising men have fre-quently been heard to remark, Caruso made Victor." It may be quently been true, probably is, but Caruso did not conceive the idea nor did he supply the vision, the genius, the enterprise, the resources, the instrument, the sales organization or the advertising appropriation to put the thing over. The credit for all this, as well as credit for the keen business foresight that discerned the opportunity and took advantage of it before others might have done so, goes to the Victor company. Caruso's contribution was unique and indispensable, of course, and without him the Victor success might have been slower in the building.

Consequently, it is just as true to say that "Victor made Caruso," for the national advertising it put behind their association gave Caruso an audience he might never have known. By means of Victor records he multiplied himself and his audience throughout the world a million-fold. Besides this, the company has immortalized the artist. Said the Washington Times

in a recent editorial:

"As you read of Caruso's illness, you realize what a wonderful thing the talking machine has done for the human race and for future generations. Jenny Lind,



A FEW hairs caught in the tree bark, the scratch of a claw where a foot slipped—to the trained eye the trail is written clear.

The greatest messages have often been written between the lines. The story of what we are and where we are headed is told by countless details whose traces we cannot hide.

Quality of product and purpose indelibly impress themselves in all those details of the message which talk far more convincingly than words.

Gatchel & Manning, Inc.
PHOTO-ENGRAVERS
Philadelphia

Opposite Old Independence Hall.

We have a Man

WE have a man whom we can unhesitatingly recommend to any business organization that needs advertising or sales direction to pilot it safely through the present period of depression and future development.

The man about whom this is written has broad vision and An engineering experience. graduate, he has spent the past twelve years applying his technical training to the business of merchandising, with the result that he is now an experienced sales and advertising executive. He has participated in an advertising way with some of the largest electrification projects in the United States. In addition, he has served as Di-rector of Publicity for an international trade corporation with a world-wide organization and influence.

His business experience has given him an intimate acquaintanceship with marketing and advertising conditions, both in the United States and in foreign countries. While his college training and subsequent experience are particularly adapted to the fields of electrical or mechanical machinery, he has learned to apply the underlying principles of good merchandising to any product.

He is under 40; married; has initiative, courage and personality. Some company will find in him the qualities it needs to round out and complete its advertising or sales organization.

Full details will be given, or an interview arranged for by addressing, in confidence,

"E. P. C." Box 52

Care of Printers' Ink

Patti, Paganini, all great musicians of days past, are forever dead. Nothing remains but fading memory, or tradition. Caraso's body will die, but his voice, never. What an inspiring achievement of science! Engraved on an indestructible plate, capable of being duplicated indefinitely, Caraso's songs will live as pure and noble as in the living voice, and the greatest tenor of the next century will be able to compare his own voice with the greatest of this age."

Caruso's first contract covered a term of ten years. When it expired, the great tenor received contract proposals from a number of other talking-machine companies, embodying terms more favorable to the singer than the terms of his first Victor contract. The renewal contract offered to him by the Victor company covered the same period of time as the original and on the same terms. It was renewed, however, for a period of twenty-five years.

A criticism of Victor advertising frequently heard is that it does not argue; it does not meet objections; it does not tell why Victor machines and records are better, if they are; it does not feature mechanical construction: it does not claim superior advantages or make reference to improvements. All of which leaves one to infer that there are no superior advantages to talk about, and this policy, say the critics, is one which if persisted in must result in loss of prestige and repubecoming more discriminating in the purchase of talking machines and wants to know whether the machine it buys is the best that can be produced.

One may leaf back over Victor advertising from the present year's campaign to the beginning and discover, if he does not know it already, that the charges just referred to are true. On the other hand, what has the Victor company talked about in its advertising? One of the most convincing series of advertisements it has ever used was the "Both Are"

Dear Mr. Sherbow:

I am told that you publish a set of four volumes called Sherbow's Type Charts for Advertising, in which are visualized hundreds of combinations of text, headlines, borders, subheads, and so on—so that a man struggling with a layout can find almost any combination he is likely to think of, all set up and ready to look at. This beats guessing "how it will look." It beats having a printer set it up experimentally, while closing dates draw grimly nigh. It sounds like giving us fellows the vividly accurate mental eye of the trained typographer.

What do you charge for a set? What do the Charts look like? Can a man take a set on trial without committing himself to buy?

Let me have full details, by mail. Don't send a salesman.

(Bemove only this coupon)

The Assess

MY NAME

MY POSITION_

MY FIRM.

OUR ADDRESS.

To BENJAMIN SHERBOW 50 Union Square, New York

If you don't wish to mutilate this page, write me, simply referring to this advertisement. It will do equally well.

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14, 1921

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Announcing Important Consolidation

GAS AGE RECORD

The Gas Age Combined with The Gas Record

The Robbins Publishing Company, Inc., 52 Vanderbilt Ave., New York, publishers of THE GAS AGE and other publications in the gas field, announce the purchase of THE GAS RECORD of Chicago.

These two papers, which are devoted to interests of the gas industry and are issued semi-monthly, will be consolidated into a weekly paper under the title of GAS AGE RECORD—the first issue August 6th.

Of special significance is the fact that the entire editorial staffs of both papers will be retained. In addition, every effort in both advertising and editorial departments will be made to produce a paper of dominant interest, value and service—one that will equal the leading publication in any other large field.

We feel sure that readers and advertisers will welcome this consolidation and appreciate a weekly publication which will give this great gas industry a kind of service it merits. The gas industry is growing steadily and many new uses and applications of gas fuel are being developed. The need for a bigger paper and one published weekly has been evident for some time.

Advertisers in this field and others who intend cultivating it will have the satisfaction of knowing that there is one dominant paper which thoroughly covers the field in efficient manner.

M. C. ROBBINS, President

ROBBINS PUBLISHING CO., Inc.

Successors to

PROGRESSIVE AGE PUBLISHING CO.

52 Vanderbilt Avenue New York 443 So. Dearborn Street Chicago 14, 1921

series-Both are Caruso." "Both are Galli-Curci," "Both are Kreisler," "Both are McCormack," and many others—a photograph of the artist and a red seal record in the same advertisement. Running through the long exhibit of the company's advertising covering many years, what are we most impressed with? Is it not the names of world-famous artists? Is not one of the outstanding features of Victor advertising the playing-up of the artist?

What does that mean? Summed up in one short paragraph for hasty reading, it means that the company went out to get the best artists; that it got a considerable number of them; that the great artist, whether singer or player, is the best judge of his work on talking-machine records; that contracts with artists are expiring from time to time. That the artists invariably renew their contracts. Ergo, the artists are

pleased.

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The company does not say in its advertising that the artists are perfectly satisfied with their records, but like them best when played on some other make of talking machine that advertises mechanical improvements. On the contrary, it keeps repeating at intervals that Victor records are at their best when played on the Victrola. If that is so, asks the company, why talk about mechanical improvements, methods of manufacture or constructional details? Why, indeed? The logic of the advertising policy is inescapable.

"I am not an expert in mechanics," says the Victor salesman to the customer who wants to know about "features," "so anything I might say along that line might not be of any particular value. I expect it is performance you are really interested in; in other words, you want music rather than mechanisms, don't you? You certainly can tell better than anyone else whether the music suits you or not, and whatever I might say about the mechanical construction of the instrument wouldn't affect that question one way or the other.

"One thing you may be sure of,



Wrote Ralph Starr Butler to S. Roland Hall:

"You have written the most con-atructive and most helpful and most useful book on advertising that has yet been compiled."

Send today for your copy of the ADVER-TISING HANDBOOK and see how well Hall has written the book you have always wanted to have.

THE ADVERTISING HANDBOOK

By S. Roland Hall

36 Sections—735 Pages Fully illustrated; pocket size \$5.00 net, postpaid

An unequalied collection of reliable advertising information. The material is arranged to render definite practical service to everyone concerned with advertice to everyone concerned with advertises.

The book is a guide on publicity, an encyclopedia of advertising and a complete advertising course—in one handy volume.

Examine it FREE

Use the book we cannot urge your Coupon too strongly to see it. You can do so without charge.

Just fill in and send to us the coupon below. We will then forward the book for ten days free examination.

There is no obligation to purchase the book—this inspection privilege is offered so that the book can prove its own case.

McGRAW-HILL BOOK CO., Inc., 370 Seventh Avenue, New York

You may send me for 10 days' examination S. Roland Hall's ADVERTISING HAND-BOOK, \$5.00 net, postpaid.

I agree to return the book, postpaid, within 10 days of receipt or remit for it.

Name

Address

Official Position

Name of Company

We have cut the cost of good stationery

for several important firms since the full-page announcement of

HOMEWOOD PRESS Improved Relief Printing

appeared in Printers' Ink dated June 30

Improved Relief Printing looks, feels and wears like engraving costs about half as much; in fact but little more than good flat printing. Write for samples and prices.

HOMEWOOD PRESS

H. S. REIS, General Sales Agent 77 Washington Place NEW YORK

Thoroughly Experienced Merchandising Man—

one who is now or has been connected with a national advertising agency—will find with us a broader opportunity. Must have the ability to prepare and put into effect plans for the sale of merchandise in various lines, and also be able to study and improve selling plans for clients.

Write, giving details of experience.

Address "F. L." Box 61 care of Printers' Ink.

and that is that if the music is right, that of itself is the final proof of the mechanism. As to the music, I think we may both feel safe on that point because the greatest artists in the world would surely not make records for any talking machine if it did not do good work musically."

The sales organization of the company is as free from complication as the advertising policy. In the United States there are eighty-one distributors who sell to approximately 6,000 retail dealers. The company has a force of traveling men calling on distributors, stimulating retailers and visiting institutions.

The sales-promotion department has in charge the work of conducting salesmanship classes for its retailers, a description of which work appeared recently in PRINTERS' INK. This department also does much outside work among retailers, showing them how to sell machines and records outside of the store.

The Voice of the Victor" is a pretentious house magazine of twenty pages, size nine by twelve inches, issued monthly to Victor dealers and salesmen. It is well edited, well designed and printed with plenty of pictures, and is filled with selling ideas, descrip-tions of dealers' helps and sales talks on Victor features and improvements. Its principal feature each month is the leading article, entitled "Hints for Victor Salesmen," in which various aspects of the Victor sales and advertising policy is presented, such as, for "How to show example, "How to show customers Victrolas are best obtainable instruments in regard to tone." Another is, "How to show customers that Victrola instruments are better because they do not 'play all records.' "

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The Victor catalogue, together with its monthly supplements, is unique in the field of catalogue salsmanship. It was reviewed in detail in a recent issue of *Printers'* Ink Monthly.

The condition of the Victor company when viewed in the light of existing conditions in many

TO A MANUFACTURER SEEKING TO ADD A NEW PRODUCT

We offer:

- 1—A shampoo in a new form.
- 2-Formula and manufacturing process.
- 3—A new kind of packing in a new and novel manner.
- 4—A distinctive and new way of applying.
- 5—A new angle of appeal.
- 6—A greater margin of profit with which to secure dominance of the market.

We shall be glad to present our complete plans to a manufacturer capable of backing up such a product with the proper manufacturing facilities, sufficient sales and distribution channels, and sufficient finances for advertising.

UNITED ADVERTISING AGENCY

Resources over one million dollars

EXECUTIVE OFFICES: 1 WEST 34th ST., NEW YORK
Fitzroy 4038-4039

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New England Daily Newspapers SELL THE GOODS

The Reasons why:

The greatest per capita wealth.

The uniform, every day, money in hand, prosperity caused by a weekly pay roll that has nothing approaching it elsewhere in the country.

A territory with fine cities closely knit together without parallel in the country, and each city having splendid newspapers with equitable advertising rates. A people peculiarly susceptible to daily newspaper advertising—a trait handed down from father to son. It would be a miracle, indeed, if New England, with these advantages, was not a most productive field for advertising.

"The man with the newspaper—you see him everywhere. He is interested and he is interesting.

"He has a favorite paper. So has his family. To be in these papers right means to be right in it."

-N. W. Ayer & Son.

Fifteen of New England's Finest Cities, and Fifteen of Its Best Home Newspapers

NEW HAVEN, CT., REGISTER Daily and Sunday Cir. 28,334 P. O. Population 150,000, with suburbs 175,000

NEW LONDON, CT., DAY (Evening) Daily Cir. over 10,640 A. B. C.—3c copy Population 25,688, with suburbs 60,000

WATERBURY, CT., REPUBLICAN Daily 10,992 A.B.C.; Sun. 11,425 A.B.C. Population 91,410, with suburbs 100,000

PORTLAND, ME., EXPRESS Daily Circulation 24,300; Member A.B.C. Population 69,169, with suburbs 75,000

BURLINGTON, VT., FREE PRESS Daily Circulation 10,552 A. B. C. Population 22,779, with suburbs 40,000

MANCHESTER, N. H. UNION and Daily Circulation 25,375 A. B. C. Population 75,063, with suburbs 150,000

FITCHBURG, MASS., SENTINEL Net Paid Circulation now 10,000 Population 41,013, with suburbs 150,000

LOWELL, MASS. COURIER-CITIZEN LEADER Daily Circulation 17,044 P. O. Population 112,759, with suburbs 150,000

LYNN, MASS., ITEM
Daily Cir. 15,504 A. B. C.—2c copy
Population 99,148, with suburbs 125,000

SALEM, MASS., NEWS Daily Circulation 18,811 P. O. Population 43,697, with suburbs 150,000

SPRINGFIELD, MASS., UNION Daily Circulation 53,821 A. B. C. Population 129,563, with suburbs 250,000

TAUNTON, MASS.

Daily Circulation 7,909 A. B. C.

Population 38,000, with suburbs 53,000

WORCESTER, MASS. TELEGRAM GAZETTE
Daily Circulation 75,158
Population 190,000, with suburbs 350,000

PAWTUCKET, R. I., TIMES Net Paid Circulation 23,824 A. B. C. Serves territory of 130,000

BRIDGEPORT, CT.
Daily Circulation 46,730 P. O.
Population 150,000, with suburbs 220,000

EACH OF THE NEWSPAPERS here named is a power in its home community.

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14, 1921

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s 150,000 INION C. bs 250.000 DAILY GAMETIE C. s 53,000

GAZETTE bs 350,000

MES . B. C. POST-TELEGRAN

bs 220,000 ERS here ome com-

lines of business cannot be considered other than extremely satis actory. It is understood that the company's margin of profit is narrow, due to materially higher costs without corresponding in-creases in its selling prices, but this is in a measure offset by a tremendous turnover.

Said Mr. Freeman in conclusion:

"There is no present intention to curtail operations. So far as we can see the demand for our products will continue and our plans so far as we have completed them for the remainder of the year call for continuous produc-tion on present schedules."

What a lesson there is in this story for concerns just starting in business in whatsoever field! And what may not many older concerns learn from an examination of the principles that underlie Victor growth and development!

Palmolive Advertises Laundry Soap

The Palmolive Company, Milwaukee, is conducting an advertising campaign in behalf of its Green Olive laundry soap. One State at a time is being taken in an intensive publicity effort. At present copy is being run in Iowa newspapers. The Chicago office of Van Patten, Inc., is handling the account.

Wisconsin Aluminum Company in Newspaper Campaign

The West Bend Aluminum Co., West Bend, Wis., has entered the newspapers with large copy showing the construction of its wares and where they may be purchased at retail. Hannah-Crawford, Inc., Milwaukee, are preparing and placing this campaign. campaign.

Heath & Milligan Company Advances E. J. Witt

E. J. Witt, who for some time has been assistant sales manager of Heath & Milligan Company, Chicago, paint manufacturer, has been made assistant to the president of that company.

S. C. Warden Joins Racine

Agency

S. C. Warden has resigned from
Crichfield & Company, Chicago advertising agency, to join the
SmithMcCrory Company, of Racine, Wis.,
advertising agency.

Highest Advertising Efficiency

is attained by the use of

Maine's Largest Circulation

(Daily and Sunday)

PORTLAND **Evening Express**

Sunday Telegram

Maine's Largest City PORTLAND | Maine's Wholesale Market Maine's Financial Center

The Julius Mathews Special Agency Boston-New York-Detroit-Chicago



PRINTERS' INK

A YOURNAL FOR ADVERTISERS
Founded 1888 by George P. Rowell

PRINTERS' INK PUBLISHING COMPANY Publishers.

OPPICE: 185 MADISON AVENUR, NEW YORK CITY. President and Secretary, J. I. ROMER. Vice-President, R. W. LAWRENCE. Treasurer, DAVID MARCUS.

Chicago Office: Peoples Gas Building, 122 S. Michigan Blyd., Kirk Taylor, Manager. Atlanta Office: 1004 Candler Building, Gro. M. Kohn, Manager.

St. Louis Office: Post Dispatch Building, A. D. McKinney, Manager.

San Francisco Office: Examiner Building, W.R. BARANGER, Manager. Canadian Office: Lumsden Bldg., Toronto, A. J. DENNE, Manager.

A. J. DENNE, Manager, London Office: 233 High Holborn, W. S. Crawford, Manager.

Paris Office: 31bis Faubourg Montmartre, JEAN H. FULGERAS, Manager.

Issued Thursdays. Three dollars a year, \$1.50 for six months. Ten cents a copy. Foreign Postage, \$2.00 per year; Canadian, \$1.00. Advertising rates; Page, \$100; half page, \$50; quarter page, \$25; one inch, minimum \$7.70. Classified \$5 cents a line. minimum order \$2.75.

JOHN IRVING ROMER, Editor FREDERICK C. KENDALL, Managing Editor JOHN ALLEN MURPHY, Associate Editor ROY DICKINSON, ASSOCIATE Editor R. W. PALMER, News Editor

C. P. Russell
Roland Cole
Roy W. Johnson
C. B. Larrabee

Chicago: G. A. Nichols London: Thomas Russell

NEW YORK, JULY 14, 1921

The Lever Bros. Good Ideas Company, in the Never current advertis-ing of Lux, is Exhaust Themselves using a novel sales appeal. The pith of the copy is furnished by well-known fabric These other admanufacturers. vertisers give their unqualified endorsement to Lux. The result is an advertisement of unusual effectiveness. The style harks back somewhat to the days of testimonial advertising.

In one piece of copy Belding Brothers & Company, and also David Crystal & Company, tell why they have found the use of Lux satisfactory in washing their silks. On other occasions, the endorsement of such concerns as Pacific Mills, Betty Wales Dressmakers and the North Star

Woolen Mill Company has been given prominence in the Lix campaign.

It is easy to penetrate the sa'es philosophy that lies behind this The manufacturer of a washable fabric is anxious to have it washed properly. In many cases the satisfaction a wearer will derive from a garment depends on whether or not it will wash will. The washing of fine silken, woolen and cotton fabrics requires not only good materials, but also technical knowledge. Lever Bros. furnish the knowledge as well as the materials. The motive of Lux advertising is to tell women how to launder dainty wearables.

Naturally the fabric manufacturers are willing to co-operate in an effort that so obviously benefits their own business. They welcome the help which an outside manufacturer proffers. If Lever Bros. or some other advertiser was not showing women how to wash garments properly, the fabric manufacturers would have to undertake this education themselves.

The Procter & Gamble Company discovered this opportunity years ago. For a long time a share of its large advertising appropriation was used for laundry instruction tags, which the manufacturers of silks and other textiles were glad to attach to their products. Lever Bros. have enlarged on this idea, making it the foundation of an intensive advertising campaign.

This is another illustration of the fact that good ideas never exhaust their potency. They can be twisted into new channels and thus be recharged with sales vitality.

"Clever" A cardinal principle of the late Advertising George L. Dyer's Tabooed advertising philosophy was that an advertisement should not attract attention to itself. Mr. Dyer held that the moment a copy writer draws attention to his manner of saying things, he pulls the reader's interest from the merchandise to the mere mechanics in which the proposition is dressed.

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A good salesman never allows his clothes, his manner of speech or the way he parts his hair to divert the attention of his pros-The salesman loses himself and his personality in the thing he is selling. The advertiser must do the same. Goods are not well advertised when the advertising itself is enthusiastically talked about. They are well advertised when it is the merchandise described which wins the public's attention. Dver summed up this point of view on one occasion when he said to a representative of PRINT-ERS' INK: "If a woman were to point to one of my efforts and say, 'There's a clever ad,' I'd hide my head. But if she said, 'There's an article I want to buy,' I'd consider that I was earning my salary."

Of course Mr. Dyer's opinion in this matter is now quite generally accepted in advertising circles. If there is one thing that distinguishes the advertising of to-day from the advertising of twenty-five years ago it is the fact that so-called clever copy is now taboo.

Ideas in
Advertising to Retailers
dealers? How recently have they talked with dealers about their present problems? Do they realize how definitely the retailer needs helpful instruction in the matter of true figuring of retail profit?

of true figuring of retail profit? A reading of the journals of retailers in various lines show that the number of manufacturers who are talking in terms of real profit is far smaller than it should be. One manufacturer has said that retailers are ordering little enough now, without telling them in vigorous terms about small orders and quick turnover. Yet an argument which is vastly more forceful than anything which can be said about the excellence of the goods is in many cases being overlooked.

Instead of trying to sell more merchandise in this market, it would be better to sell the retailer a definite plan which will move

the manufacturer's merchandise from his shelves. Many manufacturers have evolved or are working out such plans, but the number is exceedingly small in proportion to the possibilities. Fire sales, fake bankrupt sales, loud noises, wild stunts—the time for these, if there ever was a time, has definitely and The American finally passed. Sugar Refining Company took the Rogers retail plan described in PRINTERS' INK of May 19, and by sending the idea out to its entire sales force, helped his retailers greatly, and incidentally moved some of his own products from the retailers' shelves.

A careful reading of the business publications, a receptive attitude toward real selling ideas and the ability to adopt them and pass them on, will do more to bring business back to normal than any number of inspirational appeals or

speeches.

The Rise of the Soda Fountain mann Company, as described in PRINTERS' INK last week, marks

PRINTERS' INK last week, marks another triumph for the soda fountain.

In the history of merchandising

there are few more curious and interesting developments than the rise of this mechanical purveyor of liquid refreshments from an obscure corner to a dominating position. Once regarded as a drug store side issue deserving of attention only in the months, it has progressed in importance until it has become the chief revenue producer of many retail establishments and enjoys a year-round season not only in drug stores, but in hotels, confectionery shops, cigar stores and billiard parlors.

Once restricted to the humble glass of soda and syrup at a nickel a glass, its products have climbed steadily up into the aristocratic class until its concoctions sometimes fetch as high as thirty-five, and even fifty cents a glass. It is prepared to supply not only the fizzy drinks for which it was

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created, but ice cream, headache relievers, tonics and popular remedies by the dose. And its marble counters contain not only glass containers, but candy, chewing gum, cough drops and other small confectionery products, besides sandwiches, pie, crackers, cake, etc., for noontime luncheons.

There seems to be no limit to the articles which the soda fountain is not prepared to serve as long as they require no more than automatic salesmanship.

We need feel no surprise to see the soda fountain of the future dispensing handkerchiefs, collars, hair-nets, etc., as well as soda, and theatre tickets as well as ice cream; for more and more the public is insisting on convenient centres where it may make its small purchases to meet daily needs with a minimum loss of time.

The rise of the soda fountain has been almost simultaneous with the growth of small specialty shops in urban centres. There was a time when it was predicted that the department store would eventually monopolize the field of retail dispensing, and yet its very size and completeness have worked against it. In order to cater to multitudinous demands, the department store has had to pile floor on floor, but the more floors departments it has, the greater the trouble caused to the transient consumer who perhaps wants to purchase a single small article and then get out again, without losing time consulting floor-walkers and riding in elevators.

The lesson for merchandisers is that in creating elaborate and highly organized machinery for catering to the public, they must not lose sight of the fact that there is a large proportion of the consuming population which wishes its daily needs met in the quickest and simplest fashion, and it will be observed that where existing mechanisms fail to satisfy the public's demands in every respect, it will eventually create its own instrumentalities, as in the case of the soda fountain.

The Prescription Is

Advertising
Advertised before, who should start early in the fall—sooner if possible. In one way or another they have been the victims of the wrong kind of publicity and they need the force of paid advertising to overcome it.

A certain big insurance com-pany has asked for a complete examination of its business policy in order to refute some of the implications in a hearing before the Lockwood Committee in New Paid advertising York City. would help brush away the prejudice which a hasty reading might have given to the public. A fire insurance company, concurrently, with changes in certain of its methods which did not win great favor before the bar of public opinion, could do lasting good to itself and improve its standing in the public mind by an explanation of the why and wherefore of the fire companies' policies and what has been done to change them in the last few months.

The public may have a short memory, but it also has in the back of its mind ill-will for certain firms that were openly charged with tremendous profiteering in the days which now seem so long past. All of these companies, either by a direct talk on present prices, or by in some manner taking the public into their confidence, could destroy a prejudice which is hurting their sales. Certain basic industries, in particular the anthracite coal producers, need advertising badly. They need not so much paid space to put over propaganda as they do a definite merchandising campaign which will help take the peaks and valleys out of their industry, and educate the consumer to certain grades of coal upon which there is now a big wastage. There are advertising prospects whose potential accounts would run into millions if they can only be made to see the necessity for immediate action. Selling them is going to be a test of agency salesmanship.

THE UBIQUITOUS DOLLAR BILL

co:

You can travel a long way without getting out of the zone of the dollar bill.

The Canadian on the north of us and the Mexican on the south have the same monetary unit.

Fish is sold in Newfoundland, copra in Hawaii, tea in China for dollars, and in many smaller nations the dollar is legal tender.

About one-half the population of the world use dollar bills, and of those bills three-fourths are engraved on Crane's Bank Note Paper, made at Dalton, Mass., by the same mills that produce Crane's Bond.

100% selected new rag stock 120 years' experience Bank notes of 22 countries Paper money of 438,000,000 people Government bonds of 18 nations

Crane's

BUSINESS PAPERS

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Pacific Coast Advertising Clubs Hold Convention

THE Pacific Coast Advertising Clubs Association held its eighteenth annual convention at Tacoma, Wash., July 3 to 9. The first two days were given over to entertainment. The first regular meeting, a general session, was held on July 5. The address of welcome was delivered by Mayor C. M. Riddell, and the presentation of a new gavel was made by President John Condon, of the Tacoma Advertising Club.

President Carroll pointed to the constructive side of the association's programme, and the material and ethical advantages it is

designed to effect.

Stephen I. Miller, dean of the College of Business Administration of the University of Washington, was the first speaker of the session. He made an address on the part advertising must play in the readjustment of the business of the country.

General sessions were again held on July 6 and 7. Departmental meetings took place on July

5, 6 and 7.

The presidents and secretaries of the various clubs of the coast cities held a meeting to discuss ways of improving local organizations. Each official told what he did in his city, the general opinion being that the public and the stores expect advertising men and women to see that advertisements are truthful. They also expect advertising men to be prominent in local affairs personally and as organizations.

The business sessions of the convention were closed with the election of officers on July 8.

Rollin C. Ayres, advertising director of the Zellerbach Paper Company, of San Francisco, was elected president. In accepting the office, Mr. Ayres declared that it was time to "stop intercity knocking on the Pacific Coast." The cities on the Coast, he said, should work to keep the entire

section harmonious for the good of the Western district.

The vice-presidents elected are:
T. M. R. Keane, of Spokane,
for eastern Washington, western
Montana and Idaho; John Cendon, of Tacoma, for western
Washington and Alaska; E. N.
Strong, of Portland, for Oregon;
R. A. Cleveland, of Modesto, for
northern California; H. N. Folsom, of San Diego, for southern
California.

San Diego was chosen as the

1922 convention city.

Fort Wayne "Journal-Gazette" Changes

The engraving department of the Fort Wayne, Ind., Gazette has become a separate company with J. Ewing Bond, business manager of the Gazette, as part owner and manager. The Journal-Gazette Engraving Company is the name of the new organization. Mr. Bond retains his connection with the newspaper, as secretary.

as accretary.

A. J. Gruber, advertising manager of the Journal-Gazette, is now business manager. A. Shaefer, for some time business and advertising manager of the Newark, N. J., Ledger, takes Mr. Gruber's place as advertising manager.

Rickard & Company, Inc., Increases Staff

Robert W. Griswold, formerly with Tanblyn & Brown; Charles C. Nappier, formerly with Street & Finney, Inc., and the advertising departments of C. J. Tagliabue Manufacturing Company, and Brill Brothers, and William T. Young, formerly with the advertising departments of the Deere Plow Company and the Brooklyn Engle, have been added to the staff of Rickard & Company, Inc., New York.

Use Advertising to Promote Building in Los Angeles

A co-operative advertising campaign to promote more building and keep Los Angeles growing has been entered into by the Los Angeles real estate and building interests. A large campaign in Los Angeles newspapers selling the future of the city to those who live there has already been placed.

Alfred Austin Agency Formed at New York

Alvin Austin Silberman and Lawrence C. Gumbiner, former executives of the L. S. Goldsmith Agency, which has be-n dissolved, have, together with the Alfr-d J. Silberstein Agency, of New York, formed the Alfred Austin Advertising Agency at New York. y 14, 1921 the good

Spokane, western hn Conwestern; E. N. Oregon; esto, for N. Fol-

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of the of the Alfred York,

ALFRED AUSTIN ADVERTISING AGENCY

—this is the adopted firm style of the new organization formed as a result of the merger of the advertising interests of

ALVIN AUSTIN SILBERMAN LAWRENCE C. GUMBINNER and other former executives of the L.S. GOLDSMITH AGENCY and the

ALFRED J. SILBERSTEIN ADVERTISING AGENCY formerly located at 18 West 34th St.

The Agency will particularize in Apparel and Textile advertising and offer its clients the very wide experience of its executives in these fields.

In matters of art and production this Agency will have the counsel and collaboration of THE FLATO ORGANIZATION whose offices are at this address.

ALFRED AUSTIN ADVERTISING AGENCY

244 FIFTH AVE. TELEPHONE NEW YORK CITY MAD. SQ. 7420

PUBLICATIONS—Kindly make notation of the above in your records.

Mu

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Vogs Good

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Mode Delin Fashi

Desig Wom

Peopl

Fashi Peopl

We Have \$523,000,000 to Spend

Our regular earnings this year will exceed that sum, and we haven't decided how to spend the \$523,000,000.00 we now have.

We are like the average buyer and naturally want to spend this money where it'll serve us best. We have no fixed ideas on what to buy. and want information about the things we can buy.

You know public opinion is greatly influenced by sources of information which people believe reliable. We readers of Extension Magazine have supreme confidence in the opinions expressed in its columns, and if Extension Magazine advertisement St. carries an about a reliable product we'll have confidence in it.

How Much of It Do You Want?

There are about 200,000 of us and we are all regular readers of Extension Magazine, and that is the one place where you will find our common point of interest.

We reported to the magazine, in a questionnaire which they sent out, the amount of our annual earnings, and their records, as audited by competent accountants, show that the average is over \$2,600.00 a year.

Figure it out for yourself and you will see what our buying capacity is.

The magazine itself can show you other evidences of our prosperity, which will convince you of the magnitude of our buying power.

You Can Reach Us ALL Only in

EXTENSION MAGAZ

The Publication Loved and Honored in Our Homes General Offices, 180 North Wabash Avenue, Chicago, Ill.

Eastern Advertising Representative, LEE & WILLIAMSON 171 Madison Avenue, New York

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JULY MAGAZINES

VOLUME OF ADVERTISING IN MONTHLY MAGAZINES

(Exclusive of publishers' own advertising)

Standard Size

	Pages	Lines
Harper's Magazine	94	21,204
Review of Reviews	91	20,552
World's Work	84	18,816
Atlantic Monthly	77	17,315
Scribner's	60	13,580
Century	51	11,479
Success	26	5,936
Current Opinion	23	5,152
Munsey's	22	5,110
Wide World	19	4,312
Bookman	19	4,266
St. Nicholas	16	3,625
Everybody's	7	1,742

Wind Since

E 186 DIST	,		
	Co	lumns	Lines
American Magazine		193	27,624
Red Book		190	27,175
Physical Culture		162	23,301
Cosmopolitan		137	19,621
Sunset		109	15,612
Photoplay		105	15,073
American Boy		69	13,929
True Story		84	12,104
Metropolitan		67	11,432
Motion Picture Magazin-	e.	74	10,632
Hearst's International .		53	9,097
Boys' Life		52	8,882
Asia		63	8,797
Boys' Magazine		31	5,420
*McClure's			

*June and July combined

WOMEN'S MAGAI	SINES	
Co	lumns	Lines
Ladies' Home Journal	296	50,468
Vogue (2 issues)	284	44,947
Good Housekeeping	203	29,070
Harper's Bazar	172	29,005
Woman's Home Companion	121	20,728
Pictorial Review	92	18,598
McCall's	67	13,493
Holland's	69	13,091
Modern Priscilla	74	12,649
Delineator	70	12,027
Fashion-Art	61	10,292
Designer	58	10,015
Woman's World	54	9,306
People's Home Journal	52	8,965
Fashionable Dress	50	8,621
People's Popular Monthly	28	5,450

What Do You Do—

when you build an advertising appropriation or campaign? Do you carefully study the past experience of others, their successes and mistakes, their changes in media and size of space during years of experience—or do you go ahead depending solely upon your own judgment of what should be done—ignoring the experience and activities of other advertisers in the same line appealing to the same market?

Just as surely it is valuable to study the experience and plan of your opponent in the merchandising field as it is in any other field. Kuderling Reports make it possible to get this information at a minimum expense of time and money. We can tell you just what plan any advertisers or group of advertisers have been following in the general, class, farm and automotive publications during the past eight years.

By means of monthly supplementary reports you keep posted on all advertising activities in your field right up to date.

One of the largest advertising agencies never starts to solicit an account or build a plan without first obtaining our report on that account and all competing accounts.

The cost is moderate. Send now

The cost is moderate. Send now for complete details and sample report. We cover all products and advertisers in national, class, women's and farm publications.

The Advertising Record Company

"Formerly Washington Press"
"Kuderling Advertising Reports"
179 West Washington Street
CHICAGO

New Haven, Connecticut

The

One Best

The

One Largest Newspaper

in

New Haven

is the

Register

Every night the "REGISTER" has a larger circulation than any TWO other New Haven papers COM-BINED.

More than NINETY PER CENT of the Register's circulation is within ten miles of New Haven City Hall.

Practically all within the 18-mile limit-less than 400 copies cutside.

Merchandise Moves Rapidly When advertised in the

NEW HAVEN REGISTER

The Julius Mathews Special Agency Boston-New York-Detroit-Chicago

	Column	Lines
Needlecraft	24	4.134
To-day's Housewife	20	4,112
Green Book	23	3,354
*Mother's Magazine		****
*Issue delayed.		

MONTHLY MAGAZINES CARRYING GENERAL AND CLASS ADVER-TISING

DMAGAA		
Co	lumns	Lines
Motor	308	51,744
System	199	28,471
Popular Mechanics (pages)	126	28,392
Country Life	168	28,374
Motor Life		27,254
House & Garden	168	26,502
Vanity Fair	153	24,206
Field & Stream	166	23,824
Arts & Decoration	124	20,832
Outers'-Recreation	129	18,589
Science & Invention	117	17,236
Popular Science Monthly	91	13,903
National Sportsman	95	13,677
Outdoor Life	92	13,237
House Beautiful	81	12,477
Theatre	65	10,362
Forest & Stream	54	7,813
Garden Magazine	53	7,420
Association Men	50	7,068
Rotarian	46	6,510
Illustrated World	27	6,159
Outing	39	5,629
Interna'l Studio (June)	34	4,849
Extension Magazine	26	4,478
*Normal Instructor		

"No July issue '

CANADIAN MAGA:	ZINES	
Co	lumns	Lines
MacLean's (2 June)	241	42,175
West. Home Mo. (June)	90	16.323
Everywoman's World	89	15,575
Rod & Gun in Canada (pg.)	34	7,728
La Canadienne		
Canadian Home Journal.		
Canadian Magazine (pg.)		
*No July issue.		

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‡Issue delayed.

June 1-6	ES	
	lumns	Lines
Saturday Evening Post.	240	40,935
Town & Country	139	23,477
Literary Digest	137	20.962
Forbes	60	10,218
Life	52	7,493
Outlook	43	6,349
Collier's	32	5,546
Independent	33	4,855
Christian Harald	24	4 1197

Why PHYSICAL CULTURE Pays Advertisers

PEDIC SOCIETY, STATE OF NEW YORK

Am very much interested in the stand you have taken against vanoination.

I surely believe the to make interested this unjust, unconstitutions with the stand you have taken against vois unjust, unconstitutional law this unjust, unconstitutional law you surely are spenfing a for this advertising. To constitution of this advertising to the maceanies by and for the maceanies you must be to the maceanies and one of the maceanies and the subscription.

Let me know what else in this owner.

Des Payment Belg 511 Portester, 71 %.

Loyalty, confidence and cooperative spirit such as are above expressed go far toward proving why PHYSICAL CULTURE pays advertisers.

PHYSICAL CULTURE

"The Magazine That Makes Good on Keyed Advertising" 113-119 West 40th Street, New York City

O. J. ELDER Business Manager
L. ARTHUR YURMAN . . . Advertising Manager

Western Representative—CHARLES H. SHATTOOK, 770 Peoples Gas Bidg., Chicago, Ill.
New England Representative—METE B. HAYS, Little Building, Boston, Mass.

ARRYING ADVER-

14, 1921

nns Lines 4 4.134 0 4.112

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51,744 28,471 28,392 28,374 27,254 26,502 24,206 23,824

20,832 18,589 17,236 13,903 13,677 13,237 12,477 10,362 7,813 7,420

7,068 6,510 6,159 5,629 4,849 4,478

ES Lines 42,175 16.323 15,575 7,728

Lines 40,935 23,477 20,962 10,218 7,493 6,349

6,349 5,546 4,855 4,087

	olumn		Colum	
Argosy-All-Story (pg.).		4,032	Life 1:	-, -,
New Republic		3,969		
Youth's Companion		3,478	Leslie's 1	
Scientific American		3,340	Judge	5 342
Churchman		2,917	June 28-30	
American Legion		2,808	Colum	
Judge		2,390	Outlook 56	
Nation		1,995	Life 20	6 3,775
Leslie's	12	1,837	Nation 1	
June 7-13			New Republic 16	
	olumns	s Lines	Totals for June	
Saturday Evening Post.		45,339	Colum	
Town & Country		22,884	Saturday Evening Post.1005	
Literary Digest		18,354	Literary Digest 458	
Forbes		7,729	Town & Country 369	
Outlook	50	7,729	Outlook 252	
Collier's	33	5,686	Life 157	
Life		4,823	Collier's	
Christian Herald			Forbes 124	
	22	3,907		
American Legion	24	3,465	Christian Herald 87	
Leslie's	20	2,866	Scientific American 80	
Independent	17	2,554	Independent 95	
Scientific American	13	2,240	Nation 89	
Nation	15	2,222	New Republic 84	
Argosy-All-Story (pg.).	9	2,142	American Legion 74	
Churchman	13	1,959	Argosy-All-Story (pg.). 45	
New Republic	11	1,687	Churchman 58	8,147
Judge	6	860	Leslie's 56	
			Judge 34	
June 14-20			*Youth's Companion 20	
	lumns		*4 issues omitted.	-
Saturday Evening Post.		43,244		
Town & Country	93	15,715	RECAPITULATION OF AD ING IN MONTHLY CLA FIGATIONS	VERTIS-
Literary Digest	97	14,831	FICATIONS	TPPT-
Outlook	38	5,690	Column	
Collier's	27	4,741	1. Motor 308	
Life	31	4,482	2. Ladies' Home Journal 296	50,468
Christian Herald	22	3,818		
Independent	22	3,261	3. Good Housekeeping. 203	
Scientific American	16	2,764	4. Harper's Bazar 172	
New Republic	16	2,425	5. System 199	
Argosy-All-Story (pg.).	8	1,834	6. Pop. Mechanics (pg.). 126	
Leslie's	12	1,743	7. Country Life 168	
American Legion	11	1,743	8. American Magazine 193	27,624
			9. Motor Life 172	27,254
Churchman	11	1,602	10. Red Book 190	
Nation	10	1,538	11. House & Garden 168	26,602
Judge	6	879	12. Vanity Fair 153	24,206
			13. Field & Stream 166	23,824
June 21-27	umns	Lines	14. Physical Culture 162	23,824
Saturday Evening Post.				
		41,467		21,204
	102	15,608	16. Arts & Decoration 124	20,832
Outlook	63	9,390	17. Woman's Home Comp. 121	20,728
At 1 .10 .	31	5,332	18. Rev. of Reviews (pg.) 91	20,552
Scientific American		£ 449	19. Cosmopolitan 137	19,621
Collier's	30	5,113		
Collier's	36	5,085	20. World's Work (pg.) 84	18,816
Collier's	36 17	5,085 3,045	20. World's Work (pg.) 84 21. Pictorial Review 92	18,598
Collier's	36	5,085	20. World's Work (pg.) 84 21. Pictorial Review 92	
Collier's	36 17	5,085 3,045	 World's Work (pg.) 84 Pictorial Review 92 	18,598
Collier's	36 17 20	5,085 3,045 2,947	20. World's Work (pg.) 84 21. Pictorial Review 92 22. Outers'-Recreation 129	18,598 18,589
Collier's Nation Christian Herald Independent New Republic American Legion	36 17 20 18	5,085 3,045 2,947 2,754 2,613	20. World's Work (pg.) 84 21. Pictorial Review 92 22. Outers'-Recreation 129 23. Atlantic Monthly (pg.) 77 24. Science & Invention 117	18,598 18,589 17,315
Collier's Nation Christian Herald Independent New Republic American Legion	36 17 20 18 18	5,085 3,045 2,947 2,754	20. World's Work (pg.) 84 21. Pictorial Review 92 22. Outers'-Recreation 129 23. Atlantic Monthly (pg.) 77 24. Science & Invention 117	18,59 18,58 17,31 17,23

From PRINTERS' INK, page 25, July 7, 1921, issue:

"The Milline System.... Affords a Basis Comparison."

"The average Milline rate for monthly magazines in the United States today (98 leaders) is \$12.58."

The Milline rate for Photoplay is \$5.34.

(Taken from Standard Rate & Data Service – July 1921 issue)

It is the desire of the publishers of Photoplay to give to advertisers a value based on editorial appeal, sound circulation methods and EQUITABLE RATES.

PHOTOPLAY MAGAZINE

JAMES R. QUIRK, Publisher C. W. FULLER, Advertising Manager

Western Office 350 North Clark Street CHICAGO Eastern Office 25 West 45th Street NEW YORK CITY

4, 1921 Lines

1,982 1,569 1,569 342

Lines 8,268 3,775 1,653 1,543

170,985 69,755 62,076 37,088 22,555

Lines

22,555 21,086 17,947 14,857 13,676

13,617 12,493 12,378 10,594 10,238

8,147 8,015 4,971 3,478

Lines 51,744 50,468 29,070

29,005 28,471 28,392 28,374 27,624 27,254

27,175 26,602 24,206 23,824 23,301

21,204 20,832 20,728 20,552 19,621 18,816

18,598 18,589 17,315 17,236 16,323

Jul

PRINTERS' INK'S FOUR-YEAR RECORD OF JULY ADVERTISING GENERAL MAGAZINES 1921 1920 1919 1918 Totals 27,624 53,385 39,949 24,156 145.114

GE.	1921	1920	1919	1918	Tot ils
American			39,949		145.114
American		35,649	31,217	24,671	111.158
Red Book		36,561	28,976	16,313	109.025
Devices of Devices	20,552	26,208	26,432	15,824	89.016
Review of Reviews Harper's Magazine World's Work	21,204	22,992	23,128	19,199	86.523
Marters Magazine	18,816	26,208	23,744	16,451	85 219
Dharias Caltara	23,301	21,002	19,431	10,522	74 256
Physical Culture	45,301	24,790	16,532	12,705	69.639
Sunset	15,612 13,580	19,214	19,946	12,703	
Scribner's				11,673	64,413
Atlantic Monthly	17,315		18,465	9,976	64.411
American Boy	13,929	19,888	16,064		61.432
Photoplay	15,073	19,160	16,134	9,625	59 992
McClure's	**	21,983	22,030		\$55,268
Motion Picture Magazine	10,632	17,782 17,685	14,335	11,081	53.835
Hearst's International	9,097	17,685	14,534	11,134	52.450
Century	11,479	12,460	16.824	8,754	49.517
Metropolitan Boys' Life Everybody's St. Nicholas	x11,432	+	19,926	15,232	\$46.590
Boys' Life	8,882	13,410		7,033	40.070
Everybody's	*1,742	10,950	12.087		34,251
St. Nicholas	. 3,625	7,312 6,720	7.840	6,367	25.144
Munsey's	5,110	6,720	7.266	5,999	25.095
Boys' Magazine	5,420	6,143	7,840 7,266 6,546	5,351	23.460
Munsey's Boys' Magazine Current Opinion	*5,152	*2,464	2,912	3,064	13.592
wpmen	206 272				1,439,470
2 Now sine 227 1 7-1	306,373	440,621	415,063	2//,413	1,439,470
"New size. ""June and Jul	y combin	ed. xJuly	and Aug	combine	d. Fissue
omitted. ‡Three year total.					
wo	MEN'S N	MAGAZINI	ES		
Vogue (2 issues) Ladies' Home Journal Pictorial Review	44,947	81.215	64,068	48,019	238.249
Ladies' Home Journal	*50,468	81,293	48,078	36,245	216,084
Pictorial Review	18,598	81,293 56 320	36,042	18,254	129,214
Harper's Bazar	29,005	40,679	32,088	24,595	126.367
Harper's Bazar Woman's Home Companion	20,728	38,100	40,400	20,704	119.932
Good Housekeeping	29.070	×	34,838	23,921	\$87.829
McCall's	*13,493	*21.078	*17,800	15,674	68.045
Delineator		x	30,619	19,536	\$62,182
Delineator	*10,015	Ŷ	27,240	15,558	±52.813
Modern Priscilla	12,649	13,290		7,606	45,977
Deople's Home Tournal	*8,965	18,600	9,319	6,483	43,367
People's Home Journal	0,203	10,370	7,943	7,060	\$25,373
"Mother's Meg. & Home Life People's Popular Monthly	F 450	10,370			
People's Popular Monthly	5,450	6,843	6,871	4,959	24.123
vi oman a vi ond	112,200		7,528	, 4,397	\$21,231
Needlecraft	*4.124	6.426	5,322	3,414	19,296
	268,835	3/4,214	380,588	256,425	1,280,082
*New size. **Two magazines	now con	nbined. †1	ssue delay	red. xIssu	te omitted.
Three-year total. ††July and	August o	combined.			
		GAZINES			
Custom	28 471	50,960	43.038	31,693	154.162
Popular Mechanics Vanity Fair	28,471 28,392	37,632	33.376	22.395	121,795
Popular Mechanics	24 206			18,945	114,491
Vanity Pair	24,206	40,910	30,430	18,905	112,799
Country Life	28,374	39,984	25,536		
Fleid & Stream	28,374	24,695	21,691	13,910	84,120 77,914
		28,078	12,806	10,428	
Popular Science Monthly Outers'-Recreation	*13,903	*25.736	*20,002	14,148	73,789
Outers'-Recreation	18,589	16,522	12,133	9,263	56,507
National Sportsman	*13,677	*13,585	*13,106	8,806	49,174
Theatre	*10,362	15,792	12,313	9,371	47,838
House Beautiful	12,477	14,198	. 7,348	5,218	30,241
Outing	5.629	11,238	11,064	10,490	38,421
*New size.	234,506	319,330	242,843	173,572	970,251
		UNE ISS		,	22. 10.
			271 208	4200 350	954,372
Saturday Evening Post	170,985	311,820	271,208	*200,359 *96,568	473,864
Literary Digest	69,755	163,073	144,468	440.074	267,241
Town & Country	†62,076	†90,711	†65.380	149,074	20: ,271
Collier's	\$21,086 *37,088	188,404	\$69,312	*60,579	239,381
Outlook	*37,088	41,220	31,529	20,646	130,483
Leslie's	\$8,015	31,943	43,628	38,756	122,342
Scientific American	113,676	131,922	132,858	32,574	11:,030
Life	\$13,676 *22,555 14,857	*41,220 31,943 \$31,922 30,745	\$32,858 27,710 23,140	17,768	97,778
Christian Herald	14,857	29,220	23,140	*38,756 *32,574 17,768 12,779	79,996
	420,093	819,058	709,233	529,103	2,477,487
†3 issues *5 issues. ‡New s GRAND TOTALS1	ize.	,			
CRAND TOTALS					* * * * * * * * * * * * * * * * * * *
	.229.827	1,953,223	1.747.727	1.236,513	6,16 ,250

Never Touched Us!

Buyers' strike?—No doubt there was one; but it has never affected the Nast Group's circulation. Not once have the buyers of Vogue, Vanity Fair or House & Garden shown the slightest sign of striking. On the contrary—

The Nast Group has shown, for the past 6 months, the greatest average net paid circulation in its history.

 VOGUE
 149,832

 VANITY FAIR
 99,407

 HOUSE & GARDEN
 82,270

Over 330,000 circulation—\$2,600 per page—\$7.88 per page per thousand. The lowest rate in our field!

The best buy—and a rising market composed of wealthy, well-to-do men and women who have proved to our advertisers that they use the Nast Group as their logical "shopping centre."

The Nast Group

VOGUE - VANITY FAIR - HOUSE & GARDEN

19 West 44th Street Wrigley Building New York Chicago

F

14, 1021

145.114 111 158 109 025 89.016 86.523 85.219 74.256 69.639 64.413 64.411 61.432

59 992 \$55.268 53.835 52.450 49.517 \$46.590 40.070 34.251 25.144 25.095 23.460

23.460 13.592 ,439.470 †Issue 238.249

216,084 129,214 126,367 119,932 \$87,829 68,045 \$62,182 \$52,813 45,977 43,367 \$25,373 24,123

24.123 221.231 19.296 ,280.082 omitted.

121,795 114,491 112,799 84,120 77,914 73,789 56,507 49,174 47,838 39,241 38,421 970,251

954,372 473,864 267,241 233,381 1334,483 122,342 111,030 98,778 70,996 477,487

16: ,250

The Little Schoolmaster's Classroom

THE recent reply in this journal to an inquirer who wanted suggestions as to what books to read in order to round off his style gave a list of books worth any man's study. No advertising man could fail to derive benefit from them in strengthening his vocabulary and increasing his stock of knowledge. Every person has his pet books and the Schoolmaster has some favorites, which for style in particular would be worth adding to the list. The classics are always to be respected, but the moderns should not be overlooked, either.

For instance, there is Oscar Wilde, about whom there are some mistaken ideas. There was a time when he was regarded as a mere literary dilletante, but we now know that he was an unusually careful workman and labored over his sentences until he had got the right word in the right place. He wrote some of the most wonderful prose in the English language. If anyone would realize the power of words in communicating ideas, let him read "De Profundis."

And then there is James G. Huneker, recently dead. He had an immense and gorgeous vocabulary which he used with a zest that makes his pages coruscate.

George Bernard Shaw is worth studying for his clarity, pungency and force, and Mark Twain, once regarded as a mere funny man, is now recognized as a wielder of a mean pen. These men will teach a copy writer that it is not necessary to be solemn in order to use language effectively.

A New England dealer in electric washing machines made a window display which impressed the Schoolmaster as being decidedly novel and as having more than the usual attraction value.

This dealer arranged with the local bank to borrow a big supply of dirty paper money—one and

two dollar bills. An Eden Washing Machine was placed in the window filled with soap an water, and opposite it an irona board and an electric iron.

The dirty money was stacked on one side and the operator of the machine washed a few bills a time in the machine, fishing them out with a stick, putting them through the ringer and pasing them over to be ironed.

The clean, crisp bills were the laid out for inspection.

A sign in the window real "The Eden will save your mone too." And another sign real "The Eden washes the most deli-

cate things and does it safely."
Says the "Eden Bulletin," in de scribing this display: "Mone always gets attention in a window and this scheme, with the mone being handled and changed from dirty crumpled bills to clean cristones, draws a crowd and ofte calls for unsolicited press notices.

Money always does get attention a window, the Schoolmass has noticed, and the idea of washing it with soap and water in the washing machine forms a graph demonstration of the fact that the machine "washes the most delicat things and does it safely."

Real estate advertising is one of those things that tend to run ruts. It often ignores the fact in when you sell a man a home, yo sell him one of the most intimathings in the world. It is the plat where he has to spend at lea one-third of his time, where he wife has to spend two-thirds more of her time, and where he children are to be born as brought up. All over the world people are looking for homes the they and their families can be proud of.

A member of the Class sent to the Schoolmaster a real esta advertisement that he calls "the best thing of the kind I have en seen." It offers houses that a

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s' stack erator w bills e, fishin , putin and pas ned. were the

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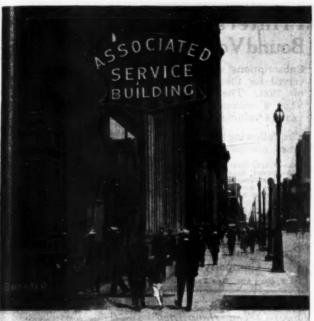
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Some of the Things You Get With a Flexlume Sign

HEN you buy a Flexlume Oplex Electric Sign you are not simply buying so much glass and metal. You are buying years of experience in sign making and electrical advertising. You are buying the work of the best sign designers in America. You are buying 24-hour-a-day advertising at minimum cost - raised snow-white glass letters which stand out in the daytime almost as strongly as at night when the lights are on, greater reading distance, lower upkeep cost, better illumination, more artistic designs, and the fact that any trademark can be perfectly reproduced in raised Oplex glass.

> Let us send you a sketch showing a Flexlume Oplex sign for your particular needs.

FLEXLUME SIGN CO., 32 Kail St. Buffalo

New York. Boston, Philadelphia. Cleveland, Los Angeles, Toronto

July

Printers' Ink **Bound Volumes**

Subscriptions will be received for the entire set of 1921. The price is \$2.00 a volume; \$8.00 a year (4 volumes).

The following bound volumes are now in stock:

1920-Fourth Quarter Vol.	113
1919-Second Quarter Vol.	
1918-First Quarter Vol.	102
1917—First QuarterVel.	
1917-Second Quarter Vol.	
1917-Third Quarter Vol.	
1917-Fourth Quarter Vel.	
1916-Third Quarter Vel.	
1916-Fourth Quarter Vol.	
1913. Third Quarter Vol.	84

Printers' Ink Publishing Company

185 Madison Ave., New York, N. Y.

Direct-Mail Advertising

POSTAGE in a practical business magazine derovied cambridge to DIRECT-MALLADVERTISING AND RELLLIENG.
Thill have to solute Scilling Could by busing DIRECT-MALL
Thill have to solute Scilling Could by busing DIRECT-MALL
Management of the Scilling Coulding to the Scilling Coulding to the Scilling campaigns of the Integrate U. S. firms. Sample sept 256—one year (12 copies) \$2.00.

OSTAGE, IS East 18th Street, New York.



Better Printing	for Less Money
Band Fristing—Band Bervine 100 Paint Dani Letterhaute, 1850 100 Paint Dani Letterhaute, 1850 100 Paint Band Band, 1860 100 Paint Berling & 684 100 Paint Bandon Scient, 189 100 Paint Bandon Scient, 189 100 Paint Bandon Scient, 189 100 Paint Statement Scient, 189 100 Paint Scient Scient, 189 100 Paint Scient S	Description of Enthquest Lear Prison

to be homes. It is by Shannon & Luchs, builders and owners, of Washington, D. C. Over an illustration and brief description of a certain type of house appears the following human and well-written

PROUD GRANDCHILDREN

For the past ten years a lot of folks For the past ten years a lot of tolks have been devoting themselves to getting rid of the architectural effect of the ten years following the civil war. The curls and furbelows of that period are now pretty well back on the sleft, alongside the iron buildogs and the whatnots and the crayon featuring

uncle's mustache BUT-you wil uncle's mustache.

BUT—you will note that the fine old Colonial homes of New England have been supported by the colonial homes of New England have passing day. The reason is plain—they are built on lines of eternal beauty—lines of carefully thought-out simplicity that persistently invite the eye and the

intellect. intellect.

In building the houses on Ingraham
Street at 14th we aimed at a house
that would not only sell, but stay sold
a-a design that the FAMILY would
never want changed. Our architect
planned and we erected twelve house
all replicas of the best of the Colonials. The result has occasioned more tavorable comment than any building operation ever offered to the Washington

public. There is a house that you, your children and your grandchildren can be proud of when it is pointed out as the home of your family!

One manufacturer selling an article bought mostly by women decided a short time ago to write to the wives of the dealers and the salesmen at their home addresses about the product. To the salesman's wives he talked some-thing like this: "Your husband will soon be on the road selling a new washing machine which is now being made by us for the first time. I am taking this liberty of writing to you because I feel that only a woman with keen judgment can truly appreciate the advantages of this new product. After you read the enclosed de-



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14, 1021

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product.

WANTED Art Director

One of the largest and strongest advertising organizations has an opening for an Art Director of the highest type. He must be essentially an ideacreator; must know advertising art in all its phases and be especially familiar with color. He must be a progressive, intelligent director of artists; familiar with the work of the leading artists and knowing how to buy art work efficiently.

To such a man we offer an opportunity to develop a position at the very top of his profession.

Write us fully, giving age, experience and enough information to enable us to identify your position in the art profession. State present salary. All replies will be considered confidential and all samples of work submitted will be returned if requested.

Box 800, care of Printers' Ink, 833 Peoples Gas Bldg., Chicago, Ill.

July

BOURGES SERVICE PHOTO ENGRAVERS NEW YORK CITY

OFFICE - FLATIRON BLDG-175 FIFTH AVB

For Sale Interest in Magazine

Will sell half, or smaller, interest in Magazine 5 years old, well grounded, going, growing, to man with experience and capacity to help make the business still bigger. Right price, few thousand dollars down, terms. Address Owner, Box 66, care Printers' Ink, 185 Madison Ave.

art director

Personally I have had thorough academic training in drawing and painting, followed by a two-year course in decorative design.

Professionally I have originated and executed mural decorations of importance, and am at present in the Art Department of a nationally known New York advertising agency.

While competent myself to produce commercial illustrations, I have also handled outside artists with success. I know where to get the most appropriate work for specific accounts and how to direct and control its execution. I am looking for an agency connection where execution and artistic ability can

I am looking for an agency connection where executive and artistic ability can be applied. Age 28; Single; Christian. Box 62, Printers' Ink.

WARDELL SERVICE

Illustrators of Buildings

ISA NASSAE ST SEW YORK
BELEPHONE
BELEFAMAN
4656

scriptive booklet, I would like la ask you, if you feel like doing it to tell your husband how you think the woman will like the product, what kind of objections she will make to it and what will particularly impress her about it.

The letter accomplished more than was expected of it. Wives not only talked with their lusbands about the product mentioned in the letter, but they talked about other features of their husband's work. The men related some of the problems they were up against and found that the woman's viewpoint would be of great help in overcoming many of them.

In any line, a sample sent to the salesmen's wives with a pleasant note is almost sure to cause conversation at home that will result in better selling, better co-operation on the part of the individual salesman with his retail customers, a better knowledge of the habits of consumers. While a regular follow-up campaign on the salesmen's wives would be out of order at the present time, surely a note from the boss, with a little tak about the merchandise and a husband's coming trip would not be amiss when encouragement of every sort is needed from every conceivable angle.

C. W. Cousens, formerly secretary of the "Save the Surface Campaign," is now sales manager of the Philadelphia Varnish & Drug Company, Philadelphia, Pa.

ENERGETIC SALES MANAGER AND AD-VERTISING EXECU-TIVE AVAILABLE

FIFTEEN YEARS OF HIGHLY SUCCESSFUL EXPERIENCE PLANNING, CREATING, STIMULATING. ASSOCIATED WITH BIG THINGS AND KNOW HOW TO HANDLE THEM. WILLING TO MAKE EARNINGS DEPEND LARGELY ON RESULTS. ADDRESS "F. K." BOX 60, CARE OF PRINTERS' INK.

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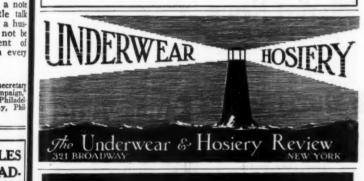
Three Printing and Lithographic Salesmen

One of the best known printing establishments in Chicago, with a large battery of Offset and Miehle Presses, requires the services of three experienced men to sell printing:

One to cover Iowa, Wisconsin and Minnesota. One to cover Ohio, Indiana, Michigan, Pennsylvania, and Western New York. One to cover Kansas, Nebraska, Oklahoma, and Colorado.

Applications will be considered only from men who are familiar with these territories, and who have sold printing or an allied line in them. An exceptional proposition will be offered to the right men. All replies will be held in the strictest confidence.

Address "G. K.," Box 67, care of Printers' Ink 833 Peoples Gas Building Chicago, Ill.



"Miles-tones are better than Halftones"



SMITH, DENNE & MOORE TORONTO

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Going Abroad

Trained investigator and reporter, established business writer, will get data, make surveys on any subject in any of chief European Full reports. Conficountries. dential service. References. Address "B. H." Box 65, P. L.

The Search - Light

Anything You Want To Know
Facts in Business-Building. Get Our Booklet.
For business expansion—vellable information. For concepts
publicity—express presentation. Our staff of presental business
released to the concepts of t

Remove tested by 20 years' experience. Industrial Information Eggs of Control of Control



FEATURING 5 " TO \$500 MERCHANDISE"

What have you to market that can be retailed from 5e to \$5,00? Glad to werk with you on merchandising and advertising possibilities. We reach only well-

458 BROADWAY, NEW YORK CITY

Federation of British Industries Advertises in Holland

The Federation of British Industries, a post-war organization of British manufacturers seeking to promote Britain's foreign trade, and which has been hitherto described in detail in PRINTERS' INK, entered upon its frai

been hitherto utanton upon its fral advertising experience last month. In its efforts to develop British foreign trade this organization has directed its efforts to Holland, one of the wealthiest overseas markets. It is probably a following-up of that effort that caused it to insert a composite advertisement in a Dutch newspaper. This advertisement set forth the merits of about thirty different British products.

New Publication on Selling in Chicago

How to Sell and What, described as "a magazine of direct selling and more of it," will be the name of a new publication, which is to be issued by the Kable-Spalding Company, Chicago. The first issue will appear in September. The publication will be issued monthly.

William L. Chapman with Crain

William L. Chapman, formerly adver-William L. Chapman, formerly adver-tising manager of Becton, Dickinson & Co., Rutherford, N. J., has been appointed Eastern representative of the Crain Publishing Co., Chicago, with headquarters in New York. Mr. Chap-man succeeds James Krieger.

William Hunter, who for several years has been second vice-president and director of sales of The L. H. Starkey Co., printers, New York, has become an associate in the corporation.

Send for proc

charts, now. FREE! High-class art work at low coat. Wide variety of cuiz. "Peppy" comies and illustra-tions with ideas. Will liven up-house magazines, direct-mail and all advertising.

NOVEL "ADS" STUDIO, 660 Omaha Nat. Bank Bidg., Omaha, U. S. A

Rates and circulation of publications, mailing lists of importers, jobbers and retailers. Full agency service.

MID-CONTINENT Advertising Agency Dallas, Texas

SLIDE-VERTIZE

There are 8,000 movie the-atres throughout the country showing advertising slides.

How many are working for you!

More facts? Our FREE booklet "In The Public Eye" gives them. Send for it today.

STANDARD SLIDE CORP. 209 W. 48th St., New York

GIBBONS Knows CANAL

MONTREAL

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Ridgway Elevator Manufacturer's Optimism

In Coatesvile, Pa., there is an elevator manufacturing company that starts its advertisements with the statement, "It pays to advertise," and ends them with the command, "Hook 'er to the bile." This sort of advertising, which the company itself calls its "weekly hot air." has helped to keep the company's plant going full blast. The clevator company, Craig Ridgway & Son Co., says so in these words: "Here it is the First of June in the 'darndest year this country ever seen,' as old Dave Trotter says, and while all around us industry has been limping and halting and lying down flat. "Them there Ridgways with their hy-frolic elevators have been a-runnin' with the statement, its advertisements

hy-frolic elevators have been a-runnin'

hy-frolic elevators have been a-runnin' right along.'

"Old Dave says, 'Never saw a time before in all my life couldn't git a job at some blame thing somewhere at some price—but, goah hang it! now there hain't nothin' 'cept down there at Ridgway's—and they're full.'

"You see the Country is Big. This paper and the other trade papers we're

m go everywhere.

"And there is always some fellow somewhere who has to have an elevator.

"Ind our weekly 'hot air' has convinced him that Ridgway makes the best

where there is.

"But this is only part of it. We have convinced him also that the old U. S. A. is just the best Country on Earth, and Good Times can't keep away when barns are bursting and the fields are laughing with the fattest of harvests in this 'darndest year this country ever seen."

"And so all together once more Hurrah! ! and hook 'er to the biler.

VREDENBURGH-KENNEDY CO.

INC. ADVERTISING

171 Madison Ave. **New York**

Advertising in All Media Personal Attention Small Accounts Developed Merchandising Cooperation Prempt Efficient Service Consult Us No Obligation

Berry and Gardner Leave Packard Motor Co.

George R. Berry, general sales man-ager of the Packard Motor Co., has re-signed to go into business with Earl Anthony, Packard distributor in Cali-fornia. Mr. Berry has served in vari-ous capacities with the Packard com-pany for the past fourteen years.

exclusively in the afternoon field during the month of June. The Evening Herald covers LOS ANGELES completely, having

HERALD

143,067

114

Display advertisers used the

EVENING

circulation, more than both its afternoon rivals combined.

Representatives: New York: H. W. Moloney, 684 Times Bldg. Chicago: G. Logan Payne Co., 432 Marquetto Bidg.





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Classified Advertisements

First Forms Close Friday Moon; Final Closing Monday Morning

HELP WANTED

Young Man experienced in handling club raisers and renewals, and a mail order enthusiast, wanted by farm paper of large circulation. Small salary and hard work, with good future. Box 903, P. I.

World's Fastest Selling Auto Accessory! County distributors wanted: write to-day. G. L. W. Spring Oiler Co., San Diego, Cal.

MAGAZINE

Stenographer who wants to do some editorial work. Salary moderate. Address Box 923, Printers' Ink.

Experienced Advertising and Sales Promotion Man to market nationally advertised building specialties through Architects, Contractors and Building Supply Dealers. Address: S. W. Flesheim, Box 912, Printers' Ink.

Managing Editor, capable taking full charge new trade journal located in Cleveland, must have good business ex-perience, trained in all departments of publishing. Small salary and big por-tion earnings. Address L. A. Nixon, 330 W. 39th St., New York.

The Advertising Service Department of a medium-sized printery in Minneapolis wants a young man who can intelligently talk the advantages of better direct-mail advertising to prospects and who also can make attractive layouts and write good copy. Department is now fully organized and this a real opportunity for a young advertising man who wants to get into agency work. Address Box 905, Printers' Ink.

A St. Louis Manufacturer of commer-cial refrigerators would like to hear from cial refrigerators would like to hear from a sales correspondent to act as assistant to sales manager. A young man with some sales experience in the refrigerating field and who has the facilities to write forceful letters will find this an unusual opportunity to connect himself with one of the oldest, but most progressive, institutions in the Middle West. Refer reply with full details, photograph, etc., to Box 902, care of Printers' Ink.

Copy Writer with knowledge of general advertising, who is especially good on reason-why copy; one whose artistic temperament does not interfere with his ability to do just plain work when necessary. This is not a job for an advertising manager, neither is it a job for a beginner, but it represents a real opportunity for a young man with energy, originality and common sense. Give full details, including salary desired, in first letter. Address Advertising Manager, The C. & P. Telephone Company, Washington, D. C. Copy Writer with knowledge of gen-

PRINTING SALESMAN

One that knows the trade, in every city except Philadelphia, to sell HOMEWOOD PRESS Improved Relief Printing. Very liberal commission paid. Apply in writing, giving details of experience, to HOMEWOOD PRESS TO Washington Place, New York City

An Eastern Morning Newspaper wants an advertising salesman on its regular staff to sell special pages, advertising "stunts" of various kinds; to anticipate special and timely events and to sell special advertising in connection there-with. The position requires an experi-enced hustler. Address Box 909, P. I.

Wanted—A man only, manager for a Mail Order Department, with depart-ment store experience only. None other need apply.

Splendid position for experienced hus-tler for one of the largest and most aggressive department stores in the South, Correspondence confidential. Address, with reference, Lucian York, care of Kirby, Block & Fischer, 352 Fourth Ave., New York City.

Here's the Job-Where's the Artist?

If you are a first-class letterer "chock-full" of originality and modern ideas, there is a good job for you in the art department of a large corporation. Ideal conditions, good salary, unlimited opportunity. Send specimen. Write immediately. Quick action counts. Box 910, care Printers' Ink.

Wanted Copy Writer

by agency specializing in women's ready - to - wear field. Layout ability will be appreciated. Call between 9.30 and 11 A. M. Richard Flechheimer, 33 West 34th Street, New York City.

WRIT ad erti su: sive work a

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MISCELLANEOUS

WRITE-

"ROUGH" ARTIST
Sket hes, layouts, dummies for submiting; reasonable prices; New York (big)
agen y man. Box 915, Printers' Ink.
WANTS PIECE WORK

Printing Plants and Businesses

Bought and Sold
Printers' Outfitters
CONNER, FENDLER & CO.
New York City

Equiso-organs, folders, booklets, etc. Well equipped concern doing work for New York firms for many years can take additional work. High-class; prompt delivery, close co-operation. STRYKER PRESS, Washington, N. J. Phone 100.

8 Columbia Dictaphones complete in every particular, used only two months, will be sold at less than pre-war prices. Machines in New York City. Box 908, Printers' Ink.

POSITIONS WANTED

Agricultural Writer. Now a managing editor. Salary required, \$60. Permanent. Only old, reliable concern considered. Address Box 904, care of Printers' Ink.

Advertising Assistant—Young man, 21, formerly assistant advertising manager large firm. Not seasoned advertising man, but desirous of becoming one. Knowledge of copy writing, sketching. Box 924, P. I.

Advertising—Sales Executive
Experienced manager, writer, salesman,
analyst, investigator. Familiar with general copy, direct-mail matter, layouts,
cuts, printing, house-organ editing, sales
promotion and intensive campaigns. Now
with big corporation. Exceptional references. Address Box 911, Printers' Ink.

Advertising Assistant—Young college woman, two years' newspaper experience, now in sales promotion work, wants bigger advertising opportunity, in agency or with firm doing large amount of advertising. Can work out constructive ideas on own initiative, or carry out, in detail, ideas of executive. Address Box 906, Printers' Ink.

Special Eastern Representative ervice to any newspaper publisher designed of making a change in eastern a vertising representation. Office in New York established over seven y ars. Excellent relations with agencia and national advertisers. Best or references. Address REPRESENTATIVE. Box 919, Printers' Ink.

RESEARCH MAN, trained in economics and with wide experience in organizing and conducting business and social investigations in the East, Middle West and West Coast, is available for full or part time proposition. Box 916, P. I.

COPY WRITER open for engagement at once. Page-Davis School graduate.

Prefer position in some city west of

Address Box 901, care of Printers' Ink.

Young Woman, thoroughly experienced editorial work, now holding responsible position class magazine, available as editorial assistant. College graduate. Good correspondent, operates typewriter. Box 922, Printers' Ink.

Technical
Advertising Manager
Graduate engineer. 10 years' technical advertising and editing experience. Author of advertising and selling course. Available in August for position with manufacturer, publisher or agency. Box 913, P. I.

A publisher's representative of unusual experience and acquaintance wishes to represent high-grade trade or class publication, with large possibilities in Eastern or Western Field. Prefer straight commission. No salary or drawing account required. Highest references. Address "F. K.," Box 920, Printers' Ink.

Mechanical Production Manager desires New York agency or manufacturer connection. 10 years' experience with topnotch agencies. Understand thoroughly every step in connection with mechanical production. A keen buyer, has a knack of getting material out "on time" available now. Box 918, Printers' Ink.

To Advertising Managers in New York City: Here's a man that will make a good assistant, age 28, with 10 years of intensive advertising training, thoroughly versed in department detail and management, loyal, possess executive ability, moderate salary. Let me tell you more about my experience in a letter or interview. Box 917, Printers' Ink.

Advertising Executive available at once; college man, age 25, married; thorough knowledge copy, planning and mechanical from special study plus "hard knocks" training with newspaper staff and recognized agency; best references; will go anywhere for reasonable starting salary plus opportunity. Write D. Jackson, 422 Windom St., Peoria, Ill.

Young Woman, executive ability, good correspondent, 3 years' export house, at present with printing concern, wishes to connect with advertising concern of high standing. Her lack of advertising experience might be an asset to man who wants assistant with initiative, one who can follow instructions cheerfully and intelligently and who is at her best when assuming responsibility. Willing to work one week without salary to prove worth, but position must ofer splendid future. Box 914, Printers' Ink.

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By Request

It would surprise many an advertiser to learn of the number of manufacturers who are using

OUTDOOR ADVERTISING*

because their dealers have asked for it.

Dealers visualize the effect of an Outdoor campaign on the customers who enter their doors and they have confidence in the lasting qualities of such a campaign.



Outdoor Advertising - Nation-Wide

CHICAGO Harrison and Loomis Sts. NEW YORK Broadway at 25th St.

*Poster Advertising
Painted Display Advertising
Electric Spectacular Advertising

Outdoor Advertising builds sound, enduring business

The TRIBUNE ISFIRST IN CHICAGO

June Circulation

Sunday Tribune 460,835 335,447 796,300

Leading Evening Paper....... 369,772 22,576 392,348

Tribune Lead.. 91,063 312,871 403,952

The leading evening paper claims that with 369,772 circulation (in 7 overlapping editions) it reaches 7 out of 9 of the English reading people of Chicago and suburbs.

If this is true, The Sunday Tribune with its 91,000 ADDITIONAL circulation (only one Sunday Tribune to any home, and practically every one of the 460,835 copies right into the home) must reach *more* than *all* of the English readers of this metropolis.

The Chicago Tribune

Largest Morning Daily Circulation in America